FINANCIAL TIMES

combine cellular

Two of America's largest "Baby Bell" local telecommunications groups - Bell Atlantic and Nynex - are combining their celtular wireless interests. The new company will compete aggressively with long-distance rivals trying to establish national networks in the fast-growing mobile communications market. The companies said it might have a market value of around \$13bn. Bell Atlantic, which serves the Mid-Atlantic region, and Nynex, which serves New York and New England, are each among the 10 largest cellular telephone companies in the US. Page 21

OECD urges Inflation action: Financial market turbulence could be eased if monetary authorities in the industrialised world took more action to underline their commitment to low inflation, the OECD said. Page 20; World recovery gathers pace, Page 5; Editorial Comment, Page 19

Italian president challenges Berlusconi: Italy's president Oscar Luigi Scalfaro has openly challenged the six-week-old government of Silvio Berlusconi over a cabinet decision that forced the resignation of the senior management of RAI. the state broadcasting corporation. Page 20

Japan's PM turns to conservatives: Japan's new Socialist prime minister, Tomiichi Murayama, took a step to the right, by selecting a cabinet dominated by conservatives and pledging to work for stable economic growth. Page 20; Japan set for \$1.3bn S Africa aid and trade deal, Page 3



Diego Maradona (left) was suspended by Fifa from all soccer and withdrawn by his national football association from the World Cup for taking drugs containing ephedrine, a banned stimulant and four related banned substances. Maradona, 33, one of the world's

best players, had been due to make a record 22nd finals appearance. World Cup, Page 8

Airbus A330 crash kilis seven: An Airbus A330 nircraft on a test flight crashed on take-off and exploded into flames at Toulouse airport. killing all seven crew members.

Clinton cleared over Whitewater: Robert Fiske, special prosecutor investigating the Whitewater affair, said he would not be bringing criminal chances over a savings and loan investigation involving President Bill Clinton. Page 6

EU life directive takes effect: Five European states - Denmark, France, the Netherlands, Portucal and the UK - are expected to have transposed into national law EU directives allowing insurers to sell their products across national boundaries by today's deadline. Page 28; Hard work to be

Rise in French jobiess: French unemployment recorded its biggest monthly increase of the year in May, rising by 20,800 to 3.35m or 12.7 per cent of the workforce, Page 2

Austria to reap China deals: Austrian companies appear set to secure contracts with Chinese government agencies for up to Sch10bn (\$\$72m) in goods and services, after several years of efforts to build contacts and trade. Page 3

New Zealand records budget surplus: New Zealand recorded a budget surplus of NZ\$527m (\$305m) in the year to June 1994, its first since 1978. Finance minister Bill Birch called it the start of a "virtuous circle". Page 4

US rules on abortion protests: The US Supreme Court ruled that a judge can ban antiabortion demonstrations near health clinics in a victory for advocates of abortion rights.

Bangladesh riots over Islam: An Islamic militant was shot dead by police and at least 150 people injured in fighting between rival groups during a strike in Bangladesh over an alleged moult to Islam by feminist writer Taslima Nasrin.

Mafia trial ordered: Mafia "boss of bosses" Salvatore Riina, 63, and 58 suspected gangsters were ordered to stand trial in Sicily on charges of complicity in 32 murders and other crimes.

Navratikwa reaches Wimbledon final: Martina Navratilova will play in her 12th Wimbledon singles final after defeating Gigi Fernandez 6-17-6 She will meet Spain's Conchita Martinez who outlasted American Lori McNeil 3-6 6-2 10-8.

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'Baby Bell' groups | Diller of QVC may head combined company

wireless interests CBS in merger talks with cable TV shopping group

in New York

Mr Barry Diller, the US film industry executive who heads QVC Network, the cable television shopping group, may emerge as chief executive of CBS, the television broadcasting network, under a merger plan being discussed by the two companies.

The companies said yesterday they were close to an agreement under which QVC, which runs two cable television channels elling consumer goods ranging from jewellery to clothing, would be merged into CBS.

Mr Diller would become chief executive of the combined group. Mr Laurence Tisch, at present chairman and chief executive of CBS, and owner of some 20 per cent of its stock, would stay on as

Wall Street analysts cautioned that the merger discussions might break down or lead to a hostile bid for CBS from a third party. But they said a CBS-QVC link-up would be positive for both

Mr Diller, who is widely regarded as one of the most talented figures in the US entertainment industry, has been trying to build QVC into a powerful media conglomerate and last year made an unsuccessful \$10bn bid for

Fed may

ahead of

economic

By Michael Prowse

in Washington

raise rates

film and publishing group. CBS is at present the most successful of the three big US broadcasting networks, judged by their prime time audience ratings. But critics complain that it has not followed the lead of rivals ABC and NBC and diversified into

cable television, which has grad-ually eroded the networks' share of US viewers. They also question the strength of its programming. CBS at \$263. Fox, Mr Rupert Murdoch's upstart fourth network, recently shocked the television industry

cations, which had been previously affiliated to CBS. The defection came after Fox won an auction to show National Football Conference games of American football for the next four years - beating CBS, which had broadcast the games for

by enticing away eight stations,

owned by New World Communi-

nearly 40 years. CBS, which earned \$326m last year on revenues of \$3.5bn, owns seven television stations and 21 radio stations in addition to its television network. QVC made \$59m on revenues of \$1.2bn in its last financial year.

Wall Street analysts said the negotiations suggested that CBS might pay QVC shareholders in stock worth some \$35 for each QVC share. In addition, CBS

By Simon Holberton in Hong

yesterday on a military land deal

in one of the most comprehensive

bilateral agreements signed since

Hong Kong reverts to Chinese

The agreement was reached

just hours after the Legislative

Council (LegCo) approved demo-

cratic reforms proposed by Mr

Chris Patten, Hong Kong Gover-nor, despite intensive lobbying

against the proposals by China.

Mr Patten described the accord

with China as an honourable

agreement. "It is a good and fair

bargain over what has been a dif-

ficult issue for both sides," he

The land deal commits the

Hong Kong government to spend-

ing HK\$4bn (\$518m) on building

facilities, including a new base

for the Chinese navy. In return,

Hong Kong will receive former

military sites worth HKS65bn in

The agreement commits the

People's Liberation Army to sur-

rendering to the post-1997 Hong Kong administration all land sur-

plus to its requirements. The

PLA has also undertaken to use

the land only for military pur-

poses, and to make its personnel

stationed in Hong Kong subject

Coming so close after the

LegCo vote, yesterday's agreement was the clearest sign to

date that China is prepared to

put its row with Britain to one

side and get on with the practical

In Beijing Mr Shen Guofang.

the foreign ministry spokesman,

described the military bases

His remarks were seen as an

indication that China was anx-

ious to separate political issues

from the practical considerations

of ensuring a smooth transfer of

accord as "an important achieve-

business of the handover.

told the Financial Times.

redevelopment rights.

to Hong Kong law.

sovereignty in 1997.

shareholders would be paid cash dividend of \$175 a share and would end up with 51 per cent of the combined group, while QVC shareholders would have the rest. Mr Tisch might take cash for part of his holding and end up with around 10 per cent of the combined group

Trading in both companies was halted at Wednesday night's closing price, with QVC at \$32% and

Mr Diller might end up owning 5 per cent of the group, while two large cable television service companies with substantial stakes in QVC could also have small equity interests. They are Tele-Communications Inc and

Mr Christopher Dixon, an ana lyst at brokers PaineWebber, said a merger would "go a long way to allow the network to diversify from its sole role as broadcaster in an industry that has become increasingly fragmented." It would also have the "exhilarating experience of Mr Diller and his close relationship with the creative community."

Ready to tune into the Diller sizzle, Page 21 'Baby Bell' groups combine, Canada's long-distance network

Britain and China agree military land transfer deal

Kong and Tony Walker in Beijing Britain and China agreed

The US Federal Reserve faces pressure to raise interest rates next week following the dollar's continuing weakness against the yen and publication of data indicating US growth remains well above the rate consistent with

low inflation in the longer term. President Bill Clinton may believe a US rate increase before the Naples economic summit would put him in a stronger negotiating position when seeking concerted action to support the dollar and promote global

On Wednesday this week Mr Lloyd Bentsen, Treasury secretary, said the recent rise in bond yields was not threatening US economic growth - a remark that some analysts interpreted as a green light to the Fed to raise short-term rates again.

Figures yesterday showed robust growth of US personal incomes and factory orders in May and a sharp rise in an index of prices compiled by Chicago purchasing managers. The strong data and evidence of upward pressure on prices prompted sharp early falls in bond and share prices.

"The underlying economic trend still looks very strong." said Mr Jim O'Sullivan, economist at J.P. Morgan, the New York bank. He said growth probably exceeded 5 per cent at an annual rate in the second quarter despite a sharp slowdown in consumer spending because of large positive contributions from capital spending and construction.

J.P. Morgan expects US short-term rates to rise 1 percentage point to 5.25 per cent over the next three months and to reach

Continued on Page 20 Government bonds, Page 26 US stocks, Second section | power.

The governor said he was hopeful that with this agreement the two sides could accelerate co-operation. "We have no option but to step up the pace of co-operation," he said in an interview. "The transfer of the 1984 accord under which sovereignty is only three years | day Hitler".

away. Mr Hugh Davies, Britain's senior representative to the Joint Liaison Group, the body charged with negotiating the details of the transfer, said he believed that if past differences could be put to one side there was no reason why the JLG could not enter into a more productive and useful phase. However, another British official doubted if all the work

Let's try to keep things moving - PattenPage 6

required could be completed by 1997. He said: "If everything goes very well, then we could complete three quarters of it, but not all." In general, however, British defence lands deal. One said: "The Chinese have come to terms with what has happened on the political front. It won't be easy for us, but we have a basis for talking to them."

Nevertheless, Mr Shen reiterated in Beijing that China would not accept this week's electoral reforms, which he insisted ran counter to prior agreements on the handover. Differences over Hong Kong, he said, would continue to bedevil Sino-British relations. "The differences over Hong Kong between China and Britain are bound to affect the co-operation between the two countries on other issues," Mr Shen told reporters.

However, western officials said China's reaction to the Legco vote was "about as mild as could be expected". Mr Shen expressed the hope that Britain would cooperate with China to "ensure a smooth transfer of power in Hong Kong".

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An orthodox Jew passes a billboard in Jerusalem covered with posters protesting against the expected visit of PLO chairman Yassir Arafat to the newly autonomous area of the Gaza Strip

Protest and celebration await Arafat in Gaza

By Julian Ozanne in Gaza

"In the name of God the compassionate, the merciful, brother citizen please help to clean the streets and whitewash the walls for the visit of our

leader."
Palestinians in Gaza hurriedly picked up broom and paintbrush yesterday in answer to the plea broadcast by loudspeaker vans after Mr Yassir Arafat, the veteran Palestinian leader, decided that today would be the day of his triumphant visit after decades of struggle and exile. Mr Arafat, who brought for-

ward his plans after a request by Israel's chief Sephardic rabbi that the visit should not take Jewish sabbath, also jolted the Israeli right wing into action. Rightwing leaders, some threatening Mr Arafat's life, were last night co-ordinating demonstrators to oppose the visit of a man who one rabbi called a "modern-

The government put 8,000 policemen on alert to deal with Israeli protests. Officials described the move as one of the biggest mobilisations ever carried out to thwart the threat of civil disorder.

Even the most senior PLO security officials were caught off guard by Mr Arafat's decision. He is scheduled to pass through the Israeli-Egyptian Rafah crossing at 2.30pm and travel in a long convoy to Gaza City to a hero's welcome. Up to 350,000 Palestinians are expected to turn out for their first glimpse of the legendary figure who has embodied the spirit of Palestinian resis-

tance and nationalism. Roadsweepers and repairmen and filling in pot holes on the seaside road outside beachfront hotels where Mr Arafat and his party are expected to stay.

Mr Arafat's supporters in Gaza mixed awe with disbelief at the impending visit of a man many

Palestinians believe has superhu-

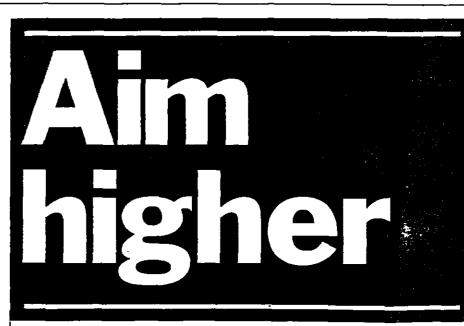
man powers. Some said he would return with one of the heroes of the Palestinian revolution

"It will be the most important day in Palestinian history," said Mr Hamdi Abu Sultan, a shopkeeper in the Jabalya refugee camp. He will bring many changes because he is more than a man.'

But opponents, who believe Mr Arafat has sold out Palestinian rights and aspirations to Israel in return for limited local powers, said they would boycott the visit. The Islamic resistance movement Hamas said it was considering raising black flags as a sign of mourning for the Palestinian cause.

In Israel Mr Av ignited similarly high emotions. The Yesha, the council of some 100,000 Jews who have settled on Israeli occupied Palestinian land, offered a 000 reward for Mr Arafat's capture alive.

Aid pledges, Page 4



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LEADERSHIP FOR A CHANGING WORLD

London Business School

THE FINANCIAL TIMES LIMITED 1994 No 32,407 Week No 26

LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO

in French unemployed

unemployment recorded its biggest monthly increase of the year in May. rising by 20,800 to reach 3,35m or 12.7 per cent of the workforce, the labour ministry said

The increase, from a revised 12.6 per cent in April, undermines government claims that the rise in joblessness had stabilised. Mr Edouard Balladur, prime minister, accepted that setbacks remained possible in the fight against unemployment, but said the trend was still showing improvement.

Private economists gave some support for this view. "The figures are disappoint-ing," said Ms Esther Baroudy, senior economist at Crédit Lyonnais Capital Markets. But she cautioned against reading too much into one month's data, adding that the rise of ployed in the year to May compared with an increase of 152,500 in the comparable

The high level of joblessness does, however, reflect the structural problems in the French labour market and the failure of emerging recovery to make a significant impact on memployment. The Patronat employers' federation has also expressed concerns about the

which it describes as slow. fragile and patchy.

The Bank of France, which has sought to buttress the economy through a gradual reduction in interest rates, yes-terday trimmed the intervention rate, the key short term rate, by one-tenth of a percentage point to 5.1 per cent. The rise in long-term interest rates, however, resulting from the turmoil in the international bond market, could dampen economic recovery, according

to economists. Government officials warned that unemployment could worsen over the summer as school-leavers swell the ranks of job-seekers. They claim, however, that it should stop rising by the end of the year, and start to decline in 1995. The unemployment rate for April was revised upwards to

take account of the last week's annual revision of the size of the active population, according to the labour ministry. The unemployment rate for March was also revised upwards from 12.2 per cent to 12.4 per cent. The May increase, which was three times larger than previous months, partly reflected an inflow of young, first-time jobseekers, government officials said. Redundancies and the number of people ending

short-term contracts also rose.

Another rise |Lift in growth fails to lighten Swedish gloom

On the face of it, Sweden's economy, profoundly shaken by a three-year recession, is firmly back on a growth path. The Organisation for Economic Cooperation and Development Co-operation and Development yesterday forecast a 2.7 per cent rise in gross national product this year, and almost 3 per cent in 1995.

Yet last week, Svenska Dag-

bladet, the respected daily newspaper, saw fit to hoist the headline "Dance of death" over a leading article on the eco-nomic policy debate dominating the campaign for the September general election. "The Swedish economy is heading for a crash," the article warned. "Perhaps not through a dramatic fall that overnight reduces Sweden to a third class nation, but through a hasty negative spiral driven by the catastrophic state finances." It

added: "An economic boom is

not going to save Sweden. This dramatic message has been echoed in recent weeks by senior Swedish businessmen, by the financial markets. and by foreign analyses of the economy. All have in common the politically unpalatable conclusion that the painful upheavals and reforms of the past three years have not sufficiently come to grips with the structural problems blamed on the famously large state sector. The focus of their concern is the long-term threat posed by a budget deficit which in the cur-

rent budget year is set to total

about 14 per cent of GDP, and

the fastest-growing debt among OECD countries. Foreign debt has shot up from the equiva-lent of just under 56 per cent of CDD in 1990 to 1990. GDP in 1989 to a forecast 82 per cent next year.

Despite three years of market reform policies under the right-centre government of Mr Carl Bildt, state spending still accounts for 70 per cent of GNP. This figure is bloated by the cost of financing record unemployment totalling 14 per cent of the workforce through some of Europe's most generous jobless benefits. The bud-get deficit is set to decline sig-nificantly - but almost half is structural and will not be cured by economic growth.

Worries about the public finances have already had their effects in the markets. Swedish interest rates. although much lower than a year ago, remain at a significant premium over German rates, reflecting concern both about the public finances and lingering fears that inflation may rear its head again. This, in turn, has continued to damp much needed investment. But the outlook may not nec

essarily so bleak as Svenska Dagbladet suggested. Mr Bildt's government, though less inclined to advocate aus-terity in an election period, is fully committed to furthering the process of structural reform if it returns to power. The opposition Social Democrats - who hold a comfortable lead in opinion polls - are meanwhile making an election issue out of the dire state of the public finances and promising tough action on the deficit.

tion has already improved greatly over the past two years. Its powerful phalanx of multinational companies are well placed to take advantage of falling trade barriers and a resurgence of world growth. However, those raising the warning cry are concerned that the Social Democratic emphasis on selective tax rises, coupled with the party's commitment to its huge natural constituency in the public sector, could stymie progress towards further trimming the welfare state and encouraging

private sector growth. Dismantling the public sector is likely to prove very difficult politically." cautioned Moody's Investor Service in its latest appraisal of Sweden. "Without the flexibility needed to compete in international markets, however, the economy may not be capable of sustaining current living stan-

US envoy warns of new war in Croatia

By Laur Silber in Belgrade

A senior US diplomat said yesterday that former Yugoslavia could be soon be enguifed by a renewed war inside Croatia, where a cease-fire between Serbs and Croats is looking tenuous.

The warning was issued by Mr Peter Galbraith, the US ambassador to Zagreb. He warned that in the event of a renewed war, the Croatian army could be crushed by better armed and more numerous Serb fighters who would be backed by Belgrade.

"The danger of a new war remains," said Mr Galbraith during a visit to Osijek, north-

Complaining about Serb intransigence during peace efforts and the absence of progress in international mediation, Croat officials are threatening to seize back nearly one-third of their republic's territory which is under de facto Serb control. If they fail to gain control over the "state", which severs Croatia in half, Croat political and military leaders say they will not renew the UN mandate.

Zagreb says the UN presence has simply frozen Serb military gains, carved out during the six-month war in 1991, although diplomats believe that the 14,000 strong force has prevented an all-out conflict. In Belgrade yesterday, Presi-

dent Slobodan Milosevic of Serbia met Mr Alexei Nikiforov, a Russian peace envoy, for talks on a map providing for the partition of Bosnia along ethnic lines.

The map was unveiled this week by the so-called contact group, composed of representatives from Russia, the US, Britain, Germany, and France.

So far the warring parties have not formally rejected the map, which gives 51 per cent of Bosnia to the new Moslem-Croat federation and 49 per cent to the Serbs, who currently control 70 per cent. But they have made clear that war remains an option.

In spite of continuing clashes, the UN yesterday said it wanted to extend the widely breached month-long truce between the Bosnian army and the Bosnian Serbs, when it expires on July 9.

"We are going for an exten-sion to consolidate the gains made over the first 30 days," a UN spokeswoman said.

US company sues indebted metals giant

EUROPEAN NEWS DIGEST

Metaligesellschaft, the heavily indebted Frankfurt-based metals, nuning and industrial group, together with its BUS environmental technology subsidiary, are being sued in New York by Horsehead Resource Development Company, Rossehead, a US concern 45 per cent owned by BUS, is seeking at least \$500m in damages. It alleges that BUS and Metalle schaft fraudulently induced Horsehead to enter a joint venture in 1990. Horsehead claims the German companies misrepresented the quality of their technologies, falled to market Horsehead's technology in Europe and fraudulently concealed the existence of new technology developed by a BUS affiliate in Europe. David Waller, Frankfurt

Ireland sees faster growth

The Irish government has upgraded its economic growth fore-cast by half a percentage point to 4 per cent per annum for 1994-96, in a report to the monetary committee of the European Commission. The report, "Ireland's Convergence Programme 1994-96", says Ireland "remains firmly committed" to the convergence criteria for European monetary union. The govern-ment budget deficit will remain below 3 per cent of gross domestic product, and the debt, GDP ratio will fall at m average annual rate of 3-4 percentage points of GDP over the next three years, it says. Inflation is targeted at an average 25 per cent per annum. Tim Coone, Dublin

German constitution changes

Members of the German parliament gathered in the historic Reichstag building in Berlin yesterday to amend the country's constitution in line with German unification. But, in spite of calls for far-reaching reforms, they were set to approve only the most modest of changes. The agreed amendments will include a clause on protection of the environment, and tougher commitments on equal rights for women and the handicapped. There has not been the necessary cross-party support for introducing referendums as a part of political decision-making, nor for commitments to social welfare being included in the constitution. The changes could yet fall foul of the upper house of parliament for failing to extend the legal powers of the states. Quentin Peel, Bonn

Airbus crashes on test

An Airbus A330 airliner undergoing tests crashed yesterday shortly after takeoff from the Toulouse airport, the company said. There were unconfirmed reports from rescue workers that the five crew members had been injured. Airbus said in one else was on the aircraft when it crashed in an uninhabited area just beyond the end of the runway. The cause of the crash was not immediately known. The A330 is a two-engine long-distance aircraft which was introduced in November 1992. Only five of the wide-bodied airliners are in commercial service but scores more have been ordered, according to Airbus.

Turkish paper buys into rival

Turkey's Milliyet newspaper took a 35 per cent stake in one of its two main rivals. Hurriyet, yesterday in a move a Hurriyet executive said was designed to cut costs. However, Mr Yasar Eroglu said the sale of half of Hurriyet Holding's 70 per cent share in the daily to Milliyet did not herald a merger, but would allow the two high-spending papers to share costs. He did not say how much the Milliyet owner, Mr Aydin Dogan, had paid for the stake in Hurriyet, bought by his AD Holding. Turkey has been fighting an economic crisis since January and Milliyet has been campaigning against Mrs Tansu Çiller, the prime minister, in recent weeks, criticising her handling of the economy and attacking her personal investments in the US. Hurriyet's net daily sales are around 508,000 and Milliyet sells about 360,000 copies. Both are locked in circulation wars

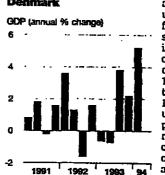
Strike hits Norway's hospitals

The Norwegian government yesterday ordered more than 1.500 nurses and other health workers back to work after a threeday strike that affected 38 hospitals and clinics. The minister for local government. Mr Gunnar Berge, met representatives for the Norwegian Nurses Association and four other hospital workers' unions and told them of the government's decision to force the striking parties to take the conflict to legal arbitra-

The conflict, centering around the female nurses' demand for equal pay with their male colleagues, has reportedly led to serious consequences at the 38 hospitals and clinics involved Several cancer operations and other vital surgery were cancelled during the strike and many people in need of hospitalcare were turned away without treatment. "Since we don't see any willingness from the five unions to return to negotiations, we have to consider the suffering by the sick and the serious consequences this conflict is causing, we have decided to force the parties to come to legal arbitration tomorrow," Mr Berge said in a statement to reporters. AP, Oslo

ECONOMIC WATCH

GDP rises 5.2% in Denmark



adjusted gross domestic product rose 5.2 per cent in the first quarter of 1994 from the same period last year, according to the national statistics office. GDP also rose 0.4 per cent from the last quarter of 1993. The statistics office said the GDP growth figures for 1992 and 1993 were adjuste upward to 1.3 per cent and 1.4 per cent respectively. The revised data, compared with original GDP growth figures of 1.2 per cent for both 1992 and 1993, was based on new material showing higher pri-

vate and public sector consumption and increased exports for the two years. The statis tics office also reported seasonally adjusted unemployment down to 12.4 per cent in May from 12.6 per cent in April, and against 12.2 per cent in May last year. It was difficult to judge. it said, the net effect on the May figures of state-subsidised job rotation and other labour schemes introduced this year. Res

Finland's GDP rose year-on-year for a sixth consecutive month in April. Statistics Finland said. According to prelimnary data, GDP was 4.8 per cent higher in April than in the same month last year. The bureau also revised year on year GDP growth in March to 3.4 per cent from a preliminary 25 per cent rise reported a month ago. ■ Portugal's overall trade deficit rose to Es200.3bn (£736m) in

January to February 1994 from Es198.9bn in the first two months of 1993, the national statistics institute said. The country's estimated trade deficit with its European partners fall to Estimated trade deficit with its European partners. fell to Es113.4bn in January-February from Es122.8bn in the first two months of 1993. ■ The Russian central bank cut its refinancing rate to 155 pc

cent from 170 per cent with immediate effect. The rate has been lowered in stages from 210 per cent in April in line with a fall in market interest rates and monthly inflation.

Next stage of privatisation aims to attract large investors into companies

Go-ahead for more Russian asset sales

By John Lloyd in Moscow

The Russian cabinet yesterday approved the second phase of the privatisation of Russian state property - the massive programme of asset sales which has already seen the largest part of that property pass out of state hands in exchange for vouchers issued free to the country's 150m

people.

The transition from the first to the second phase is a messy one, dictated by the need to soak up the estimated 3m-9m vouchers of the 148m issued for the first phase but still not exchanged for shares.

President Boris Yeltsin has decreed that workers can, in certain conditions, still exchange vouchers for shares until the end of this month; while Mr Yuri Luzhkov, the Moscow mayor, has decreed that Muscovites can exchange their unused vouchers, estimated to number around 220,000, for certificates which

can collect interest at the

Savings Bank. The next stage, proposed by Mr Anatoly Chubais, the privatisation minister, and approved by his colleagues yesterday, is aimed at attracting large investors into the companies - both those still to be sold and those

already privatised. To make the process more

attractive, Mr Chubais said yesterday that the second stage of the programme would include a provision to allow enterprises to acquire the land on which they were situated and to sell excess land on the market. This provision is certain to increase their value

However, the draft government decree now being finalised by officials from the state property committee and the justice ministry must still be signed by the president - and will not be discussed by the state duma (lower house) for some time. Mr Victor Chernomyrdin, the prime minister, told the Interfax news agency he feared the presidential decree would differ from the law likely to be passed by the duma. Right- and left-wing groups in the duma have already sponsored a motion on privatisation which would effectively halt the second

A poll conducted for the "Mnenie" (Opinion) polling organisation in Moscow earlier this week showed that the majority polled viewed privatisation as a process which benefited the rich and powerful, gave foreigners control of Russian companies, threatened jobs and put up prices. Mr Chubais' advisers

acknowledge the amount of progress still to be made, but are satisfied that the first round has broken the power of the old ministries over the bulk of post-Soviet enterprises. The partial nature of privati-

sation so far was demonstrated yesterday when a senior official of United Energy Systems, the enterprise which groups together the 69 regional energy suppliers in Russia, announced that some 16 per cent of the company had been sold in two series of public auctions in

Mr Douglas Hurd (left) with his German counterpart, Mr Klaus Kinkel, in London yesterday

By David Marsh cussed in the Bundesrat on Mr Douglas Hurd, UK foreign day the risk was minuscule, and David Lascelles July 8. The Bundesrat's health secretary, said there was a committee yesterday recom-mended a limited ban but used 'reasonable chance" of meet-Mr Klaus Kinkel, German ing the deadline. Officials said

Kinkel signals softer line on beef

foreign minister, yesterday called for a "European solution" in the row over UK beef sales to Germany, signalling a more conciliatory line.

Speaking in London during a day of talks with the British government, Mr Kinkel said Bonn's planned move to ban British beef imports would not take effect for at least six months even if approved.

The measure, caused by Ger-

wording which would allow the government not to implement the order if it saw fit.

Mr Kinkel's statement was interpreted by the British Foreign Office as an attempt to ease Anglo-German differences over BSE. It was also accompanied by fresh signs that the two countries are making progress in efforts to choose the next president of the European Commission by the deadline of man fears about BSE or "mad July 15 set by Chancellor Helcow disease", is due to be dis- mut Kohl.

Mr Kinkel discussed a compromise list of candidates with Mr Hurd and Mr John Major, the prime minister.

Meanwhile, the UK government underlined it is taking seriously possible dangers from BSE. The list of products which may not be used in human and animal food because of the danger is to be extended to include certain

parts of young calves. Mrs Gillian Shephard, agri-

culture minister, said yester-

but the government had adopted a policy of extreme Tests had been conducted on

mice with offal from calves fed large amounts of BSE-infected brain tissue. These had shown it was possible to transmit BSE from the calves to the

She stressed that the govern-ment's chief medical officer, Dr Kenneth Calman, continued to advise there was "no evidence whatsoever" that BSE caused Creutzfeld Jakob disease, the form of BSE which affects

IMF tells Çiller's Turkey to get back to basics

A deal being worked out puts the central bank out of bounds to politicians, writes John Murray Brown There are two queues in Turkey

Turkey's state owned Ziraat Bank On one side savers are lined up in the hope of participating in the government's latest super bond issue. On the other civil servants and state pensioners wait patiently to draw their monthly cheques.

it may look like taking from

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Peter to pay Paul but under negotiated with the International Monetary Fund, Turkey will have little choice but to borrowing to finance itself this

For behind the bald numbers contained in the letter of intent with the Fund lies a direct political challenge to the government of Mrs Tansu Ciller. No longer will the Treasury be able to go to the central bank to print money to cover the budget gap, the main factor behind the 50 per cent collapse of the lira in the first half of 1994. After the borrowing binge last year which pushed Turkey's external debt to \$67bn. the Fund calls for strict limits on new credits, although in today's uncertainty, there is little likelihood of Turkey returning to the markets in the short run.

The main anchor will be a floor on official reserves, which will discipline the government to adopt a more realistic exchange rate policy while forcing the central bank to use interest rates rather than interventions to support the lira.

Economists say that for a country which last year lost control of the reins, the programme marks a return to orthodoxy. And for all the credit Mrs Ciller is rightly

350,000 300,000 -

claiming for biting the bullet, her opponents are quick to point out that the programme constitutes a reversal of the policies she has pursued since coming to power last June. The agreement - with the

release of the first tranche of a standby facility likely in early July - envisages radical cuts in the public deficit, underpinned by a monetary squeeze, to bring down inflation to 20 per cent by mid-1995, compared with an annual rate of 117 per

By restricting central bank credit, the Fund is tying the hands of the politicians and at the same strengthening the autonomy of the central bank to pursue its real priori-ty - maintaining exchange rate

Deputy bank governor Mr Bilsel Alisbah says it has taken a crisis to take steps to strengthen the central bank, which he hopes will no longer "be used as an institution to

which the Treasury has free

The programme, based broadly on the austerity package announced by the prime minister on April 5, envisages a 50 per cent cut in the public sector borrowing requirement to 9 per cent of gross national product through increased taxes, spending cuts, speedier privatisation and state enterprise closures. Growth of GNP is expected to be zero in the current year and 3 per cent

On the monetary side, financial liberalisation has made it difficult to track monetary aggregates. As a result the Fund has focused on the asset side of the central bank's bal-The Fund's performance tar-

gets include a limit of TL305,000bn (£6.2bn) by the year end for the central bank's net domestic assets - implying zero growth in its domestic lending. The programme also calls for a rebuilding of central bank reserves from the level of around \$3.4bn today to \$4bn by the end of 1994 and up to \$6bn by the end of 1995. Economists point out that

the two are intimately related. in the first quarter, central bank reserves went down by \$3bn, exactly the same amount that was extended by the central bank to the Treasury in short-term advances. With the sort of monetary belt-tightening envisaged, economists believe the reserve targets

should be achievable. The programme leaves the government little option but to return to domestic debt mar-kets, in essence what is hap-pening. The high interest rates, with the super bond selling at a compounded rate of 406 per cent, are expected to force sav ers to make a portfolio shift from dollars back to lira. The lira has already strengthened,

now at around TL31,000 compared with a low of TL41,000 in mid-April. However the central bank is likely to curb any sharp correction which might undermine exports.

Ankara is already feeling the effects, as bureaucrats swelter in offices deprived of air conditioning - all part of the austerity drive. Squeezing the finances of the powerful state industries may prove more difficult. In the past, state companies have in part financed themselves by not paying tax to the central government or not contributing to the social security system.

In effect this practice under-stated the size of the deficit of the public sector enterprises. which was running at about 8 per cent of GNP in 1993. Under the programme, the Fund is set to scrutinise the performance of seven of the biggest public state enterprises.

The political fall-out is harder to predict. But it is clear that in being aimed at agencies such as the Soils Products Office TMO, which acts as the grain board and accounts for as much as 40 per cent of the public sector deficit, the monetary squeeze will have a direct impact on the farm sector, a key constituency for Mrs Ciller's True Path



Thefirst

Pany Austria reaps rewards with China deals Donor nations

By Ian Rodger in Zurich

Austrian companies appear set to secure contracts with Chinese government agencies for up to Schlübn (£574m) in goods and services, after several years of efforts to build contacts and trade with the People's Republic.

Several contracts, including one for a Sch500m steel casting plant and another for up to Schl.6bn worth of crude oil, were signed yesterday during an official visit by Mr Li Peng. the Chinese prime minister, to Vienna. The most important agreement, worth up to Sch7bn, was in the railway equipment sector, where Austria has many strong suppliers. Under the agreement, Austrian companies will receive some Sch3bn worth of orders for locomotives, rails, switches (points), rail laying machinery. telecoms and and tunnel con-

A further Sch3bn to Sch4bn was achievable under the agreement and Mr Viktor Klima, the Austrian transport minister, held out the prospect of up to Sch30bn in railway-related contracts with China in the longer term. Mr Klima said China was suffering from severe bottlenecks in transporting its raw materials, and so had given the highest priority to railway construction.

The crude oil deal was signed with the Austrian integrated oil group OMV. It calls for the delivery to China of up

to 1m tonnes of crude oil at public flotation in May, signed prevailing market prices over a year beginning in August. OMV produced 2.1m tonnes of oil last year, about half of it in Austria, the remainder in the UK and Libya.

Agreements reached in spite of protests about China's human rights record

with the remainder to be determined, OMV said. The total value of the deliveries was expected to be Sch1.5bn.

Half of the volume was fixed.

For its part, VA Technologie. partly privatised through a lems.

a Sch500m contract for a twostrand steel slab casting machine at a steel works in Benxi, China. VA's sister company Voest Alpine Stahl signed a declaration of intent which foresees a joint steel production venture in Ningbo, China.

The agreements were reached in spite of protests from some influential Austrians about China's poor human rights record.

Mr Erhard Busek, the vice-chancellor and leader of the conservative Austrian People's Party, is boycotting the visit and a plan for Mr Li to visit Vienna's city hall to sign the Golden Book was cancelled because of scheduling prob-



Li Peng meets Austrian chancellor Franz Vranitzky

Japan set for \$1.3bn South Africa package

Aid and trade deal will pave way for reinvestment, write Gerard Baker and Gordon Cramb

hen he takes his seat at the Group of Seven summit of leading industrial nations in Naples next week Mr Tomiichi Murayama, Janan's new socialist prime minister, will not come entirely empty-handed to the table.

One particular offering that Japanese officials have been preparing for their premier to bring - an aid and trade package worth as much as \$1.3bn for South Africa's new democratic government - may assume added significance as a signal of Japan's desire to be a good world citizen in spite of the country's internal political upheavals

This will focus on investment projects linked to the reconstruction and development programme set out by the all-race Pretoria government in sectors such as telecommunications, medical and educational facilities. It will pave the way for Japanese companies to reinvest in South Africa at a time when their funds will be welcomed as an indicator of confidence.

Last week an official Japanese mission flew to Johannesburg to seek out aid targets. The Tokyo foreign ministry yesterday declined to confirm the figures, but if the package is on the lines of that planned

7 3

South Africa 2.0 1.8 1.5

by the previous government of Mr Tsutomu Hata, it could comprise some \$300m in official development assistance, up to \$500m in Eximbank loans and a further \$500m in trade and investment insurance

cover over the next two years. The Japanese corporate sector rapidly reined back when the ministry of international trade and industry had to confess at the height of the sanctions era in the late 1980s that Japan had suddenly emerged

as white-run South Africa's leading trading part-ner-ahead of countries such as Germany which had previously headed the rankings. In the same way, private enterprise may now follow the Tokyo government's lead in rebuilding ties with the country under President Nelson Mandela's African National Congress-led government of national unity. Part of the new aid will anyway be tied to trade with Japanese compa-

Japan is currently South Africa's fourth largest trading partner as the high value of the yen has continued to push Japanese multinationals towards production abroad. but there have so far been few signs that Japanese companies are ready to invest heavily in South Africa.

Licensing agreements largely maintained a Japanese presence in South Africa through the sanctions era and in some cases for many years before. The question now is whether Japanese companies, which until now have been content to provide parts and brand names to local manufacturing units in which they have no equity stake, are willing to contemplate closer operational or shareholding links. No big rush looks likely.

One prime example is Toyota South Africa, the country's biggest car maker, a family-controlled company quoted on the Johannesburg Stock Exchange in which Toyota of Japan has no direct holding. It obtained franchise rights to use the Toyota name as far back as 1961 and has imported components ever since - currently representing some 35 per cent by value of vehicles produced. In the same way, Mazda vehicles are produced by Samcor, controlled by Anglo-Amer

South Africa offers a bridgehead into the African market

ican, the country's leading conglomerate. The automotive sector is overcrowded and Mr Peter Arthur, a partner at Webber Wentzel, a Johannesburg law firm which has recently acted for several multinationals investing in the country, says that "we are not seeing new motor manufacturers coming in".

Toyota of Japan said yesterday it had no plans to take a stake in Toyota South Africa which "is and will remain a completely independent local company". But in Johannesburg recently Mr Brand Pretorius, managing director of the local operation, said of the future that it was "essential for our company to become part of the global Toyota network". He added: "Whether an investment by Toyota Japan is a precondition still has to be clari-

What a South African manufacturing base can offer, as never before, is a bridgehead into the African market as a whole, and to others beyond. As Japanese companies seek out lower-cost manufacturing sites to escape the high yen, they are also able further to refine their markets and target the developing world, where reliable brands carry a similar cachet but pricing needs to be keener and the product can be more basic.

South Africa's high tariff regime will be eroded only gradually as a result of the phased accord the outgoing government struck with the General Agreement on Tariffs and Trade before conclusion of the Uruguay Round. Partly because of a lack of previous capital investment under sanctions, a lag in relative productivity also serves as a disincentive to inward investment.

While South Africa's consumer products market has in recent months attracted western names such as Sara Lee

and the potential in developing the country's infrastructure has brought in the French construction company Bouveues. Japanese investments so far have centred on exploiting the country's mineral wealth.

Last month Sumitomo Corporation, one of Japan's leading trading houses, became the first Japanese company to invest in South Africa since Mr Mandela's election when it bought a modest 1 per cent stake in Associate Manganese Mines. Last year the rival Mitsubishi Corporation advanced a \$28m loan to Western Platinum for mining developmen and Nippon Denko, an offshoot of Nippon Steel, linked with the local NST Ferrochrome to produce high-carbon alloys for he Japanese market.

Beyond the mining sector, Marubeni Corporation established a joint telecoms venture with the British-linked Plessev Tellumat. But in all, just 30 Japanese companies have offices in South Africa compared with 130 US groups. And most show no immedi-

ate desire to expand. As a Sumitomo official in Tokyo puts it, "South Africa is a very distant, very unfamiliar country, not just for us but for most Japanese companies. We remain very cautious about

pledge \$6bn aid to India

By Shiraz Sidhva in New Delhi

India's donor countries yesterday pledged \$6bn (£3.9bn) for the financial year 1994-95 to meet India's "continued need of high-quality, long-term development assistance" for projects in areas such as education, family planning, nutrition, rural works, and control of endemic dis-

However, donors and financial institutions meeting in Paris at the annual two-day India Development Forum, chaired by the World Bank, urged India to strengthen its fiscal discipline, without which they fear the country would not be able to reap the full benefits of reform.

Rchoing the concerns of other donors, Mr Joseph Wood, vice-president (Asia) of the World Bank, who presided over the meeting, warned that the "sharp deterioration of India's fiscal performance in 1993-94 threatens the future stability of the economy, reduces fiscal flexibility, and undermines the credibility of the overall structural reform programme."

The aid package is lower than last year's figure of \$7.4bn and \$7.2bn in 1992-93, though pledges of concessional aid (comprising grants and interest-free loans) are up to 43 per

cent from 28 per cent last year. The Indian government has not sought a fast-disbursing assistance component this year because of its improved balance of payments position. The decision is in line with India's new strategy of becoming a "discerning and discriminating borrower of quality assistance to maximise soft loans, according to an official.

India has made a conscious decision to restrict commercial borrowing and to concentrate on project disbursement and improving portfolio management," said Mr Montek Singh Ahluwalia, finance secretary, and head of the Indian delega-

Japan continues to be India's largest hilateral donor, with a commitment of \$1.2bn this year, its largest ever to India. Bilateral sources accounted for \$2.4bn this year, as against last year's \$3.2bn. The Japanese package covers 12 projects in sectors such as power, environ-ment, and road building.

The World Bank continues to be the largest source of multilateral pledges, accounting for \$3.5bn of the total of \$3.6bn.

The International Development Association, the softlending arm of the World Bank, will today pledge \$3.5bn worth of assistance for devel-

Venture with Russia allays ministry fears

India and Russia have agreed to launch a \$400m (£263m) joint venture company to service and manufacture spares for military aircraft of Russian origin. The deal was signed by Mr Narasimha Rao, India's prime minister, and Russian president Boris Yeltsin in Moscow, writes Shiraz Sidhva.

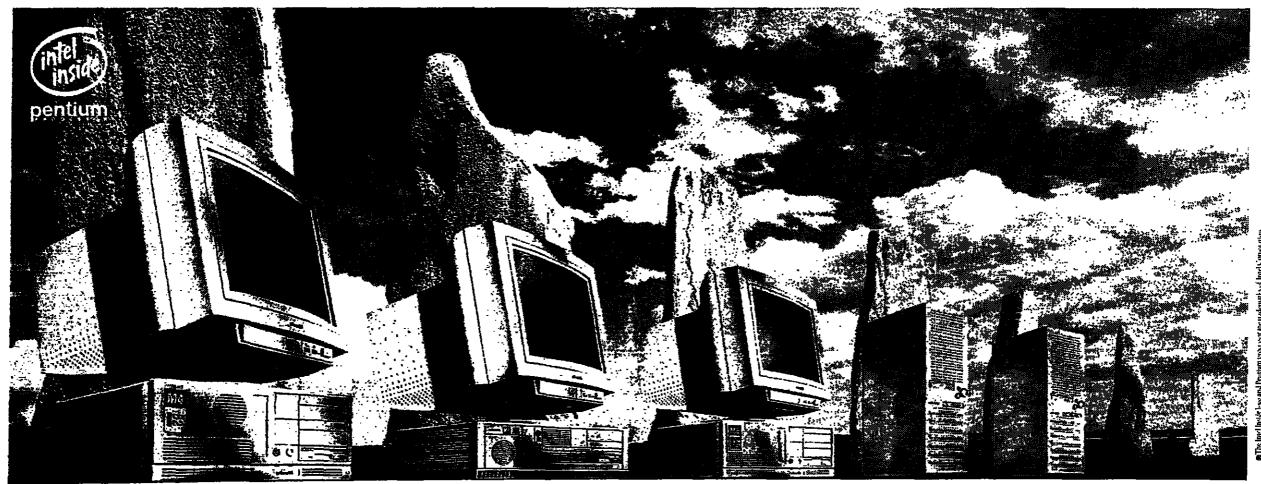
The deal, one of two signed during Mr Rao's four-day visit to Russia, allayed fears in the Indian defence ministry that the substantial Russian-made component of the Indian Air

Force fleet would be redundant if Russia refused spares to India.

Russia also agreed that India should have access until September this year to an \$830m credit negotiated with the former Soviet Union for the purchase of defence items and spares. A large part of the credit, which has been frozen since early 1992, is still unused.

The proposed joint venture company will be based in

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budget surplus since 1978

By Terry Hall in Wellington

New Zealand recorded a budget surplus of NZ\$527m (US\$311m) in the year to June 1994, its first since 1978 and the start of what Mr Bill Birch. finance minister, called the

start of a "virtuous circle". As a result of the painful economic reforms of the past decade. New Zealand would now reap the benefits over the coming years, he said.

"The stronger growth we now have creates more jobs. which increases taxes, and the surpluses we will achieve will be used to repay debt, leading to stronger growth."

The surplus was a big improvement on the projected deficit of NZ\$2.3bn forecast by the Treasury in last year's budget, although this was revised to a deficit of NZ\$1.4bn last November. The improvement is due to higher-than-expected tax receipts as the economy grew faster than predicted at about 5 per cent of gross

This led to a rise in employment of about 86,000. Corporate earnings were up sharply, as many companies came to the end of tax loss, and started

paying full tax The government also kept a tight rein on its spending, while social welfare costs remained at a low level after

Mr Birch forecast that the budget would show a surplus of \$NZ730m in 1994-95, rising to \$NZ\$2.5bn in 1995-96 and NZ\$4.5bn in 1996-67. He said this would allow tax cuts.

Meanwhile. New Zealand would have to continue to show restraint and the emphasis would be on repaying overseas debt.

Restraint will be needed and the emphasis will be on repaying overseas debt

The better economic times meant the government was able to start repaying a "social dividend" for those who had been hurt hardest during the reform period.

Mr Birch said he would be spending an extra \$NZ450m over the coming year in various social welfare areas. The greatest sum, NZ\$240m, will go on hospitals and help for the mentally ill. But more will be spent on income support for the poor, and on housing, education, research and development, roads and tourism. Opposition leaders criticised

the government for allocating only an extra NZ89m to the

NZ has first | Japan may slow moves on economy

New cabinet will steer clear of sensitive issues, William Dawkins reports

Posts & Telecommunic

a pause in Japan's progress toward a more open economy and power structure.

As expected, most of the top jobs went to the right-wing Liberal Democratic Party. which holds the foreign. defence, home affairs and international trade and industry ministries among its 13 cabinet seats. It gives the cabinet the experience lacking in its coalition partners.

The left-wing Social Demo

cratic Party gets five, while the New Harbinger Party, a former LDP splinter group, which forms the smallest member of the coalition gets two, including the vitally important finance ministry. The previous pronouncements and track records of Mr Tomiichi Murayama's team indicate the new government's main policies will be as follows: coalition partners will focus on the few areas where they have something in common

They will steer clear of sensitive matters such as energy. where the SDP believes Japan must freeze its nuclear programme, or defence, where the Socialists believe Japan's army is unconstitutional. • The Economy: The govern-

ment is expected to push for a several-year income tax cut, possibly in a tax reform bill this autumn, but to leave the timing and scope of any increase in consumption tax

The finance ministry and fis-cal conservatives in the LDP

apan's new three-party will fight for a rise in con-cabinet is populist, conser-vative and likely to mark extra revenue is urgently sumption tax, on grounds that extra revenue is urgently needed to curb the rising public-sector borrowing requirement (5 per cent of gross domestic product, according to the Organisation for Economic Co-operation and Develop-ment). But the decision will be swayed by the New Harbinger party's tax-cutting Mr Masayoshi Takemura, whose arrival will cause alarm among ministry mandarins. He yesterday repeated his

opposition to finance ministry plans to raise consumption tax, a row over which caused Mr Takemura to walk out of a former coalition government. Mr Takemura's appointment is a boon to the SDP, which opposes a rise in sales tax even more than his party does.

• Deregulation: Large sec tions of both the LDP and SDP prefer deregulation to proceed at an even slower pace than under the previous two reformminded coalition governments. The LDP is sensitive to its small business support base. reluctant to face an increase in competition. The SDP is pulled in opposite directions by its two main types of supporter. conservative farming commu-

n balance, it has a record of being unenthusiastic on deregulation, as shown by its resistance to last year's ending of the ban on rice imports. • Foreign and trade policy: The LDP's Mr Yohei Kono, for-

nities and the pro-deregulation

trade union movement, Rengo.

Tomilchi Murayama (SDP) Prime Minister. Yohei Kono (LDP)
Talchiro Okawara (LDP) Deputy Premier/Foreign Minist iculture, Forestry & Fisherie Kozo igarashi (SDP) Chief Cabinet Secretary .Kaoru Yosano (LDP yoshi Takemura (NHP .Shoichilde (NHP) Health & Welfan Hiromu Nonaka (LDP) Ryutaro Hashimoto (LDP) Isao Maeda (LDP) International Trade & Industry Manso Hamamoto (SDP . Shun Oide (SDP)

THE NEW CABINET

Shizuka Kamel (LDP) DIRECTORS-GENERAL OF GOVERNMENT AGENCIES (STATE MINISTERS): Masahiko Kontura (LDP) Shin Sakurai (LDP) Hokkaido/Okinawa Der .Tsuruo Yamaguchi (SDP) . Klyoshi Ozawa (LDP) . Makiko Tanaka (LDP) Science & Technology

LDP= Liberal Democratic party SDP= Social Democratic party

eign minister, and his Socialist boss, Mr Murayama, are staunch pacifists, which suggests they will press for a soft line on North Korea's nuclear

NHP= New Harbinger party

Here, they will have the support of Mr Takemura, who has been close to Pyongyang since arranging a meeting between Kim Il-Sung and a senior member of the LDP four years ago. All three members of the coalition oppose non-United Nations sanctions against North Korea. Mr Kono, but not all his LDP followers, and his two partners agree Japan

should not revise Article Nine of the constitution, which for bids the use of force to settle international disputes. The prime minister and for-

eign minister may also, because of their pacifism, tone down Japan's bid for a perma-nent seat on the UN Security Council and for wider participation in UN peace-keeping. As a result, Japan may take a generally lower profile on the world stage while this government is in office. The strong hawkish streak on the right wing of the LDP is likely to enliven this coalition's reign.

ama surprised critics yesterday by pledging to speed the re-drawing of electoral bound-aries and hold elections under the new rules opposed by many of his own party mem bers only last January. The new boundaries will be ready by autumn, but the coalition might hold on longer if it can control its internal differences on this and other policies. The new boundaries are the final stage in the re-design of the political and electoral system, including curbs on political fund-raising. Mr Kono equivo-

cally supports reform.

Mr Murayama's electoral pledge disappointed the SDP and LDP old guard, who sus-pect they would do less badly in a quick election under the old system than under the new. Against that, they fear a public backlash if they are seen to be resisting popular reform. The new prime minister symbolically signalled he wanted to break with the LDP's record of political corruption by giving the construc tion ministry to a Socialist. Public-works contracts were at the centre of a recent judicial

crackdown on corruption. One entirely legal vestige of the old political way is present in the cabinet: the strength of family ties. Ms Makiko Tanaka, the straight-talking daughter of former Prime Minister Kakuei Tanaka, becomes director-general of the Science and Technology Agency, during her first term in parliament. Few politicians land a cabinet job so early in their careers.

Let's try to keep things moving Patten

ritics of Hong Kong's ∕ten have often said he would have to trade advances in Hong Kong's political development for Chinese conces-sions in economic matters.

Yet yesterday, just hours after denouncing the vote in Hong Kong's Legislative Council that extended the franchise in the British colony, China initialled a treaty with Britain on the use of military land after sovereignty is returned to

Beijing in 1997.
"I am just pleased that 'the-end-of-the-world-is-nigh' brigade will now have to hang up their clapper boards," said the governor in an interview yes-

terday. The view in the colony now is that Beijing has separated the economic from the politi-

With the vote in LegCo early yesterday morning securing the political reforms he sought Mr Patten is keen to move on and deal with practical issues of transferring sovereignty to China in 1997.

Although the development of democracy in Hong Kong has been the most contentious issue dividing Britain and China in the past two years, the governor detects a willingness by Beijing to deal with the nitty gritty. With the mili-tary land deal on the way to being resolved, talks about airport finance may also be near-

ing completion. "I think it is possible to co-operate across the board and we will be looking in the coming months for ways to build on the momentum," Mr

in the early hours of Thursday morning Mr Patten scored a narrow victory in LegCo when lawmakers voted for his plans to extend the franchise in next year's elections.

"The decision has been taken by the people of Hong Kong, not imposed upon them," he said. "The process is almost as important as the institutions which [the] vote put in place. Hong Kong stood up for itself. "But we've got to try to

ing and remove its mistrust about Hong Kong-a feeling that somehow Hong Kong's aspirations represent a threat.
"[The] vote wholly involved politicians in Hong Kong. Chi-

the United Front [pro-Beijing] nese officials played an active part in trying to influence the outcome of the vote. It was good that they were involved in that way."

Beijing's official position yesterday was that fresh elections will be held in Hong Kong after China regains sovereignty in

Next on the agenda is resolving the long-running dispute with Beijing about funding Hong Kong's multi-billion dollar airport project. We are extremely close to an agreement," said Mr Patten.

Yesterday Mr Guo Fengmin, China's chief representative to the Joint Liaison Group, said that in drafting the agreement "some problems emerged which need to be further clarified". It is understood these relate to allowing the govern-ment corporations building the airport and connecting railway to approach bankers. Mr Guo said he hoped a draft agree-ment could be "completed in the near future".

Mr Patten said there was much that Britain and China had to get done in the coming three years. This included the localisation and adaptation of Hong Kong's law and air ser-vice agreements with other

China's co-operation was also needed when it came to the government's social agenda. The government will soon be publishing a consultation paper on its plans for a state-funded old age pension. "It is essential to carry China

Mr Patten said a meeting with Mr Lu Ping, China's top official on Hong Kong, would be a boost to relations. When Mr Lu visited the colony in early May he snubbed the gov-

"I would like to [meet him] whenever Mr Lu thought it possible, practicable and desirable. I happen to think it is desirable now and I think the Hong Kong people think it is

Mr Patten is under no illusion that the events of this week will mean plain sailing

"This job is not going to get any easier. I don't seek to alarm or to forecast typhoons. but the lob is going to be intensely difficult and intensely challenging right down to the wire."

Former Elders executive jailed

By Nikki Tait in Sydney

Mr Kenneth Jarrett, the former Elders IXL executive who has agreed to give evidence against Mr John Elliott concerning the Melbourne-based businessman's role in A866.5m (\$48.5m) worth of allegedly fictitious foreign exchange transactions, was sentenced to 18 months in

jail yesterday. However, Mr Justice Coldrey suspended 12 months of the actions were used to funnel sentence, saving it could not money to companies connected to "break ranks" and co-operate with the authorities. Mr who is in jail. Mr Jarrett's Jarrett had pleaded guilty to one charge of failing to act honestly between 1986 and 1990 as an officer of Elders IXL, the doing. The matter is due to large Australian brewing and come to trial next month.

agribusiness group formerly headed by Mr Elliott.

Theft charges were brought against Mr Elliott, a past president of the Australian Liberal party and one of Australia's most prominent entrepreneurs in the 1980s, and a number of other Elders executives including Mr Jarrett, shortly before

Essentially, the prosecution is arguing that the forex trans-Zealand-based businessman account supports these allegations. However, Mr Elliott has consistently denied any wrong-

Australian rates speculation grows

Speculation that Australia's A\$1.71bn (US\$1.25bn) in seaofficial interest rates may rise sonally-adjusted terms, comin the near term was fuelled yesterday when monthly economic data showed a large rise in building approvals for May, and an unexpected widening of the current account deficit for the same month, writes Nikki

Building approvals rose 10.4 per cent, compared with market forecasts of a small fall. This indicated that any slowdown in Australia's booming housing market is some way off and stoked fears of domestic inflationary pressures.

AS1.4bn.

pared with A\$1.65bn in the previous month. Analysts had expected a deficit of about

Mr Ralph Willis, the Australian treasurer who has insisted there was no sign of incipient inflation and that interest rates did not need to rise at this stage, said the balance of payments figures were broadly consistent with budget forecasts". He claimed the growth in imports supported the government's expectation of a strong acceleration in Meanwhile, the current investment spending over the account deficit widened to coming year.

Pleasant surprise as shares go higher

By Emiko Terazono in Tokyo

Traders at Nikko Securities, who started their morning with long faces yesterday on prospects of a plunge on the Tokyo stock market, were pleasantly surprised after Japanese shares closed moderately higher.

Many analysis had expected financial markets to react negatively to the uncertaint posed by the new socialist leader, but investors chose to look on the bright side, seeing the new administration as fiscally expansive, supporting further cuts in income taxes,

and discarding tax rises. After a brief plunge, the leading Nikkei index closed up 162.93, or 0.8 per cent, at 20,643.93, on hopes of a imminent recovery of corporate

earnings and the economy. But investor confidence was virtually unaffected due to the belief that bureaucrats will continue running state affairs, including economic management "There is no socialist government, just a socialist prime minister within a coalition," Mr Tom Hill, strategist at brokers SG Warburg in

Tokvo, said. Favourable news for the economy, on the other hand, suggested higher interest rates, depressing the bond market. Currency traders were more unsure of the new regime as doubts over the prime minister's handling of trade talks with the US and the Naples summit kept the yen above Y99 to the dollar. It closed up Y0.32 at Y98.95.



Japanese Prime Minister Tomijchi Murayama (centre) with Finance Minister Masayoshi Takemura (left) and Yohei Kono

YOHEI KONO

Alliance's architect Popular policies

Mr Yohei Kono, Japan's new deputy prime minister and foreign minister, was the principal architect of the incongruous alliance of socialists and Liberal Democrats now ruling Japan, writes

Gerard Baker in Tokyo. Elected to lead the LDP following its defeat last summer, he has spent most of the past year attempting to unseat the governments of Mr Morihiro Hosokawa and Mr Tsutomu Hata, finally patching together a deal with the socialists minutes before Wednesday night's vote in the lower house of the Diet.

Mr Kono, a 57-year-old former cabinet secretary in the last LDP government of Mr Kiichi Miyazawa, has a reputation as a firm supporter of Japan's pacifist constitution. He moves to the Foreign Ministry as a lively debate is under way about Japan's international role. Some in the ministry favour giving the country a stronger

presence in the international arena, but Mr Kono has said that Japan should be a "soft power", developing its political and economic role rather than a military He has tried to distance the LDP from its scandal-ridden

past, building on a reputation earned in the 1970s as an early member of the party's reformist wing. Mr Kono left the party in 1976 to form a breakaway group the New Liberal Club, following the Lockheed payoff scandal But his reputation was not enhanced by a decision to rejoin the LDP in 1986, even though the party had changed little.

MASAYOSHI TAKEMURA

Mr Masayoshi Takemura has made a spectacular comebaci at the head of Japan's Finance Ministry, its most powerful bureaucracy, despite being constantly undermined, in his days as chief cabinet secretary in the Hosokawa administration, by Mr Ichiro Ozawa, the backroom strategist, writes Emiko

Not only does the Finance Ministry govern state budget tax policy and financial markets, it also supervises the Bank of Japan's monetary policy.

So far his pronouncements as finance minister have been sweet to the public's ears. Yesterday he stressed he would parsue income tax cuts but ruled out an immediate consumption-tax increase. He has gained electoral popularity through his low-key style, is a self-professed environ and has been calling for a green tax to help conserve the regional environment.

Along with members of the Socialist party, Mr Takemura is known for his strong ties with North Korea. He has visited the country three times, including a trip he organised for Liberal Democrat and Socialist elders to meet President Kim Il-Sung in 1990.

Such ties pose risks for swift Japanese decision-making towards North Korea were a crisis to erupt. In contrast to Mr Ozawa, he envisages a more discreet role for Tokyo in the international arena, claiming Japan should maintain its role as a pacifist country, and strongly opposes its financial involvement in regional military crises

Pledges leave PLO with a cash shortfall

Arafat is angered by donors' contributions to the start-up

r Yassir Arafat, leader of the Pales-tine Liberation Organisation, will today head to the land he has sought for so long, supported by more than \$2.4bn (£1.57bn) in pledges of aid but few dollars in his pocket.

The once-wealthy PLO is teetering on the edge of bank- the EU which together have ruptcy, and international its coffers will not be replenished to the detriment of the West Bank and Gaza strip's

development. At a lunch in Tunis last week with western diplomats. Mr Arafat did not disguise his anger at the "derisory" cash sums he was being offered to help set up the Palestinian organisations required to take over the administration of territories freed from Israeli occupation. Even senior PLO officials, especially those without direct family ties in the West Bank and Gaza, were yesterday pondering such basic issues as how they would pay for their somewhere new to live.

The conflict between immediate, and partly political. needs and the longer term eco-

costs for West Bank and Gaza, writes Roger Matthews nomic and social requirements of the territories can only be resolved by the international

The two largest, the US and pledged more than \$1bn over the next five years, recognise the need to sustain Mr Arafat politically against his radical opponents.

But the amount of pledged aid that can be diverted into start-up costs and budget support for the new administration is often limited by the legal restraints under which the donor governments must work. Even more difficult is to leagues with what American politicians describe as "walk about" money. Such requirements sit uneasily alongside demands for "transparency and accountability" in the use of funds.

For the past two months these issues have dominated the PLO's contacts with donors, at some cost to the urgent work needed to translate pledges into projects and to answer the criticism of Palestimans in the territories that nothing on the ground has changed since Israel and the PLO signed their initial agree-

ment in September. Of the \$2.4bn in development funds on offer over the next five years, \$720m has been earmarked for the first 12 months of the new self-rule authority. a figure well beyond the capacity of the territories to absorb.

World Bank officials estimate that initially the absorptive capacity, excluding recurrent costs, will be in the region of 10-12 per cent of gross national product, or about \$280m-\$300m. Some \$80m has already been disbursed, with er \$350m committed, and Palestinian officials are scheduled by the middle of July to submit a further list of projects for consideration. A key task now is to resolve

priorities and persuade the

donors to be flexible in their

"We are finding that some

selection of projects.

involved in certain prestige projects where they can see long-term commercial benefit. And there are also many difficulties in different demands for bidding procedures, and with those governments which insist that contracts can only be awarded to companies from their own countries." said a member of the Palestinian economic council for development

and reconstruction. These complications have been compounded by the lack of urgency demonstrated by Mr Arafat in appointing staff and his unwillingness to delegate e has, however, also been handicapped by

been handicapped by the belated recognition that start-up costs of the new administration and its projected budget deficit for the first two years would be substantial. The gap to be covered until

the end of 1994 is put at \$168m.

Of this \$133m has so far been

countries only wish to be committed, with \$60m of it in a special fund administered by the World Bank and named after Johan Joergen Holst, the late Norwegian foreign minister. The Holst fund has been financed by governments which were persuaded to switch development funds into direct cash aid. They include Saudi Arabia and Kuwait which, because of Mr Arafat's support for Iraq during the Guif war, had been adamant that none of their contributions should be used to sustain the PLO.

It was the World Bank's suggestion that the Holst fund should be drawn down by \$10m a month that Mr Arafat characterised as "derisory", and prompted him to dispatch Mr Ahmed Qurei, the economy supremo in the new adminis tration, to Washington for talks at the end of last week. The result has been an agree ment to step up the monthly payments to \$13m, but the quest continues for more dona-

tinian self-rule authority will become addicted to international aid, a risk compounded by the further delays certain to be prompted by the weight of unresolved political issues. including negotiations over Israeli withdrawal and redeployment in the West Bank. There has also been an underlying assumption in drawing up financial estimates that Israel will be generous,

both in the repayment of a pro-portion of tax already collected and in reopening its borders to Palestinian workers whose earnings have in the past contributed some 30 per cent of the territories GNP. These are not the sort of assumptions on which profes-sional gamblers would place much of a wager. Neither would they bet on Mr Arafat accepting that much of the

bank, but funds which will only be disbursed on the implementation of projects. Striking the right balance between the political and eco-nomic needs of the territories is likely to test the judgment of international donors for a considerable time.

\$2.4bn is not money in the

missile warning By Tim Coone in Dublin

Bhutto in

India's plans to deploy a medium-range missile system with its armed forces threatens to trigger a regional arms race in southern Asla, Ms Benazir Bhutto, Pakistan's prime minister, warned in Dublin yesterday. On a three-day official visit,

she said Pakistan has shown "tremendous restraint" by not

responding in kind to India's

testing of a nuclear weapon and the successful test-firing of its Prithvi missile system. "We have not detonated (nuclear) device, although India has detonated a device. We have shown tremendous restraint." But the increase in India's defence budget and its recent decision to deploy the Prithy missile system with its artillery corps have been highly provocative, (and) race in the sub-continent". The Prithvi is believed capa-

to trigger a missile ble of carrying a nuclear war-head up to 250km.

هكذامن لأحهل

■ Steady growth and low inflation forecast ■ Government debt remains a problem ■ Warning on jobs

tightened fiscal policy since

last year. But even if the gov-

ernments stick to these fiscal

measures, this will still only

stabilise the deficit at 1-3 per

cent of GDP by the end of the

decade - a level that would

leave the total public sector

debt running at around 75 per

World recovery gathers pace

echoing the OECD's jobs study

Although unemployment is

projected to decline slightly

next year, most of the

improvement will be in the US.

ployment in Europe will

The report warns that unem-

released earlier this year.

Economic recovery is now well under way in the industrialised world, with the US. Japan and Europe all forecast to see steady growth and low inflation over the next two years, the Organisation for Economic Co-operation and Development reports in its latest half-yearly

But this growth may not be enough to solve the longer term problem of government debt, and the industrialised economies will need to expand more rapidly than in the last two decades if they are to return to a period of high employment, the report

The Parls-based body, which represents 25 industrialised nations, paints an upbeat picture of current prospects. For the first time since 1991 the OECD has revised its forecasts of growth upwards, with the industrialised economies expected to expand by 2.5 per cent this year and nearly 3 per cent next

The OECD's last forecast, made in November, envisaged 2.1 per cent growth this year and 2.7 per cent in 1995. The US, the UK, Australia

growth and a significant turnaround in Europe's trading

forefront of this growth, with

recovery in these countries

now well entrenched, the

report says. But the outlook for

Japan has also brightened.

And though domestic demand

remains weak in continental

Europe, rising exports are

expected to lead to steady

position. The European OECD countries reported a \$4bn (£2.6bn) trade deficit in 1992, and a \$66.7bn surplus last year. The trading position is expected to rise to a \$112.7bn surplus this

However, in spite of this optimistic forecast, the OECD insists that "this is not the time for any relaxation of policy effort".

"The most pressing basic

policy problem remains high, and in Europe still rising,

The most pressing basic policy problem remains high

unemployment, especially in Europe where it is rising. Although unemployment is projected to decline slightly next year, most of the improvement will be in the US remain at some 12 per cent of

the labour force. Another cloud on the horizon is the high level of government debt, which seems set to be a continued drag on economic growth, the report adds. During the recent recession government budget posi-tions across the industrialised world weakened by, on average, 3 per cent of GDP, the

report notes. In the short term the OECD believes that this deficit will drop slightly because recovery should boost budget positions and most OECD countries - with the notable exception of Japan - have cent of GDP for the OECD as a whole, well above the 60 per cent levels seen in the late 1980s, the report warns. And if growth slows - a

distinct possibility, according to the OECD - the debt position could be far worse. "Only slightly lower growth - by half a percentage point per year - could lead to debt levels in 2000 averaging close to 85 per cent of GDP," the report says. A third worrying sign, the OECD says, comes from the recent rise in long-term interest rates on financial markets.

The policy implications of this rise vary for different

-though the increase in rates may reflect rising inflation expectations or public sector debt concerns in some countries, it is also being driven by greater market volatility and increased risk-aversity among market traders, the report

In the US, where recovery is strong and spare capacity levels low, a "neutral" policy is needed to ward off inflation, the report suggests.

In other countries such as the UK and Canada, which are also seeing recovery but with higher levels of spare capacity. the same forces that pushed up US interest rates will increasingly come into play.

But in countries where recovery has barely begun - such as Japan – there may be more room for easier monetary conditions. Nevertheless, the OECD concludes: "in all countries, insofar as real long-term interest rates are considered to be too high, the solution is more likely to be found in more ambitious reduction of budget deficits." Editorial Comment,

ORCD Regnomic Outlook No. 55. OECD 2 rue André-Pascal 75775 Paris Cedex 16, France.

Summary of projections 0**E**CD Real GDP (% change) OECD Europe 6.7 World Trade (% change) inflation (% change) Japan Germany OECD Europe Total OECD OECD Europe Budget balance (% of GDP)

OECD Europe Total OECD

OECD Europe

Current belance (% of GDP

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OCD COUNTY OF THE MEDIUM-term Real GDP Fiscal trends. % of nominal GDI Enlarged 50* -1.1 -2.8 -4.4 -2.7 -2.1 2.5 -0.2 1.0 74

Japan's growth may be slowed by strong yen

could undermine economic growth in Japan by reducing the level of Japanese exports, the OECD outlook warns, writes Gillian Tett.

Though the Japanese economy is expected to pick up this year, it is still the slowest growing of the "big three" industrialised economies, lagging behind the US and Germany, the report adds.

With the Japanese economy still very weak, the main factor in the projected turnround in the economy will be the fiscal package unveiled by the Japanese government in February, the OECD says.

The combination of tax cuts and higher public spending is expected to boost consumption and residential investment, leading to higher growth later

But Mr Kumiharu Shigebara. day warned that in the light of that German output growth the yen's recent strengthening on the markets, "recent financial market developments

growth of output in Japan". A weaker dollar could also

add to inflationary pressures in the US, Mr Shigehara added. However, he pointed out that in spite of the dollar's decline against the yen, it remained strong against most other currencies. And though growth in US

GDP is forecast to slow to 3 per cent next year, from 4 per cent this year, this rate is still expected to reduce the unemployment rate below levels consistent with stable inflation", the report

The strong US demand is expected to suck in more exports, leading to a deterioration in the US balance of trade. In European countries such as Germany, in contrast, rising exports are expected to be a key factor in economic growth

will be slow in 1994, with

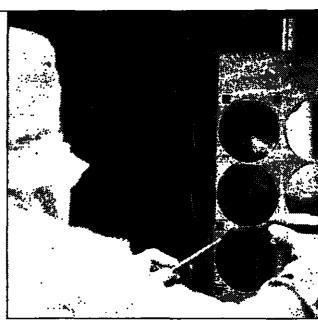
domestic demand not expected

to pick up until 1995.



TOULOUSE MIDI-PYRENEES

Armagnac ID. Vietl.



Motorola.

Rise in **Debate** British on 'zero investment inflation'

The recovery in Britain will become more broadly based this year, resulting in a steady pace of growth, the OECD forecasts in its outlook, writes Gillian Tett.

forecast

Although the UK's economic improvement is now well entrenched, business investment was, until recently, "the missing ingredient", the outlook says. But in the coming months private investment should start to support the recovery "as company balance-sheet positions and cash flow continue to improve", the report adds.

The OECD's overall forecasts for the economy are slightly more upbeat than the UK government's own estimates.

Whereas the UK Treasury forecast earlier this week that GDP would grow by 2.75 per cent this year and next year, the OECD predicts growth of 2.8 per cent this year, followed by 3.2 per cent

in 1995. Consumers are forecast to continue spending, in spite of April's tax rises - although private consumption growth is expected to dip slightly in the second half of this year, it is expected to pick up after that. The main factors boosting this growth, the OECD says, will be a rise in employment, a further fall in the household savings rates, and a mild rise

in house prices.

The inflation outlook "remains benign", the report says, although the OECD's forecasts are slightly higher than those of the Treasury. The OECD's internationally compatible measure of consumer price inflation forecasts a rise of 2.9 per cent this year. while the government forecasts underlying inflation will he 2.5 per cent at the end of

reopens The battle against inflation is proceeding well - but governments now need to gear up for the next stage of the campaign. With inflation forecast to remain at low levels across the industrialised world, it is time to clarify the longer term infla-

tion goals, says the OECD. writes Gillian Tett. Part of the problem stems from the monetary authorities' own success, it says. In the past, most governments have assumed that their goal was to achieve "low inflation", often implicitly defined at around 2

per cent. But inflation is now running near this level in many countries, and is forecast to remain stable over the rest of this year before rising slightly

in 1995. As a result, the question of whether governments should be aiming lower for "zero inflation", has re-entered the policy

arena, the report says. Supporters of this zero target, the OECD points out. claim that this would "provide a clear, easily communicated

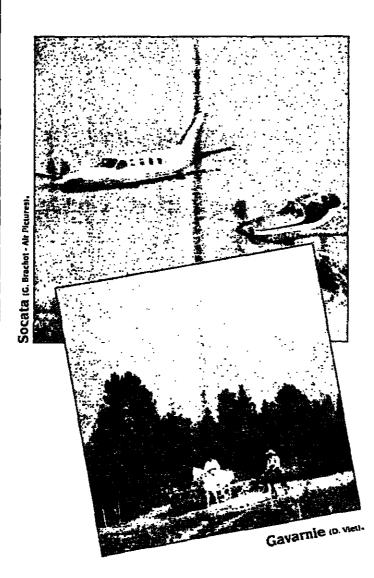
However, the OECD suggests that a "zero" goal is dogged by problems. Governments which announce a zero goal run the risk of looking overly ambitions and losing market credibility. Indeed, once inflation falls to these very low levels, there may be problems assessing the target number itself consumer price indices in the

become more ambiguous once inflation falls below 3 per cent. As a result, the OECD conchides that most governments will continue to aim for above zero targets - although it warns that "a good deal of judgment is required as to what they might imply in

US and Canada in particular

Matra Marconi Space.

MEANS



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the cities of Toulouse, Tarbes and Albi. The suc-

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S&L probe clears Clinton

By Ken Warn in Washington

Mr Robert Fiske, the special prosecutor investigating the Whitewater affair, yesterday said he would not bring criminal charges over a savings and loan investigation involving President Bill Clinton.

Mr Fiske also confirmed police findings that Mr Vincent Foster, a White House aide, committed suicide.

Mr Fiske was releasing his first findings on Whitewater since he was appointed by Ms Janet Reno, the attorney general, this year. The probe, which originally centred on Mr and Mrs Clinton's financial dealings in Arkansas in the late 1970s and 1980s, later

House's handling of investiga-tions into those dealings and Mr Foster's death.

The report concludes there is insufficient evidence that meetings between the then deputy Treasury secretary, Mr Roger Altman, another Trea-sury official and White House staff to discuss an investigation into Madison Guaranty, a failed Arkansas saving and loan, broke the law.

Some of Mr Clinton's opponents have implied that the White House might have wanted to influence the investigation into Madison Guarante. anty. Federal investigators claim that Madison may have improperly diverted depositors' funds to Mr Clinton's gubernatorial campaign and to the

Whitewater property development in Arkansas, in which the Clintons had a stake.

The report dismissed allegahe was found shot in July 1993
- might have been other than suicide. It also concluded that matters relating to Whitewater and to Madison did not play a part in it.

In an extensive examination of Mr Foster's state of mind, Mr Fiske points to a wider pattern of depression. Mr Foster had been exhausted and anxious, particularly over criticism of his role in the sacking of employees from the White House travel office.

The White House said the findings showed neither the

any laws in the affair. The report on Mr Foster, a long-time friend of Mr Clinton and his wife's former law partner should put to rest the irresponthem politically motivated that something more sinister occurred," said Mr Lloyd Cut-ler, the White House special

However, Mr Fiske has not completed an investigation, into the handling of Mr Foster's documents immediately after his death. This was in its ished shortly, Mr Fiske said. His investigation is now expected to focus on the Clintons' Arkansas business deal-



months if not years away. Congress is also due to begin its own hearings into some aspects of Whitewater this

Christopher's line on Haiti pleases Senate

Blaming the unsurge in the number of Haitians fleeing their country on the illegiti-mate military regime's repression". US secretary of state Warren Christopher yesterday insisted that diplomatic and economic pressure would suc-ceed in driving out the military leaders who ousted President Jean-Bertrand Aristide three

"The longer the tragic situation continues, the harder it will become for those wealthy people who have propped up the dictatorship. In particular, the more protracted the crisis, the more feasions is the future of the Haitlan military," Mr Christopher told the Senate foreign relations committee

yesterday. Over 2,500 Haitians have been picked up by the US Coast Guard in the last four days, fleeing to the US in small and often home-made boats and threatening to swamp the refugee processing system the administration has set up in

Jamaica.
The Turks and Caicos Islands have agreed to allow the US to set up another processing centre and President Bill Clinton has decided to reopen a refugee camp at the US Guantanamo Bay military hase in Cuba - a solution adopted

Military blamed for number of refugees, reports George Graham

by former President George Bush before he decided simply to repatriate all Haitians

picked up at sea. Mr Christopher's insistance that the exodus was caused by the military regime's repression was designed to head off criticism that the administration had virtually invited Haitians to flee by conveying the impression that they stood a better chance of winning asylum at the new processing centre in Jamaica than in the three centres already operating in Haiti.

The administration has also tried to ratchet up its sanctions on the regime of the military leader, Gen Raoul Cedras. Earlier this week, it revoked almost all visas held by Haitians, to reinforce its existing ban on commercial flights to and from Haiti.

Mr Christopher's comments came as part of a wide-ranging discussion of US foreign policy issues before a panel of sena-tors, many of whom were visi-bly worried at the prospect that the US might tire of waiting for sanctions to work, and turn to military force to tore Mr Aristide.

"All we are hearing is invasion, invasion, invasion," grumbled Senator Jesse Helms, the extreme right-winger from North Carolina who is the senior Republican on the foreign relations committee.

Mr Christopher won applause - rare and welcome in recent months, when the administration's foreign policy team has been under steady attack for inconsistency and indecisiveness - from both Mr Heims and Senator Claiborne Pell, the Rhode Island Democrat who chairs the committee

"I'd like to commend the president and the secretary for the steady hand they have exercised at the tiller of the foreign policy ship of state. . We have not been goaded into an untimely, unwise use of force, whether in North Korea or Haiti or Bosnia, that would have jeopardised American lives for an uncertain out-come," Mr Pell sald.

Mr Christopher said his efforts were focused not just on immediate problems but on "what I believe to be the most important contribution that I can make to American foreign policy": the creation of long-term relationships and structures to last beyond short-term uncertainties that he likened to those facing President Harry Truman and secretary of state Dean Acheson at the end of the second world

"They met the challenge of reconstruction after world war II, and we are meeting the challenge of reconstruction in the post-cold war period now," Mr Christopher said.

Gurus of grunge in antitrust ticket claim ter's virtual monopoly on sales in the

By Jeremy Kahn in Washington

The gurus of grunge music - the Seattle-based modern rock band Pearl Jam - yesterday accused Ticketmaster, the US ticket distributor, of violating antitrust laws, to a packed congressional meeting room.

The US Department of Justice, at Pearl Jam's behest, launched a formal investigation in May into Ticketmas-

US entertainment markets. A House subcommittee that oversees justice department operations called yesterday's hearing to look into Pearl Jam's

charges Ticketmaster adds to the price of the seats it distributes. Pearl Jam, who have pledged to keep their ticket prices under \$20, claims these charges make it impossible to stage low-cost

Band members testified that they were unable to find an alternative ticket distribution system because Ticketmaster has cornered the market in the US after the Justice Department gave it permission to acquire its falling competitor, Ticketron, in 1991. "It is today virtually impossible for a

hand to do a tour of large arenas or

and not deal with Ticketmaster," Mr Stone Gossard, Pearl Jam's guitarist,

But Mr Fred Rosen, Ticketmaster's chairman, denied his company was violating anti-competitiveness laws: "It is frankly a matter of some concern to us that a rock hand can, by virtue of their celebrity status, cause this kind of hearing to take place."

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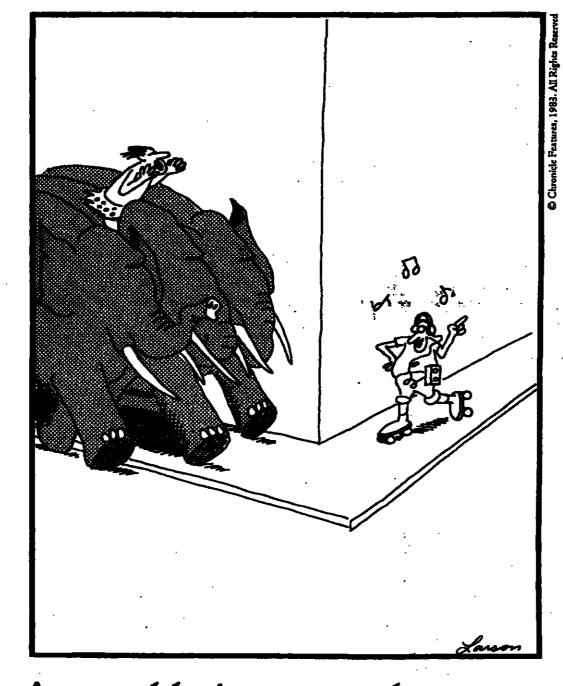
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3 Enter full account details for interest to be paid direct to a bank/building society or National Savings Investment Account.	Bank Serving Con right hand gerner o	le (shawa in the sup f year own thoques)
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NEWS IN BRIEF

Supreme Court rules out Florida electoral plan

The US Supreme Court yesterday threw out a Florida redistricting plan that would have increased the number of Hispanic-dominated election districts for the state House of Repre-

sentatives, AP reports from Washington.

The justices said a lower court erred when it decided that Hispanic voters were disadvantaged under an earlier plan

adopted by state lawmakers. The court also ruled 54 in a separate case from Georgia that federal voting rights law does not require a county to expand its county commission, which consists of only one member, to give black residents a stronger voice.

The court rejected arguments that Bleckley County's single member commission illegally diluted black voting strength. Blacks make up 22 per cent of the county's population but have never been able to elect a black commissioner.

Both cases have been closely watched as an indicator of the Supreme Court's view of how much is required under the 1965 federal Voting Rights Act to give minorities a proper chance at



Bald eagle off endangered list

The American bald eagle, symbol of the US, is off the critical list after nearly reaching extinction three decades ago, writes Ken Warn from Washington. The US fish and Wildlife Service yesterday proposed an upgrade in the bird's status from "endangered" to merely "threatened".

The number of bald eagles outside Alaska sank to a low of 417 pairs in 1963. However, last year, over 4,000 pairs were counted. Instrumental in the bird's recovery was the banning in 1973 of the pesticide DDT. The pesticide, in wide agricultural use in the 1950s and 1960s, built up in the food chain killing many wild birds. Environmentalists halled the recovery as a triumph for the 1973 Endangered Species Act, now before Congress for re-authorisa-tion. However, opponents of renewal argue that the act imposes too many restrictions on owners of property where endangered

species live, impeding development. The change in status, likely to become final in 90 days, means the birds will continue to be monitored by federal law, but not on

Space station plan survives vote

The planned US space station survived a critical vote in the House of Representatives by a wide margin late on Wednesday, but the \$30bn (£19.7bn) project may have to trimmed back when it comes before the Senate, writes Jeremy Kahn.

After intensive lobbying by the administration, the full House voted 278-155 to defeat an amendment to kill the programme. Many feared killing the station would be a death blow for the National Aeronautics and Space Administration, which has been hard hit by congressional budget having in recent years. hard hit by congressional budget hawks in recent years. Opponents say the station is "too much money for too little science".

Redesigns 'do not destroy jobs'

The fashion for redesigning jobs to increase the efficiency of work processes has proved to be less of a job-killer than expected, a study of organisations in Europe and North America published yesterday shows, writes Christopher Lorenz. But it has also produced less striking improvements than was hoped in productivity. cost levels and timeltness tivity, cost levels and timeliness.

The survey of more than 600 European and North American companies was carried out by CSC Index. It concludes that many companies are mis-applying re-engineering by being under-ambitious, and by focusing too much on cost reduction, rather than revenue creation. Small doses only, Page 12



line of Senate

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WASHEST

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Venezuelan banks

The Venezuelan cabinet has approved a decree which effeclively gives the government full, direct control over the country's troubled banking

This is the most recent measure taken by the five-month-old government of President Rafael Caldera to confront a crisis in the financial system first made public last January, when the country's secondlargest bank, Banco Latino, failed. Earlier this month, the government closed down eight financial institutions that had been kept afloat by official financial assistance.

The decree calls for the establishment of an Emergency Financial Board with the power to order banks and other financial institutions to take any measures deemed necessary, remove and replace directors and executives, sus-

operate, and take over any or all of the company's shares in the name of the government. Among its powers, the board can order a healthy bank to "recycle" its deposits to banks that are in trouble. One local banker, who asked not to be identified, warned: "If this is

zuela's financial system." The panel, chaired by the minister of finance, includes the president of the Central Bank of Venezuela, the president of the Bank Deposit Guarantee Fund (Fogade), and the Superintendent of Banks.

not handled intelligently, it

could mean the end of Vene-

Earlier this week Mr Julio Sosa, the minister of finance, said: "I hope it will not be necessary to nationalise Venezuela's banks, but this cannot be dismissed. Everything depends on the financial system's per-

However, as he announced

night, Mr Guillermo Alvares Bajares, minister of informa-tion, said, "In fact, we can call it a state takeover."

At the same time, the finance minister asked the presidents of some of the country's largest banks to reduce their interest rates on loans by 15 percentage points as part of the government's anti-inflation programme. Rates on 30-day commercial loans are now at an annual 66-67 per cent, while rates on passbook savings and longer term-deposits range from 10 to 56 per cent. On Wednesday, the cabinet

also approved a decree ordering the payment of a special bonus of \$30 (£19.70) a month (equivalent) to workers earning up to \$225 per month. This means that both the government and private companies will be in effect obliged to provide a big wage rise to most employees starting on July 1.

'State takeover' of Brazil's answer to inflation: get Real

Angus Foster on the biggest currency switch 'in the history of the planet'

rom midnight last night, all bank accounts in Brazil were switched electronically from cruzeiro real to the Real (R\$), the new currency which the country's monetary masters hope will wipe out an inflation rate of 50 per cent a month.

"There has never been such a replacement of money in the history of the planet," said Mr Alcir Augustinho Callari, president of Bank of Brazil. Preparations for the change

over have been under way for several weeks. Armoured cars, escorted by the army, have been delivering new currency to bank branches around the country and the central bank has started incinerating cruzeiro real notes - and is likely to do so for months. The old currency will con-

tinue to be legal tender for two weeks, at a set exchange rate of R\$1=Cr\$2.750, while the \$3bn or so of outstanding notes and coins are swapped into Reals. It is not the first time Brazil

has changed its currency. The four previous occasions since 1986 involved simple changes of the unit's name or the slicing off of zeros. This time a completely new currency regime is being introduced.

The Real has been set at parity with the US dollar. A spe-cial interim accounting unit introduced in February, called the Unidade Real de Valor (Urv), also equal to the dollar, has helped prepare most wages and prices for the switch.

Salaries which were quoted in cruzeiro reals were switched to Urvs from April and, from today, will be switched from Urvs to Reals at a rate of 1:1. Contracts covering everything from housing rents to school fees, which previously had to be corrected regularly to keep pace with inflation, are being transferred into Reals based on average prices over the last four months.

Shopkeepers were encouraged to use the Urv in preparation for the Real. But most

shop prices will be switched into the new currency from today. Supermarkets were closed yesterday while price labels were changed.

Despite a TV and pamphlet

campaign and a telephone information service, the gov-ernment is worried many people still do not understand the echanics of the changeover. The parity link with the US dollar will be maintained for

"indeterminate" time - probably until after presiden-tial elections in Octo-ber - through intervention in foreign exchange markets with the help of the country's near \$40bn in reserves.

The supply of the new cur-rency will also be limited, to R\$9.5bn between now and April, a slightly higher limit than expected. But the central bank will have a 20 per cent cushion in the case of emer-gencies. There is concern that the targets could be shifted.

Dollar parity and issuance limits are likely to reduce

inflation at least for a few months, according to economists. And with the interest rate futures market for July indicating a nominal rate of about 7 per cent. some say inflation will fall to 2-3 per cent

a month by August.
This price stabilisation could lead to a \$20bn "windfall" for consumers as their salaries' purchasing power remains sta-ble. This has led to fears of a consumer boom and wide-spread shortages. As a result, real interest rates are likely to remain high for some months.

President Itamar Franco is keen that interest rates fall quickly. However, Mr Pedro Malan, president of the central bank, said that if interest rates fell too quickly, money invested in government debt would flee to other assets, such as land and cars, leading to an "explosion of consumption".

President Franco is thought to have vetoed original plans to boost the autonomy of the central bank and strengthen

cial authority, be this dispute over interest : State and federal banks inflation to pay for overstain and often politically impo loan policies, may use diffici-ties if inflation stays low, he an election year, the government is unlikely to close loss making banks. Instead, the centre bank may be told to provid short-term support, again pin ing in question the credibility

of money supply targets.

Economists say the plantisces even more serious challenges in the medium term. Congress failed this year to revise the constitution, which places unreasonable spending demands on the government.
"We have a combination of conditions to lead to stability

in the next few months, To consolidate that over the long term is up to [the future] government." said finance mi ter Mr Rubens Ricupero.

WORLD CUP

World crashes in on soccer's prodigal genius

cer delinquent, Argentina's Diego Maradona, was booted out of the World Cup yesterday for taking a common - but banned - anti-asthma medication which is also a powerful stimulant. In a two-part drugs test, Maradona tested positive for ephedrine and was expelled from the tourna-

Immensely talented and superrich. Maradona had clawed his way back to the pinnacle of international soccer at this World Cup following a career marked by wine, women, drugs and song - plus suspension for cocaine abuse.

Fifa, soccer's governing body, announced Maradona's suspension minutes after Argentina had withdrawn him from the competition

Maradona led Argentina to World Cup victory in 1986. This was his fourth appearance in the tournament - he should have made a World Cup record 22nd match appearance, against Bulgaria, late

Argentine Football Association (AFA), originally claimed that the incident might be a "minor issue," but blamed Maradona's private dieephedrine during World Cup play. Dietician Daniel Cerrini had prescribed the drug and was "very

Diego Maradona's spectacular tournament comeback has been obliterated by a positive drug test

that was done unintentionally." Ephedrine is a common nasal decongestant available over the counter in Maradona's home country. It is used to treat asthma, hay fever and allergies and acts on the body much like adrenalin, increasing blood pressure and heartbeat.

It was ephedrine that caused American swimmer Rick DuMont to be stripped of a gold medal at the 1972 Olympic Games, DuMont said he was taking ephedrine only under doctor's prescription for a long-standing asthma condition.

Maradona, in the midst of a spectacular World Cup comeback after cocaine almost blotted out his career, led Argentina to victories in their first two games of the present competition. Late yesterday Argentina were playing Bulgaria in the last of their

Bowl, Dallas. They have already qualified for the next round. This is not the first time the flamboyant Maradona has failed a drugs for cocaine, following a game for

first-round matches at the Cotton

next month he was arrested in Buenos Aires and charged with possession and use of drugs.

Scornful of critics who said he was as "fat as a pig," Maradona shed 26lb and nursed himself back to health and fitness so as to join the present Argentine side. He had been making an impressive comeback when - yet again - he ran off

Sources close to Fifa said that it normally considered drug offences "on a case-by-case basis."

Fifa has declined to join a world-wide effort to standardise drug punishment in sport sponsored by the International Olympic Committee. The IOC's accord generally splits drugs into two groups - those such as caffeine, which can act as a stim-ulant if taken in large doses, and others such as anabolic steroids, taken only to enhance performance. Argentina would remain in the World Cup, with or without Maradona, Grondona said.

tician for allowing the star to use test. He was banned from interna- Fifa for positive dope tests at previtional soccer for 15 months in ous World Cups: Ernest Jean-Jo- the Argentine side soon, but it was 1991-92 by Fifa after testing positive seph of Haiti, in 1974, and, four ed the drug and was "very for cocaine, following a game for years later, Scotland winger Willie he will have to find something else because it was something Napoli of Italy in March 1991. The Johnston, who tested positive for an to keep him off the streets.

nally. He was sent home. Simon Kuper adds: Prior to his

latest troubles, Maradona had felt himself part of the best Argentine side he has played for - better, even, than the World Cup teams of 1986 and 1990. In 1986 Maradona more or less was Argentina. In 1990 their line-up was Maradona, Claudio Caniggia - and nine thugs.

"We've got the stuff that makes world champions," Maradona said of the present team. Napoli, Boca Juniors and Bolivar of Bolivia have been jostling to sign him. The big question is why, at 33,

after nearly a year out of soccer, Maradona bothered to turn up for his fourth World Cup. This is a man with nothing more to win - so full of cortizone injections that he could end up in a wheelchair and so rich that "my daughters will eat caviare every day for the rest of their

He keeps going because he is not only rebellious but intensely competitive. He said that on the night Argentina scraped past Australia to qualify for this World Cup, he wanted to be the last guy to leave the stadium. I wanted to turn off the lights and walk out with the

Maradona had talked of managing hard to see that working. Somehow



secona rouna programme

The World Cup's second round, with 16 teams still in, starts tomorrow. It is the first of four knock-out rounds culminating in the final in two weeks' time. The last slots in the sec ond-round programme were dependent on late games yesterday in Group D.

July 2: Switzerland vs Spain (Washington, 9.30pm; all times British Summer Time).

July 2: Germany vs a 3rd-place finisher (Chicago, 6pm). July 3: Romania vs a 3rd-place finisher (Los Angeles, 9.30pm). July 3: Saudi Arabia vs Sweden (Dallas, 6pm).

July 4: Brazil vs United States (San Francisco, 8.30pm), July 4: Holland vs Ireland (Orlando, 5pm).

July 5: Group D winners vs a 3rd-place finisher (Boston, 6pm). July 5: Mexico vs Group D runners-up (New Jersey, 9.30pm). Quarter-finals: weekend of July 9-10, in Boston, Dallas, New Jersey and San Francisco; semifinals: Wednesday, July 13 (New Jersey and Los Angeles); final: Sunday, July 17 (Los Angeles).

An early bath for some patchy performers

Not all their spirits were blithe, but eight teams were saying farewell to the World Cup yesterday. Last night's matches determined whether Nigeria, Bulgaria or Russia would be the last to go, but

Maradona with his teammates at the Cotton Bowl in Dallas ahead of

here is a valediction to the seven who know there is no tomorrow. South Korea proved again that there is something about the World Cup and teams from that tense and divided peninsula. They play their best against the best.

In 1966, the North, about whom nothing was known, put three fast goals past Eusebio's Portugal before succumbing. This year, the South not much more of an open book, nearly pulled the trick in reverse against mighty Germany and had the brass nerve to score twice in the lest six minutes to draw Spain.

They were as fit as any team here and faster than most. They made

Jurek Martin and Peter Berlin bid farewell to the first-round losers

chances but were wasteful, though interrupted by the need to make four goals in three games is pretty close to the average.

Soccer is a coming sport in Asia, but only a small handful of its stars

play outside Korea. Japan, with a professional league now flourishing and South Korea are favourites to stage the 2002 World Cup. Greece deserve a charitable veil drawn over their performance. Con-

sidered in advance the weakest team to come to America, they left with that opinion set in concrete. The easiest explanation is that all their players only play in Greek leagues, not Europe's strongest, and several are quite ancient.

But politics also come into it. This is appropriate for the historical home of democracy but less for soccer. Several players complained that their training was constantly public and political appearances with local Greek communities. Being drawn to play Bulgaria was also not helpful; had Turkey quali-

fied, it would have been worse. Of Bolivia, participating after an interval of 44 years, little can be said, beyond noting that they scored a goal (against Spain) for the first time in World Cup history. There was some pretty football on display, especially against Germany, but more is needed if 44 more

years are not to elapse. Colombia have not enjoyed a great fortnight. Relations with the US are tense over the alleged narcotics connections of the new president. Far worse, the soccer team -Pelé's pick to win it all, a team laden with talent, toughened by the experience of failure in Italy four

ago and no longer needing the erratic talents of René Higuita in goal - blew it.

The irony is that for long periods in their first match against Romania, Colombia lived up to their advance billing. They played daz-zling attacking football and should have won comfortably. Part of the problem is that they played as if they knew that, too.

neroon's luck ran out in the US. All the familiar characteristics were there: opportunistic attacking rough-edged defending, post-goal wiggles, rows over money. Though they were no longer an unknown quantity, they still came close to repeating an opening-match ambush, this time against Sweden. But once that match had ended in a draw the Indomitable Lions were in

as they did in Italy: thrashed by a Russian team which had lost their first two games. Roger Milla became the oldest goal scorer in the World Cup finals, serving only to empha-

sise that this team are over the hill Morrocco have been a contradiction: no points, two goals, beaten by the Saudis, yet one of the revelations of this World Cup. They ran the Belgians ragged, hitting the bar twice but were beaten by one goal-

Against the surprising Sandis, the Moroccans again dazzled, again failed to turn attack into scores. again lost by one goal. They attacked with flair for spells against the Dutch and again lost by one

The gap between the two Arah teams and the Belgians and Dutch

in Group F was tiny. Later rounds may confirm that the Moroccans shone partly because the Lowland defences are not very good, but they can draw comfort from the fact that they were able to play two highlyfancied, highly-experienced and highly-paid western European teams as equals.

Norway may moan that they are unlucky to be going home after picking up four points. They got no more than they deserved. They were dull and ineffective.

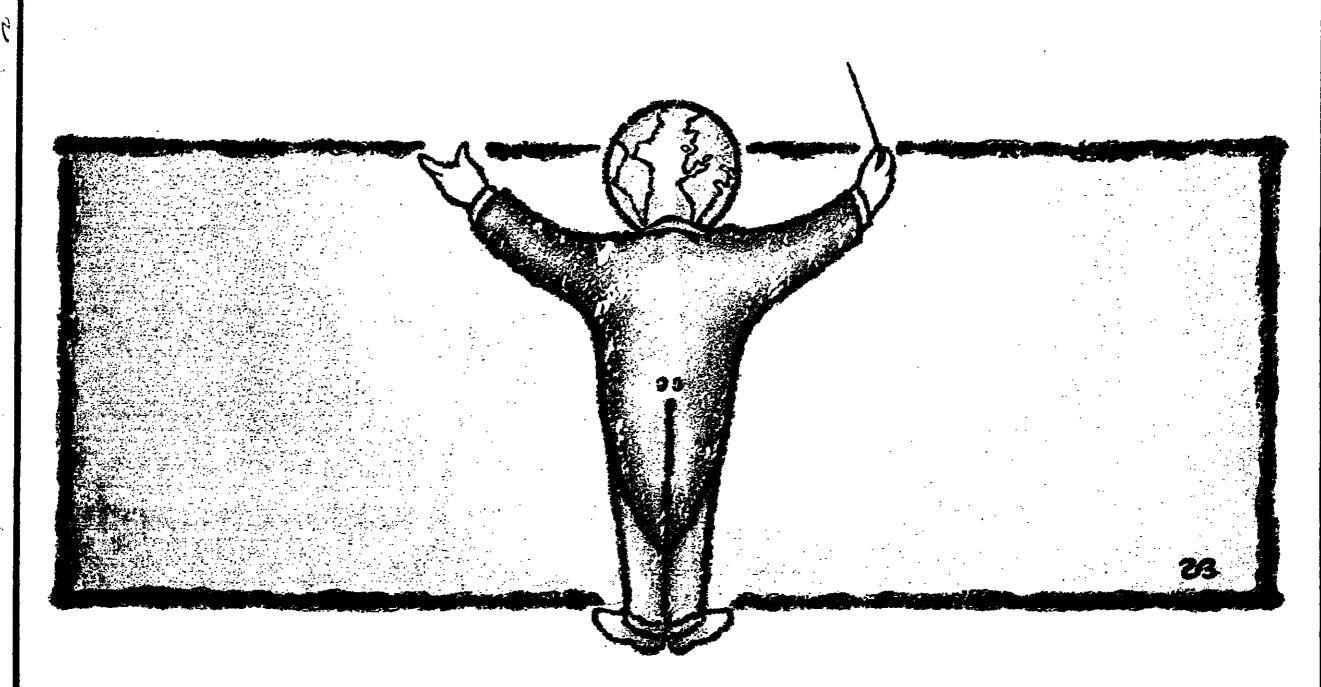
For such a small nation with so little soccer tradition they have done well, but the Irish and Italians exposed their limitations. Indeed, part of Norway's problem, particularly against Ireland, was that they seemed constricted by worries.

For England fans gripped by Venables fever, it is worth noting that Norway created fewer goal chances against Italy and Ireland combined than against the English in May.

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Du Pont to cut 1,200 jobs at European sites

Du Pont, the world's largest nylon maker, yesterday announced it was cutting 1,200 jobs at its European nylon operations. The rationalisation is yet another blow to the European fibres industry which is suffering from poor demand and massive over-

Most job losses will be from former Imperial Chemical Industries facilities in the UK which Du Pont acquired last

The UK bore the brunt of a previous round of cuts by Du Pont in September last year when 860 lost their posts and a plant in Pontypool, South Wales, was closed.

Most of the job lob losses will be at Wilton, Teesside. where 520 posts will disappear. In addition, 100 jobs will go at

country and Doncaster, York- Poulenc of France, to expand shire. In Germany, 250 jobs are being cut at Oestringen, and 50 at Uentrop. In the Netherlands, 35 employees will be lost at Rozenburg.

The European nylon indus-

try is suffering from massive over-capacity and continuing weak demand. Mr Colin Purvis, director-general of the Brussels-based International Committee of Rayon and Synthetic Filament (CIRFS), said: "There has been some modest improvement in the textiles sector, but demand from the carpet and industrial sectors remain poor. Price erosion has stopped, but rises in the carpet and industrial markets have

not been accepted." Du Pont plans to close a plant at Wilton which manufactures adipic acid. a raw material for nylon, by early 1997. The company is setting up a joint venture with Rhônean adipic acid facility at Chalampe. Alsace.

The group also plans to close the Wilton plant manufactur-ing HMD (hexamethylenediamine), the other main raw material for nylon. It will be supplied from other Du Pont

Mr Fred Higgs of the TGWU, which represents most of the rs scheduled to lose lobs, said the Teesside closure was "a cynical betrayal of more than 500 loyal workers who were promised, only a year ago, that their jobs were

Mr Alan Titus, vice president and managing director of Du Pont Nylon Europe, said the cost of updating the Wilton facilities to acceptable standards was considerably more than closing the plants and setting up the Rhone-Poulenc

> ministers for approval.
>
> The network consists of nationally and internationally important routes which the European Union wants to identify to prepare for future transport needs. Similar pan-European networks are planned in the fields of rail, water transport, telecommunications and energy.

Euro-road

within the European Union.

some towns which felt they had been neglected and from

inclusion in the list would lead to an upgrading of local roads and large increases in traffic.

Mr John MacGregor, trans

port secretary, said the revised list had been drawn up follow-

transport groups and environ-

will be put to the European

on and the council of

extended

By Charles Batchelor, Transport Correspond

The government and the European Union have said that inclusion in the Tern list does not mean that roads will necessarily be upgraded or that funds will be made available. But the European commission is keen to improve cross-border links since these have in the past been neglected by governments and it is looking at ways of raising finance.

Among roads to be added to the British Tern network are the M27 between Southampton and Portsmouth, the M62 and M58 between Liverpool and the M6, the A77 from Ayr to Strangaer and the A477 between St Clears and Pem-

One deletion from the original list has been made: of the east-west route between Stansted airport and the M40 near



The Royal Yacht Britannia pictured marking the centenary of Tower Bridge. A visit by Prince Charles was overshadowed by the repercussions of his ITV interview on Wednesday in which he admitted being unfaithful to his wife, said he could still be king if he ing consultation with local highway authorities, freight ought a divorce, and questioned the nature of his future role as head of the Church of England. In the film Prince Charles also defended the role played in overseas trade promotion by Britannia, which is due to be scrapped in 1997 as part of defence cuts. mental organisations. The list

Royal Mail set for privatisation

proceed with the privatisation of the Royal Mail in next year's parliamentary session.

NEWS: UK

Tory rank-and-file MPs gave a broad welcome to proposals for the sale of 51 per cent of Royal Mail contained in a policy paper published yesterday by Mr Michael Heseltine, secretary of state for trade and

industry. If enacted the legislation will lead to the largest privatisation since the sale last year of the government's remaining stake in British Telecommunications. The sale would be likely to take place in 1996, in the run-up to the next general elec-

Mr Heseltine said the sale of majority stake in the Royal Mail and Parcelforce, the Post Office's parcel delivery subsidiary, was the government's "strongly preferred option".

"To survive and prosper the business needs greater commercial freedom to seize new opportunities and to meet greater competitive challenges

Government proposes selling 51% in 1996 before election, report Andrew Adonis and James Blitz

ket," Mr Heseltine explained. Under Mr Heseltine's scheme - one of three included in the paper - the Post Office's counters division, which oversees its 20,000 post offices, would remain in public ownership as a separate entity.

There would be statutory guarantees for the continuation of nationwide deliveries and a single national tariff. An independent regulator would be responsible for overseeing the privatised Royal Mail.

In a bid to reassure the pub lic and Tory MPs. Mr Heseltine carefully pitched partial privatisation between the other two options in the paper: continued state control and a 100 per cent sale. He said the first course offered Post Office managers insufficient commercial freedom, while the second might not reflect "the important role which Royal Mail plays in our national life."

The government's endorseent of the 51 per cent share flotation was seen at Westminster as a victory for Mr Heseltine against Cabinet colleagues who had urged a more

cautious approach. At the same time, the proposals in the document appear to have been astutely designed to appease the small number of Tory backbenchers who fear that privatisation could undermine rural postal services and

a cherished British institution. One minister suggested yesterday that the government could now confidently announce a bill to privatise the Royal Mail and Parcelforce in the Queen's speech in November. The consultation period outlined in the paper is due to end in September, and work on outline legislation is already well underway.

However, some Tory back-

doubts about the government's

Ms Anne Winterton, Tory MP, remained concerned that the government's stake in the Royal Mail would not be guaranteed in the long term. "If it is not Mr Heseltine's intention to sell off the remainder of the shares, why doesn't he just

come out and say so ?" Mr Michael Heron, chairman of the Post Office, gave strong support to the partial privatisation option. However, the Labour party and the 160,000-strong Union of Communications Workers, pledged opposi-

Mr Robin Cook, Labour's trade and industry spokesman, said: "As a private business the Post Office would focus not on how it could serve the public but on how it could make



By Bruce Clark,

Britain's forces have been so stretched by their engagement in former Yugoslavia that promises made on conditions of service for soldiers and sailors been abandoned, according to a report published yester-

House of Commons Defence Committee report argues, two weeks before the expected announcement of wide-ranging cuts in defence spending, that even now, the armed forces are In a view that that has been

expressed by all sides of the political spectrum the committee also questioned whether the Treasury was qualified to judge which forms of defence

spending were dispensable.

The report pointedly reminds Mr Malcolm Rifkind, the defence secretary, of a com-

ment made in the April gov-

ernment policy paper: "The possession of such a valuable and prestigious national asset as our armed services is not a luxury.

"This is a message which, it seems, is yet to be fully received by the Treasury," the committee says.

The report's harshest words vere reserved for the capacity limits which had been been shown up by Britain's involvement in former Yugoslavia: the deployment of 2,500 ground troops in central Bosnia and ships in the Adriatic.

It says guarantees to sailors about the proportion of their time they would spend overseas had been broken as result of the Adriatic operation.

The committee said it was "seriously disturbed" by the fact the Mr Rifkind had been forced to row back from earlier promises about the interval soldiers could expect between emergency tours in dangerous

places. The committee insisted that a 24-month interval should be regarded as a minimum period - as initially promised - and not an average interval as the defence secre-

tary was now suggesting. The government has said next month's defence cuts. designed to shave at least £750m from the annual defence budget, will have no effect on the armed forces' fighting ability because they will focus on trimming the cost of support

It has also pledged that any upgrading of European defence arrangements must avoid downgrading links with the

> The committee urged the government not to pinch pennies by stretching the duration of weapon development programmes, and said any delay in plans to procure two new assault ships would be



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Where hunger or poverty is the underlying cause of deforestation, we can provide fruit trees.

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Where trees are chopped down for firewood, WWF and the local people can protect them by planting fast-growing varieties to form a renewable fuel source.

This is particularly valuable in the Impenetrable Forest, Uganda, where indigenous hardwoods take two hundred years to mature. The Markhamia lotea trees planted by WWF and local villages can be harvested within five or six years of planting.

Where trees are chopped down to be used for construction, as in Panama and Pakistan, we supply other species that are fast-growing and easily replaced.

These tree nurseries are just part of the work we do with the people of the tropical forests. WWF sponsors students from developing countries on an agroforestry course at UPAZ University in

Costa Rica, where WWF provides technical advice on

growing vegetable and grain crops.

New tracts of tropical forest would then have to be cleared every two or three years.

This unnecessary destruction can be prevented by combining modern techniques with traditional practices so that the same plot of land can be used to produce crops over and over again.

In La Planada, Colombia, our experimental farm demonstrates how these techniques can be used to grow a family's food on a small four hectare plot. (Instead of clearing the usual ten hectares of forest.)

WWF fieldworkers are now involved in over 100 tropical forest projects in 45 countries around the world. The idea behind all of this work is that the use of

natural resources should be sustainable. WWF is calling for the rate of deforestation in the tropics to be halved by 1995, and for there to be no net deforestation by the end of the century.

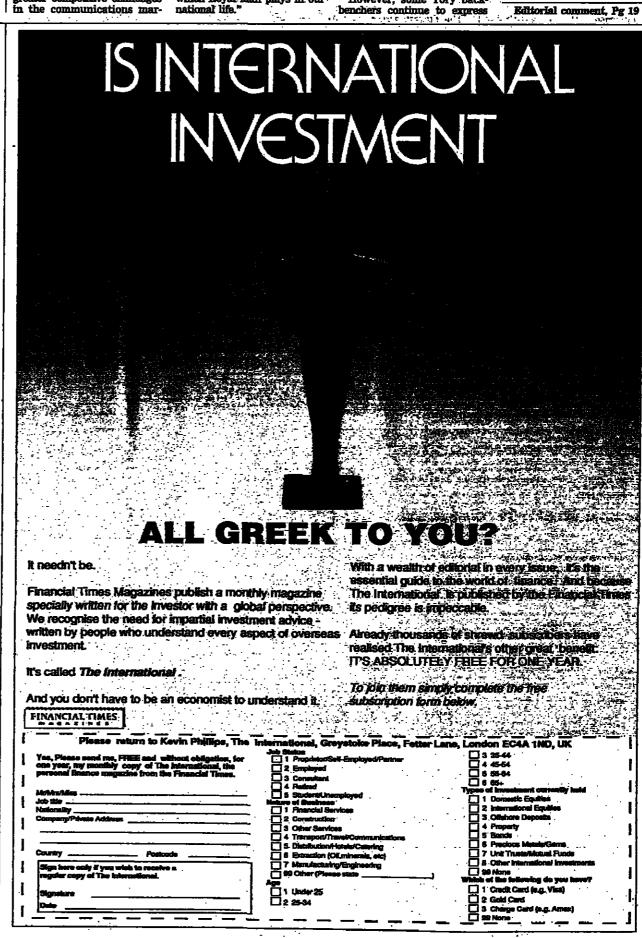
Write to the Membership Officer at the address below to find out how you can help us ensure that this generation does not continue to steal nature's capital from the next. It could be with a donation, or, appropriately enough, a legacy.

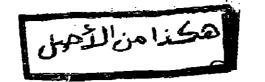


WWF World Wide Fund For Nature

International Secretariat, 1196 Gland, Switzerland.

FOR THE SAKE OF THE CHILDREN WE GAVE THEM A NURSERY.





Britain in brief

Invisible

with EU

deficits seen

The UK runs large invisible

trade deficits with the rest

of the European Union and

the European Free Trade

Association, but these are

according to figures published

country-by-country breakdown

covering services, investment

income and transfers, showed

the UK ran a deficit of £3.94bn

with the rest of the EU in 1992

and one of £3.22bn with EFTA

But surpluses elsewhere

produced a positive balance

invisible trade account.

The UK had invisible

surpluses of £4.39bn with

Japan, £2.26bn with the US

Inside the EU, the UK ran a

£4bn surplus with Italy, but deficits of £1.86bn with the

Netherlands, £1.26bn with

Germany and £1.18bn with

Spain. It also paid a net £2.69bn to EU institutions.

The Confederation of British

Industry called for Europe to

press ahead with opening up

to competition as "part of the

drive to restore Europe's

its gas and electricity networks

CBI in EU

power call

and £1.59bn with Australasia.

of £4.79bn on the UK's global

of Britain's invisible trade,

offset by big surpluses

elsewhere in the world.

Office vesterday.

by the Central Statistical

The CSO's first ever

countries that year.

Blow for Telegraph as stockbroker quits

By Tony Jackson, Norme Cohen and Jimmy Burns

2.15 2.15 3.4

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ind James Bly

Mr Conrad Black's Telegraph newspaper group received a blow to its prestige yesterday as Cazenova, one of London's most respected stockbrokers. resigned as broker to the com-

While no reason was given, it is understood that the move was related to last month's sale of £73m of Telegraph shares by Mr Black's private company. Last week the Telegraph slashed its cover price. causing the shares to fall by more than a third.

It was also announced yesterday that the Office of Fair Trading is to make enquiries into the newspaper price war being waged between the Telegraph and the Times, owned by Mr Rupert Murdoch.

The OFT said it expected its director-general, Sir Bryan

surprise at

Eurostar

By John Ridding in Paris

and Charles Batchelor

July looking at the issue before deciding whether formal action is required.

Cazenove's decision was taken after detailed discussions with the Telegraph, after which both sides said they decided this was an "appropriate time" to part. A senior Cazenove official said this was the first time Cazenove had voluntarily resigned as stockbroker to a company in recent memory. Telegraph shares fell 15p yesterday to 364p.

A Telegraph spokeswoman expressed regret at Cazenove's decision. "We are obviously sad that they felt they had to make that move in response to their own business pressures she said. The Telegraph is to remain with its other broker, Panmure Gordon, which was not involved in last month's share sale nor in Telegraph's initial flotation.

Cazenove became corporate to see there is a adviser to the Telegraph in price war going on."

acquired his stake, and stock brokers on its flotation in 1992. Cazenove declined any comment on its decision.

The Times first cut its price in September of last year. The Telegraph annual report, signed off on March 24, said "at the end of 1993, it was clear that brand strength and editorial quality were winning against price discounting."

The Telegraph's first quarter report issued one week before the share sale referred to "a good start to 1994". Since announcing the price cut Mr Black has said it could cost £40m in revenues which would be offset in part by tax and cost savings

One leading institutional fund manager who had declined the offer of shares last month said "no serious analyst of the media industry could fail to see there is a newspaper

Eurotunnel | Court setback for Outhwaite group

Eurotunnel, which owns and operates the Channel tunnel, said yesterday that the The Appeal Court in London vesterday ruled that a group of 500 Lloyd's Names were too announcement of delays to the start of Eurostar train services had come as a surprise and that it might seek compensa-

tion for any loss of revenues. year by the High Court. The British, French and Belgian railways revealed on Wednesday that their long-distance passenger services between London, Paris and Brussels, originally due to

begin in July, would not start until September at the earliest. The extra delay has been caused by the complexity of the commissioning programme of the £24m trains which have been designed to operate on three electrical power systems

and four signalling systems, the railways said. "We were taken totally by surprise", Mr Georges-Christian Chazot, managing director, told a shareholders' meet ing in Paris, Mr André Bénard, the outgoing co-chairman, said that it was difficult to estimate the costs arising from the delay to Eurostar services. "But I assure you that we will not be giving anyone any presents" he said, referring to pos-

sible compensation. reasons for the delay to the Eurostar services were not related to the Channel Tunnel and appeared to be caused by the rolling stock. As far as it was concerned, Eurotunnel said, certification for Eurostar services was still scheduled for July. A spokesman for Eurotunnel said that the contract between the rail operators and itself allowed for penalty payments if the tunnel was ready but the Eurostar services was not available. The launch of Le Shuttle services will not be affected by the Eurostar delay. the company said.

of Lloyd's Names By Richard Lapper

late to begin legal action to recover insurance losses, overturning a judgment made last The Names, individuals whose assets have traditionally

supported the market, were all members of Outhwaite syndicate 317/661 in the 1982 year of account and allege breach of duty by their agents. They did not participate in a

successful earlier action by fellow Names on the syndicate which resulted in a £116m outof-court settlement in February The ruling is a setback for

Names, but has no impact on other cases currently before the courts. The biggest action, by 3,095

Gooda Walker Names, began in April and another large case by some 2,000 Feltrim Names is scheduled to begin later this

Last year Mr Justice Saville ruled that the Names could take action against RHM Outhwaite (Underwriting Agencies), which managed syndicate 317/ 661, and approximately 80 members' agents.

Yesterday, however, the court of appeal ruled by two to one that the claim was timebarred.

The Names had attempted to rely on a provision of the Limitation Act of 1980 by alleging that the defendants had deliberately concealed their own breaches of duty, thereby denying the Names of the know-

ledge of their right to sue. The Names will appeal against the decision to the

Freight ferry gap to Netherlands filled

By tan Hamilton Fazey, Northern Correspondent

Mersey Docks and Harbour Company is to plug the gap left in its Medway freight services to the Netherlands - closed by Olau Line after a crewing dis-

pute in April. The route contributed about 10 per cent of Medway's turnover when Mersey Docks took over the south-east port, at the mouth of the Thames, last

Mersey Docks will launch its own freight company next Friday to operate between Sheerness and Vlissingen using a chartered ship. A sister vessel will join the service as soon as possible to provide two sailings

in each direction each day. The company, Ferrylink Freight Services, will be run by general manager of Olau Line and before that route director of Stena Sealink and managing director of Hoverspeed.

The service will compete with short Channel crossings and the Channel Tunnel by offering lorry drivers more than eight hours' rest to comply with tachograph regulations on driving hours.

The longer sea route is also 210 road miles shorter than Dover-Calais for travel between south-east England. Belgium, the Netherlands, northern Germany and Scan-



THOUT MOVING AN INCE WE SEE THE SUN RISE

70 TIMES A DAY.

needed an internal energy market which gave businesses the freedom to shop around. Some of the largerst users

international competitiveness".

Mr Howard Davies, director

general of the employers'

organisation, said Europe

were companies in industries such as chemicals and steel which were competing in tough international markets where energy costs have a strong bearing on commercial success, he said. Mr Davies was speaking as the CBI launched a paper intended to influence the green paper being prepared by the European Commission for later this year.

Failures fall in recovery

The number of companies failing during the first half of the year fell by 15 per cent compared with the first six months of last year, Dun & Bradstreet, the business information group, said. There were 21,887 businesses in England and Wales entering liquidation or receivership which did not lead to the rescue of the company during the period. The figure was 25,883 in the first half of 1993.

Mr Philip Mellor, senior analyst, said the decline in failures was returning to levels last seen at the outset of the recession, and predicted that business failures for the full year would be about 18 per cent below the level for

Purchasing index at 61%

The UK manufacturing sector is growing strongly, but at the cost of creating some supply bottlenecks and price pressures, according to figures published by the Chartered Institute of Purchasing and

Supply yesterday. The purchasing managers index rose to 61.4 per cent in June, the highest level recorded since the figures were first published in 1991. The CIPS constructs the index from a number of components such as new orders and employment; a figure above 50 per cent indicates that

activity has grown since the last month, one below 50 per cent indicates a fall.

Loan aid for last tin mine

The government said last night it had agreed to waive repayment of £23.4m in loans outstanding to Carnon Holdings, Cornwall's last tin mining company, in a bid to help the company to continue its operations.

Mr Michael Heseltine, trade and industry secretary, said in a parliamentary written answer that the low price of tin meant there was no longer any realistic prospect of

He said the conditional waiver was "intended to permit Carnon the opportunity to raise fresh funding to continue its operations."

The decision was not intended, however, to "imply any comment on or endorsement of the company's financial standing or position."

Cars balance recycling

Recycling aluminium cans and glass bottles can save energy and help the environment provided people do not make too many trips in their cars to the bottle bank, according to a report yesterday.

However recycling is ranked low for its energy saving potential in a list of household energy efficiency measures

identified by the report. The report was commissioned by Nuclear Electric, the generator, from the Centre for Social and Economic Research on the Global Environment at University College, London. Under the climate change convention agreed at the 1982 Rio Summit, the UK has agreed to cut carbon dioxide emissions by 10m tonnes a

Legal move on tall ships opera

Merseyside Development Corporation, a government agency, faces the prospect of legal action by creditors over the financially disastrous opera concert organised to celebrate the visit of the Columbus Grand Regatta tall ships to Liverpool and Birkenhead in 1992. The concert was attended by King Juan Carlos and Queen Sofia of Spain as patrons.

Only about £10,000 of assets remain in Carroll Promotions, the failed company set up with a share capital of £2 by Mr Brendan Carroll, the corporation's public relations

consultant, to run the concert. But the liquidators told creditors a winding-up order would not be sought until the House of Commons Public Accounts Committee has published its report.

CrossRail project dead

The £2bn CrossRail plan for an east-west London railway link is dead, despite an attempt by hundreds of MPs of all parties to revive a private bill authorising the project.

The project was backed by Mr John MacGregor, transport secretary. But two of the four MPs on the committee say they will continue to oppose the

scheme. A third is also thought unlikely to change his mind.

Credit demand stays strong

Demand for consumer credit remained strong in May, despite the impact of tax increases, according to figures released today by Infolink, the credit information organisation.

It measures the number of consumer credit inquiries from finance houses and from companies offering retail, home and car loans.

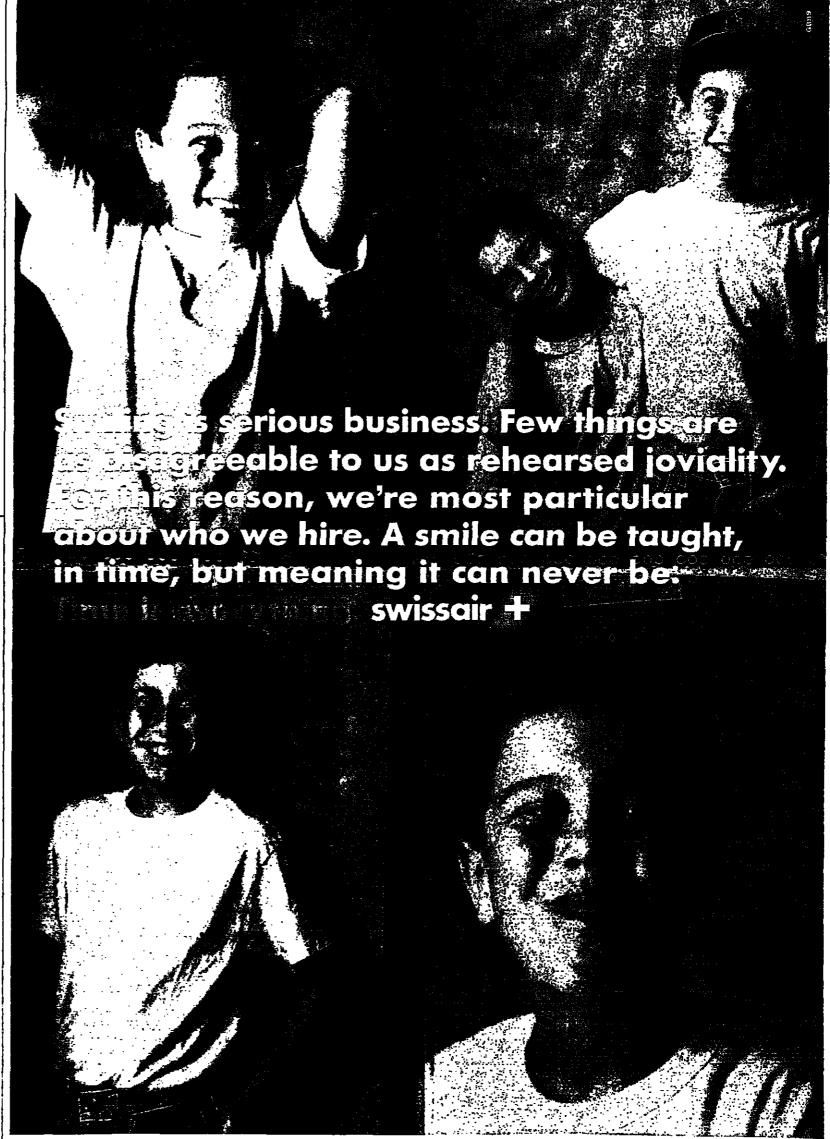
The number of inquiries in May 1994 in the retail sector was 9.8 per cent higher than in May 1993, down from the 10.7 per cent annual increase shown in April. However, in the home loans field, inquiries were up 8.3 per cent over May 1993, compared with a 7.5 per cent annual rise in April.

Merger call on financial crime

The Serious Fraud Office and the Fraud Investigation Group of the Crown Prosecution Service should be merged to improve the effectiveness of the fight against financial crime, a government inquiry ordered by Sir Nicholas Lyell QC, the attorney-general, concluded vesterday.

The report by Mr John Graham, a senior Treasury civil servant, makes no recommendation about whether the merged body should be controlled by the CPS or effectively be an enlarged SFO.

However, it does propose extending the SFO's "Section 2" powers to the police. Currently the powers, which remove the right to silence and compel witnesses to answer questions, can be used only by the SFO's lawyers and



Tim Dickson on changes in UK staff relocation prompted by new tax rules

ot every company neces-sarily followed the notorious example of a chemicals multinational that once picked up the vet and tranquiliser fees for a traumatised pet. But at least the important things in life golf club entrance fees near the new place of work, for example -

The golden age of staff relocation, nowever, came to an end in Britain with dramatic suddenness 15 months ago. The reason was not so much the adverse economic climate - though that has certainly played its part - as the impact of tough new tax measures announced in the

March 1993 Budget, which became effective on April 6 last year. Described by Sue Shortland, man-ager of the Confederation of British Industry's Employee Relocation Council, as "the greatest change in the tax treatment of relocation expenses for over 40 years", the new regime imposes a cap of £8,000 on items deemed eligible for relief and a time limit by which costs have to be incurred to qualify.

It also lays down stringent Inland Revenue reporting rules requiring companies to keep track of their

Eligible expenses include the cost of transporting the belongings of employees and their families to a new residence, the normal costs of buying and selling a home, and house hunting and familiarisation trips for employee and family.
Expenses and benefits that could

be claimed tax-free under the old rules but which are debarred for tax-relief under the new rules include any loss on the sale of an old residence, the initial cleaning costs of a new property, and help with the additional costs of moving to a more expensive area.

Almost overnight, employers found themselves with tax ineffi-cient relocation packages and an unpalatable range of choices: meet their employees' new tax liabilities in full by "grossing up" any expenses over the £8,000 ceiling an option that could mean a 50 per cent increase in the cost of a typical relocation package; ensure that no tax problem arose by cutting the benefits offered - easier said than done when a domestic move typically costs £20,000 to £25,000; or force employees to meet the new liability themselves in part or in full - hardly the most popular or enlightened approach.

First indications of the strategies being adopted by British companies



were disclosed on Tuesday when the CBI and the accounting firm Ernst and Young published the results of an exhaustive survey* of almost 600 businesses.

The message from the research is that while employers are not cut-ting back on relocation activity as such, a growing number are seeking and finding - ways to contain and offset the additional expenses.
 The main trends identified by the

SULVEY WERE: A preference for grossing up. Before the 1993 Finance Act most companies operated policies within the Inland Revenue's then generous guidelines. Of the 152 respondents who indicated a change in their thinking, a majority (57 per cent) were planning to pay tax on their employees' behalf, a tenth were making employees meet their own tax liability, a tenth were introducing a selective policy, and another 10 per cent were capping relocation expenses at £8,000.

Some employers have evidently adopted a compromise by grossing

up direct costs and items that they genuinely feel should be tax-refundable (such as school uniforms) but leaving the tax on other items such as golf club subscriptions and carpets to the employees themselves. Others are keeping their cards close to their chests. The subsidiary of a UK food and drink company said it will "probably" gross up but it has no plans to tell employees this. "We do not want people to

spend money knowing that the com-

pany will bear all the costs," said a

respondent to the survey. • A new enthusiasm for outright house purchase schemes, as distinct from schemes where employers guarantee a minimum price for the property. Under the new tax rules the acquisition and disposal costs of employees' properties purchased outright by the employer (or a relocation company) fall outside the £8,000 limit. The tax position regarding gains returned to the employee had been unclear, but in April it was confirmed that these can now be handed back without

is worded correctly.

A tendency to withdraw or reduce the so-called "additional housing allowance". This allowance no longer attracts tax relief but has traditionally been paid to employees moving from low housing cost areas

to areas where prices are high.

The survey highlighted ways in which companies are now restricting the allowance - cutting back the number of years it is paid, setting minimum house price differentials (for example, 10 per cent) which have to be triggered before employees qualify for the extra

 More temporary accommodation reviews. Costs have been controlled by the introduction of overall spending and time limits. "Employs do not need the smartest hotel in town - they can make do with something that is clean and comfortable," was one comment made in the survey.

• A greater use by companies of external advisers (particularly in areas connected with property), though a degree of scepticism

 The introduction of more efficient purchaser indices for UK expatriates going abroad. The number of companies indicating changes in their international relocation policies was very small, but the survey revealed that one-third of compamies pay for transportation of pets. A widespread lack of sound reporting procedures. Almost half

the respondents either had no system or had an inadequate method for tracking and reporting their relocation expenses as required by the 1993 Finance Act. According to Michael Kaltz, part-

ner at Ernst & Young, employers face a penalty of £3,000 for each

incorrect submission.

Many companies, it seems, are still reviewing their policies, as presentations this week at a CBI conference by an international oil company and an international pharmaceuticals company underlined. Both are awaiting board approval for proposed changes designed to address the new tax rules and - in one case at least - likely to reduce costs substantially.

*Copies of the survey summary, Business on the Move, are available from the CBI Employee Relocation Council, Centre Point, 103 New Oxford Street, London WC1. Price £30 for members and £50 for nonCHRISTOPHER LORENZ

Re-engineering in small doses only



Like powerful new drugs, fresh man-agement concepts and techniques have a nasty habit of being lapped up by gullible and voracious consum-ers, who often misunderstand, misapply and abuse

In the 1970s this happened with the Boston Consulting Group's (In) famous "cash cow" portfolio planning matrix. Over-zealous use of it led many companies to dump or neglect perfectly sound busi-nesses, and to diversify dangerously into others. An embarrassed BCG had to re-educate many cli-ents, as well as its own publicity

In the late 1980s the malady hit total quality management: care-less consultancy selling of it, plus inept client application, led many anies to ignore some of its basic principles, notably customer-focus and lack of bureaucracy. Painful experience taught them a salutary lesson, but in the process TQM got an unjustifiably bad

Now the same plague is infectsiness process re-engineering. Barely a year ago it was being promoted as a clear concept, with two specific interpretations.

The first was the redesign-fromscratch of broad, competitively "core" business processes, such as product development and order fulfilment, in order to span previ-ously separate departments (or "functions"). As a result, con nies were told, they could cut time and cost enormously, and also boost their revenues.

The second interpretation was more far-reaching and, as yet, futuristic: the reconfiguring of entire organisation structures on to a "horizontal" process basis. Now the concept, or at least the term, is being misapplied to all sorts of other changes, lesser as well as greater. Like a patient taking only a fraction of the prescribed dosage, far too many organisations are "re-engineering" narrow, isolated parts of secondary processes within individual departments, and are then losing

heart, complaining that the

results are too meagre. In reality,

they are not re-engineering at all, merely improving their standard

At the other extreme, a few consultancies are attempting to sultancies are attempting to extend the meaning of re-engineer-ing from the "hard" aspects of organisational change – struc-tures and processes – to territory hitherto occupied by experts in the "softer" aspects of change and transformation, notably managerial behaviour, attitudes and "cul-

Like a doctor trying to extend specialist knowledge to related areas of medicine, this is an understandable strategy for an ambitious consultancy to adopt. But it risks stretching its expertise too thin, and creating even more confusion among the already bewildered husiness public.

Evidence of just how far things are going awry, for all but the small minority of organisations

There is a risk of creating even more confusion among the already bewildered business public

applying the principle properly, came yesterday from probably the largest survey yet conducted into the "state of re-engineering" in both Europe and North America. Covering 600 companies in a wide range of industries, the study was conducted by CSC Index, the management consultancy whose chairman, James Champy, helped create the current frenzy in collaboration with Michael Hammer.

The survey reveals a string of problems. CSC Index's advice about how to deal with them is helpful for the most part, but not entirely consistent. Nor is every aspect of its own subtle but significant shift of emphasis from process re-engineering to fullyfledged corporate transformation. In essence, the main problem

areas are: • Poverty of ambition. Too few organisations are preceding their re-engineering of processes with a hard look at whether their ways of doing business - and even their corporate and business strategies

- are still competitive. As a result processes that should be dropped are being re-engineered, often at great pain and cost, while oppor-tunities to use fresh ones for the creation of new businesses are

Far too few companies are focus ing on revenue growth; most are obsessed with cost - and staff-re-

· Not enough top and senior managers are sustaining - and demonstrating continually - their professed initial commitment to re-engineering programmes. Run-ning such projects is very tricky, and cannot be assigned wholly to

• Index argues correctly that reengineering works best in organi-sations where employees really trust their managers, make many of their own decisions, believe they are paid for performance. operate well in teams, share information freely, and take

But such nirvanas are rare. The degree of change required to create them is so considerable that it is unrealistic for the consultancy to say merely that cultural change must start early in a re-engineering initiative. It must often precede it by several years, as it did in Champy and Hammer' original company "models", Hallmark Cards and Bell Atlantic • This qualifies Index's frequent claim that "real" re-engineering requires what it calls "big change fast, to achieve big results fast".

In the narrower of the two origi-nal definitions of re-engineering the redesign of processes - this is probably true, especially in situations where opposition can only be overcome through a crash programme. But this is not the way to win people's hearts and minds. In the wider sense of complete organisational transformation, "big change fast" tends to be a contradiction in terms.

As Index concludes, re-engine ing needs to be applied much more judiciously than at present. For that to happen, managers and consultants alike must be clearerheaded about the nature of this potentially potent medicine.

BUSINESSES FOR SALE

REPEAT PUBLIC CALL FOR TENDERS FOR THE SALE OF THE ASSETS OF THE COMPANY UNDER THE TITLE "ALTIS TOURISM AND TRADE CENTRE S.A."

The Societe Anonyme under the title "ASTIKA Chris Lambropoulos, 260 70 Pelopion, Ilia. Tel. will be returned to all other participants following the AKINITA A.E." with head offices in Athens (43 no. (0624) 31424. virtue of resolution No. 357/31.3.1994 of the Patras Court of Appeal, of the limited liability company "ALTIS TOURISM AND TRADE CENTRE S.A."

ANNOUNCES

A repeat public call for tenders with sealed. binding offers, for the sale of the total assets of the enterprise under special liquidation by virtue of article 46a, I. 1892/1990, of which the content is the exploitation of the hotel "ALTIS" of the Societe Anonyme under the thie "ALTIS TOURISM AND TRADE CENTRE S.A."

ACTIVITIES AND BRIEF DESCRIPTION OF THE COMPANY

The company was founded on 18.10.1983 with the objective of exploiting tourism and trade centres in Ancient Olympia and other Greek cities and exercises a hotel enterprise in Ancient Olympia, Prefecture of Ilia, Greece.

The assets of the company to be sold are described in detail in the offer memorandum and consist of one (1) hotel complex, fully equipped, located in Ancient Olympia, Prefecture of Ilia, Western Peloponnese, on the regional road Pyrgos-Tripoli, at the edge of the city near the Archeological Site and opposite the OTE (State Telephone Company) building and the Town Hall, under the title "ALTIS". It is a B Class hotel with a capacity of 61 rooms and

116 beds. It is erected on a site with a total area of 1,618.65 sq.m. which occupies the entire building block (BB 32) and it consists of a basement (1,160.26 sq.m.) a ground floor (1,145.26 sq.m.), a first storey (1,116.72 sq.m.), a second storey (956,88 sq.m.) and a terrace (37.70 sq.m.) plus the electromechanical installations required for the operational needs of the tourism unit and its security such as air conditioning, fire protection, kitchen installations, laundry, confectionery shop, restaurant, telephone centre, etc.

INVITES

any interested party to receive, in the event they have not already received, the offer memorandum, and submit a sealed, binding offer, accompanied by a letter of guarantee by a Bank operating lawfully in Greece.

TERMS OF THE CALL FOR TENDERS 1. The public call for tenders will be carried out

according to the provisions of article 46a, 1.1892/1990 which was added to the law by virtue of the provision of article 14, 1, 2000/91, the terms included in the present call for tenders and the terms of the offer memorandum, which interested parties may obtain after submitting a pledge of confidentiality

2. In order to participate in the call for tenders interested parties are invited to deliver a sealed binding offer, in writing, by 14.00 on Tuesday, July 26 1994 to the Olympia notary public Mr.

Panepistimiou street, Athens 105 64) lawfully 3. Each offer will be accompanied by a letter of mentioned in para, 9 above, and to the successful Greede, with the contents described in the offer memorandum and amounting to the sum of fifty million (50,000,000) drachmae.

4. The offers and the letter of guarantee must be slivered in a sealed, opaque envelope.

5. The offer must mention clearly the amount offered for the purchase of the total assets of the company under liquidation and must not contain any terms. options or vaque phrases which might create uncertainty as to the manner of payment of the sum being offered or other matters related to the sale.

6. The delivery of the offers will be made by the interested party in person, or by his authorized

7. Overdue offers will not be accepted and will not be considered. The binding nature of the offers will apply until the award of the sale.

8. The assets of the company and all the elements of which they consist, such as real estate, moveable objects, name, claims, title and abbreviated title, rights, etc. will be sold and transferred "as and where they are" i.e. in their real and legal condition and at the place where they are located on the date of signing the contract of sale.

9. The liquidating company and the creditors representing 51% of total claims against the company (para. 1, article 46a, 1. 1892/1990 as it currently applies) are not liable for any legal or real ects or the lack of any attributes of the objects and rights being sold, nor are they liable for any omissions or inaccuracies contained in the offer memorandum and any correspondence.

10. Interested potential purchasers are obligated, under their own supervision, and by their own means, expenses and personnel, to investigate and acquire a personal perception of the objects being sold, and to mention in their offer that they are fully informed as to the real and legal condition of the assets under sale. 11. The liquidator and the creditors mentioned in para. 9 above, are entitled, according to their own iudgement, to reject offers containing terms and options, regardless of whether they are superior to

other offers as regards the amount being offered.

12. In the event that the party to which the assets under sale are awarded, violates its obligation to come forward and sign the contract within ten (10) days from the relevant invitation by the liquidator and observe the obligations arising from the present announcement, the letter of guarantee amounting to fifty million drachmae (50,000,000) is declared forfeited in its entirety in favour of the liquidating company "ASTIKA AKINITA A.E.", towards covering all its expenses of any type and its services, as also any direct or indirect damages, without the necessity of proving specific damage, and as a penal clause in favour of that company, deemed as having been submitted with the offer, so that it can be collected from the Bank issuing the guarantee. The letters of guarantee submitted for participating in the tender evaluation report of the liquidator and the creditors the payment of the amount agreed and the drafting of

13. The seals of the offers will be broken by the notary public mentioned above, at his office, at 13.00 on Wednesday, July 27, 1994.

14. The successful bidder will be the party whose offer will be judged by the liquidator and approved by the creditors mentioned in para. 9 of the present, as being the most advantageous for the company's

15. The liquidator will notify the successful bidder in writing of his obligation to come forward to the place and at the time determined in the notification, for signing the contract transferring the assets, according to the terms of the offer and any improved terms that may be indicated by the creditors and agreed with the highest bidder.

16. The signing of the transfer contract stands as a final assignment according to article 1003 of the Code of Civil Procedure whereas the amount to be paid to the figuidator by the highest bidder stands as a bidding payment according to article 1004 of the Code of Civil Procedure.

17. All expenses and costs arising from participation in the tender and transfer (tax, stamp duty, notary public's fees, registrar of mortgages, announcements, etc) will burden exclusively the interested potential purchasers and the highest bidder respectively.

18. In the event of part of the purchase price being on credit, the highest bidder will be obligated to provide any guarantee that may be requested by the liquidator according to his own exclusive judgement, and will be burdened with all related expenses, costs and fees required for the formation of such es and their termination.

19. The liquidator and the creditors will not bear any responsibility or liability against those who will participate in the tender as regards the evaluation of the offers, their recommendation of the successful bidder, the decision for the repetition or cancellation of the tender and any other decision relevant to the procedure and realization of the tender.

20. The submission of the binding offer does not create a right of awarding the assignment for the sale. In general, all parties participating in the tender do not acquire any right or claim arising from the present announcement and their participation in the tender against the liquidator or the creditors for any

21. The present announcement has been drafted in the Greek language and translated in the English language. In every instance however, the Greek text will prevail.

Interested parties may collect offer memorandums and receive other information from Mr. George Poimenidis and Mr. Christos S. Agathopoulos, 43 Panepistimiou Street, Athens 10564. Telephone nos.: 326.6113 and 326.6111 Fax no: 326.6118.

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COMPANHIA PARANAENSE DE ENERGIA-COPEL, aonounce that the deadline for presentation of qualification documents and bids for the D-03 international tender has been postponed to August 18th 1994, at 03pm in the conference room of the Superintendência de Obras de Geração, at Rua Voluntários da Pátria, 233, 5th floor. The other conditions of the Offering Circular remain unaltered.

Eng. - JOÃO CARLOS CASCAES Director President

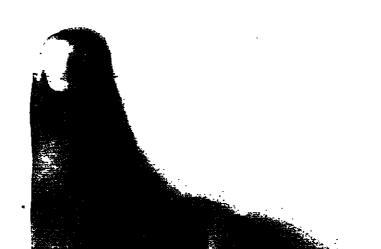
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NOTICE IS HEREBY GIVEN, pursuant to the Fiscal Agency Agreement dated as of August 31, 1984 under which the above described Bonds were issued, that European Investment Bank has called for redemption on August 31, 1994 \$25,000,000 principal amount of said Bonds at the redemption price of 100% of the principal amount thereof, together with accrued interest to August 31, 1994. The serial numbers of the Bonds selected for redemption are as follows:

(Continued on next page)

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PEOPLE

Evans picks md from Vorkshire Water Pearle Vision, a US-based subsidiary of Grand Metropolitan, which acquired Pearle Health (as it was then less based subsidiary of Grand Metropolitan, which acquired Pearle Health (as it was then less based subsidiary of Grand Metropolitan, which acquired Pearle Health (as it was then less based subsidiary of Grand Metropolitan, which acquired Pearle Vision, a US-based subsidiary of Grand Metropolitan, which acquired Pearle Health (as it was then less based subsidiary of Grand Metropolitan, which acquired Pearle Vision, a US-based subsidiary of Grand Metropolitan, which acquired Pearle Vision, a US-based subsidiary of Grand Metropolitan, which acquired Pearle Vision, a US-based subsidiary of Grand Metropolitan, which acquired Pearle Health (as it was then less based subsidiary of Grand Metropolitan, which acquired Pearle Health (as it was then less based subsidiary of Grand Metropolitan, which acquired Pearle Health (as it was then less based subsidiary of Grand Metropolitan, which acquired Pearle Health (as it was then less based subsidiary of Grand Metropolitan, which acquired Pearle Health (as it was then less based subsidiary of Grand Metropolitan, which acquired Pearle Health (as it was then less based subsidiary of Grand Metropolitan, which acquired Pearle Health (as it was then less based subsidiary of Grand Metropolitan). Yorkshire Water

The directors of Evans of Leeds have been on tenterhooks this week. The property investment company's final results are out next Tuesday and they are supposed to be in purdah, but gossip was swelling among the business community that Evans was about to get its first

VEHICLE OF

Evans, though quoted, is largely owned by the locally well-known Evans family and mostly run by vice-chairman Michael Evans, who also has interests in a boatyard near Nice, where he would like to spend more of his time.

The company and Yorkshire Water decided to come clean yesterday with simultaneous announcements that John Bell, managing director of Yorkshire Water Enterprises, is indeed making the transfer. which "will not be earlier than

October 1". Bell, who is 45, is a lawyer. He was a young chief executive of a small Scottish local council before going into the water business as the old Yorkshire authority's secretary and solic-itor in 1985. He ended up as a main board director of Yorkshire Water in charge of diversification after privatisation and was in the news in May setting up a joint venture with Ogden Corporation in the US water and waste treatment market

Another diversification, however. was a series of joint ventures with Evans of Leeds, under the corporate appellation White Rose, to develop spare Yorkshire Water Land. which is how the property company got to know him.

So did Evans poach him after this extended interview? "Relationships remain friendly, William Gibson, Evans' company secretary, said yesterday. They are not waving a big stick at us. Everything is going ahead in a smooth and amicable fashion.

He would have liked to have kept the lid on the news until after next Tuesday but decided rumour and gossip might be more damaging.

■ David McGregor, formerly md of the Glenigan Group, returns to THOMSON **REGIONAL NEWSPAPERS as** finance director; he succeeds Jeremy Griffiths who has been appointed chief financial officer of Thomson Corporation Publishing International. ■ Derek Andrew, md of The Camerons Brewery Company, part of WOLVERHAMPTON & DUDLEY BREWERIES, has been appointed to the main

in around September 1985, has got a new president, Glenn

Hemmerle, 49. He reports to David Nash, 53, Pearle's chairman, and replaces David Hardie, 49, the former chairman, chief executive and president of the company, who is taking up a new position in GrandMet's drinks sector, as president, International Distillers & Vintners' international operations; IDV is GrandMet's worldwide

wines and spirits business. Hemmerle's background is solidly in retailing, having spent 23 years with companies such as The Gap and Musicland. Between 1987 and 1992, he was president and chief executive of the Athlete's Foot group, and Atlanta-based sports shoe retailer and franchisor. Most recently he was president and chief executive of Crown Books, the retail book chain based in Landover.

Maryland. At Pearle, Hemmerle will be responsible for day-to-day operations of the company's 950-plus retail stores across the US and Europe, GrandMet acquired Pearle Health's eyecare businesses in the late 1980s. The company's six-month results, reported in March this year, showed

Burgess takes on worldwide role at Andersen Consulting

Keith Burgess, head of Andersen Consulting in the UK, is to take on a new role as one of the worldwide firm's managing partners from the start of September. He will become managing partner for business integration and practice competence, which he says means "making sure what we do and how we do it is right". His replacement as managing partner for the UK will be James Hall, 39, who joined

in 1976. Hall (right) says his theme is "continuity". The change is part of a restructuring of top jobs within Andersen Consulting, with the creation of a managing partner for "packaged

to reshape its management

with the appointment of Mich-

Andersen as a graduate trainee

knowledge" and two other Martin Landau, the property entrepreneur who bought into Development Securities last June, has made a further move

loss-making Clayform Properties, which was renamed Development Securities. Ware's contract was reduced

managing partner roles (mar-

ket developments, and technol-

ogy and products) being com-

It reflects its international

growth and represents a shift

away from the firm's predomi-

bined in Burgess's new job.

from three years to one year last July, and his role was widely regarded as transitional.

Anthony Bodie was brought

nant US roots; several other UK partners have recently taken on senior roles in the international firm.

Burgess, 47, who has spent 24 years with Andersen since he gained his PhD in solid state physics, has been UK managing partner since 1989. He was approached about the new job by Andersen Consulting's chief executive on a lakeside walk during the annual meeting in Geneva in May.

"I am very excited about what we have done. Being able to operate and shape the worldwide firm were challenges I found irresistible," he says. He will continue to be based in the UK but will spend more time travelling and co-ordinating activities around the world.

Development Securities: on its Marx

portfolio. Ware's departure was described as "amicable", and a spokesman said no compensa-

tion would be paid. His successor has also had experience of troubled property companies, as the finance director of Gerald Ronson's recent restructuring.

Finance moves

Michael McLintock, 33, who joined M&G from Barings less than two years ago, is follow-ing in his father's footsteps and taking a seat on the board of Britain's biggest independent fund management group.

McLintock, who looks after M&G's institutional investment business, is one of two new faces joining the main M&G board Richard Hughes. 37, who joined the group in 1987 and manages the M&G Recovery fund, has also joined

M&G portrayed the appointments as routine promotions but they do suggest that the group is keen to rejuvenate an increasingly elderly top management team. Paddy Linaker, the chief executive, retires at the end of the month and is being succeeded by a man of similar age, David Morgan, 60. This has led to some specula-tion that Morgan will have little more than a caretaker role.

Michael McLintock will not be able to enjoy sitting next to his father at board meetings. Alan McLintock, a senior figure in the accountancy profession, retired in February after 12 years on the M&G board.

■ Grant Phillips, formerly corporate and institutions group director, has been appointed md, BARCLAYS

Julia Henderson, Christian Hobart, Stuart Lane, David Langmead, Alan Matthews, Sue Miskin, Nick Rodgers, Sophie Stirling, Ingrid von Hentschel, Jeremy Warner Allen and Robert Wilson have been promoted to become directors of BEESON GREGORY.

■ Philip Johnson has been appointed a director of HENRY COOKE Corporate Finance. ■ Roger Yates, formerly a director of Morgan Grenfell Asset Management, has been appointed chief investment officer for GT MANAGEMENT

in London. ■ Raoul Pinnell (below), 43, is appointed to the new post of director of marketing for UK branch business at NATIONAL WESTMINSTER BANK. A former general marketing manager for Nestlê in the UK and overseas, he is currently marketing director for the direct sales force of the



ael Marz to replace joint man-aging director Robert Ware. Ware was running the troubreak-even profitability, a bled property developer at the in as the other joint managing investment division of BFS on the retirement of Peter Dennis. Heron Corporation, where he director to manage the compa-\$33m profit improvement over time Landau spearheaded a has been central to the group's an 18-mouth period. financial restructuring for the ■ Guy Bell, James Bromhead, ny's rapidly growing property 5 157-52 158420 129225 161669 161844 162966 162991 165056 166112 167737 168051 1697-62 11 157700 158544 158055 165952 161847 161850 16297 164000 165050 166112 167731 162555 169751 17 157700 158544 158055 165952 161846 16297 164000 165050 166124 167721 168055 169751 17 16755 157400 158044 158054 169716 161850 16297 164000 165050 166124 167721 168055 169751 17 16975 17 16975 17 16975 16975 17 16975 | 17857 | 177670 | 178783 | 17865 | 178557 | 177670 | 178783 | 178562 | 177170 | 178773 | 178773 | 178773 | 178773 | 178773 | 178562 | 177110 | 178783 | 178943 | 178562 | 177110 | 178783 | 178953 | 176567 | 177112 | 178783 | 178953 | 176567 | 177112 | 178783 | 178953 | 176567 | 177133 | 178783 | 178954 | 176567 | 177141 | 178785 | 179964 | 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The following Bonds each bearing the following serial numbers previously called for redemption have not as yet been presented for payment: 9736 9724 9725 9726

On August 31, 1994 there will become due and payable upon each Bond selected for redemption the said redemption price, together with interest accrued to August 31, 1994. Payment of the redemption price of the Bonds to be redeemed will be made in such coin or currency of the United States of America as at the time of payment is legal tender therein for the payment of public and private debts thereon, upon presentation and surrender of said Bonds, with all compons appertaining thereto maturing after August 31,1994, at the holder's option and subject to applicable laws and regulations at the main office of Caisse d'Espargne de l'Etat and Citibank (Luxembourg) S.A. in Luxembourg, Citibank, N.A. in London and Deutsche Bank AG in Frankfurt am Main.

On and after the date fixed for redemption interest on said Bonds will cease to accrue. Coupons due August 31, 1994 should be detached from the Bonds and presented for payment in the usual manner.

For EUROPEAN INVESTMENT BANK CITIBANK, N.A. as Fiscal Agent

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Every salesperson into the minds of customers, to know want and when they want it. While telep-

athy is beyond modern technology, many retail businesses are turning to the next best thing - databases with extensive information about

In the US, Europe and Asia, companies are developing sophisticated computer-based programs to store customer details, from addresses and telephone numbers to monthly consumption of fax paper and expensive wines. Clever marketing executives can turn this informa-

tion to their advantage.

If a New York resident shops regularly at Giorgio Armani on Madi-son Avenue and is known to spend time in France on business, Armani might be well advised to tell the consumer about its Paris store.

Information can also help retailers screen out less attractive customers - ones who only buy deeply discounted items, for example, may not be worth courting.

Most marketing is still highly unselective. Gourmet cooks are unlikely to dine at McDonald's but still see commercials for Big Mac hamburgers on television. A propor-tion of McDonald's advertising budget, therefore, is spent on people who will probably never enter the fast-food outlet.

Targeted marketing, on the other hand, allows companies to reward loyal customers and avoid wasting money on promotions to unlikely buyers. Because it can cost so much to attract new customers, maintaining a loyal customer base can make a huge financial difference.

"The longer a company keeps a customer, the more money it stands to make," says Frederick Reichheld of Bain and Co, a Boston-based consulting group. "This is not only because companies do not need to spend as much money on advertising to recruit new customers. Faithful customers are also important because the longer they have done business with a company the more

money they tend to spend." The methods that retailers use to build their databases vary. Consumers must be enticed to reveal information about themselves. For catalogue companies, which have addresses for all their customers, the task is easier. L.L. Bean, a Maine-based sporting and leisure goods mail-order company, has sales histories that go back decades.

Retail stores, such as consumer goods manufacturers, have a harder time tracking purchasers. Asking people to write in for free products is one way to build up a database. US cigarette companies have used this method extensively over the past few years, maintaining compre-

Databases will soon be able to tell stores what individual customers like for breakfast, explains Victoria Griffith in a series on electronic retailing

Smart selling to big spenders



tomer may be handing over much more than itset his credit card or his addres

hensive lists of smokers. The scheme also means that smokers may be the only ones to receive magazines that carry cigarette

advertisements - the non-smokers receive the same publications without the advertisements. Retailers often ask customers to fill out a card so they can be informed of forthcoming sales. In this way, shops can build up a substantial mailing list. But such methods produce limited results, usually

nothing more than an address and

perhaps a telephone number. Retail

tracking is more efficient when

done with magnetic stripe cards that automatically register purchases in a computer program. Staples, the Boston-based officegoods retailer, offers shoppers a free membership card when they make their first purchase at the store. The card entitles shoppers to discounts on selected items and pro-

vides valuable information to the

chain. Since customers are encouraged to use their card with each purchase, the company can track how much of certain items the customer is buying, at what times of

the year and at what prices. Staples can evaluate a number of The widespread use

of credit cards means they can be an important source of information

company strategies. It can asses the impact on sales of a particular fax paper being displayed prominently in a store. It can also use the database to bring back customers who have defected. If a consumer has purchased large amounts of copy paper each month for two years and suddenly stops, a com-

pany representative can try to find out why and respond. Staples now provides a delivery service after dis-

covering that the lack of one was a

main reason for defections. The widespread use of credit cards means they can be an important source of information. American Express provides a service to retailers that can help target specific customer needs. In the UK, it is about to experiment with a new system that would provide information about products to likely buyers on

the monthly credit card bill. "If someone buys a lot of food at a department store but has never entered the wine section, the store might offer a free bottle of wine with the next purchase," says Maureen Bailey, for the group. "That information would show up on the American Express bill."

Companies are increasingly exchanging information, maximising information about consumers

and cutting the cost of building and maintaining the database. An important cross-fertilisation scheme is being launched later this year in the UK. American Telephone & Telegraph of the US is setting up a new scheme, called Istel, to help retailers build databases and proretailers build databases and pro-vide incentives to loyal customers. Under the programme, customers will be invited to join the Istel club, entitling them to a magnetic stripe card and potential discounts on var-ious items available in do-it-yourself shops, grocery stores, petrol sta-tions, clothing and toy shops, and

other retail groups.

The scheme has a recruitment target of 8m card holders, and AT&T estimates that consumers will be able to save about £180 a year by using the card when they shop at member stores. AT&T will process the information obtained from the card users for the retailers.

"The grocer may like to know who is a high spender within the scheme but is not shopping with them," says Ruth Kemp, for the group. Then they can offer incentives to use their store. Retailers will also know for the first time who their customers are

"When people move house, for example, retailers often lose valuable customers. With the information on the database it will be possi ble to track customers. They could tell them where their nearest store now is, offer them incentives to shop there and provide them with a ome to your new home' pack."

Not everyone is happy with retailers' new love affair with databases. The US media has heavily criticised the "Big Brother" aspect, which allows companies to record so many details about people's lives. AT&T says it will proceed with caution. "All the current data pro-

tection laws will be strictly adhered to and the card holder information will remain confidential to each individual retailer," says Kemp.

"Customers may choose not to be sent any direct marketing. Our research shows that consumers' irritation with direct marketing is with unsolicited mail that is of no interest to them. "The information held will result

in tightly targeted direct marketing. so consumers should receive information that is genuinely of interest to them. For example, if we see you are buying a lot of garden products, you may well be interested in receiving a spring bulb catalogue." Despite concerns over information flow, membership schemes that offer discounts and purchasing incentives seem to be the retailers' best chance of keeping track of customer purchases. "As part of a scheme or club, people's sense of

belonging is established by regular

communication," says Kemp. "Par-

ticipants do not see this type of

nunication as invasive.'

Worth Watching · Vanessa Houlder



Data density with **IBM** sensor

IBM researchers in San Jose California have made a highly ensitive sensor for reading computer data on magnetic hard disks. They believe it will allow nearly 20 times more densely than currently possible by the turn of the century.

The new sensor, called a 'spin-valve" head, is five times more sensitive than the disk-drive ensors available now. It is the first high-density recording head designed to take advantage of the giant magneto-resistive (GMR) effect, discovered six years

Until recently, all recording heads used electrical induction for reading and writing data on a disk. The GMR effect, which depends on changes in the electrical resistance of very thin films of a magnetic material in a magnetic field, is more sensitive than the induction method for

reading data. The strength of the signal from the spin-valve allows the disk-drive designers to reduce the width of the magnetic bit track by six times, allowing a greater density of data on the bit head. IBM said products containing 10hn bits of data per square inch of disk surface will be available by 2000. IBM: US, 408 927 1283

Up to date with **EU** legislation

Tracking the legislation pouring out of the European Union is a time-consuming but increasingly important task for businesses affected by EC directives.

Reuters Business Information. subsidiary of Reuters, has annched an on-line business information service called European Union Briefing, designed to help researchers monitoring EU developments

The service offers subscribers breaking news from Reuters, with access to a five-year archive of 600 publications. The syst a document number search facility to allow specific egislation to be tracked quickly.

The information can be retrieved using a personal iter, which connects to computer, which communical in Reuters databases using a mod or other external connec Reuter EU Briefing costs \$400 per month for 20 hours of on-line earch time.

Reuters: UK, 071 324 5184.

New light on outdoor displays

Brightly lit advertising displays come into their own at night but can look washed out in bright light. A new display screen that adapts to different lighting conditions has been designed to overcome this. Black Box Vision a start-up company, has developed a liquid crystal display screen that will show high-resolution, animate graphics throughout the day sing relatively low power.

The system is designed to me less power and give a higher-quality picture than traditional systems which use bulbs or neon light. The system works by combining back-lighting with a reflective display, which reinforces the picture in the

Black Box Vision: UK, 0278 693622

Human genetic blueprint scheme

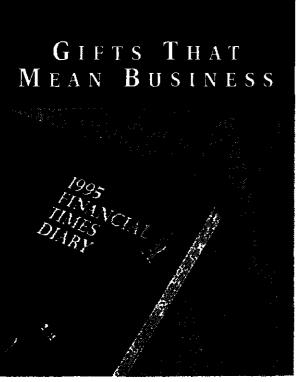
French researchers have launched an \$11m programme to sequence and analyse the regulatory regions of the human genetic blueprint, which make up about 5 per cent of all human DNA. They are responsible for activating genes and controlling the way the genes produce

proteins, Clive Cookson writes. The programme will be carried out jointly by Genset, a hiotechnology company based in Paris, and Généthon, a charity funded by an annual telethon. Together they are setting up a Très Grand Sequençage laboratory, which they believe will be the first in the world dedicated to sequencing and analysing the regulatory code - as opposed to the genes themselves.

Genset: France, 1 43 56 59 00.

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and will be announced at the time of the pass list in December.

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Television/Christopher Dunkley

Prince Charles

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Stania Company

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ow light on utdoor display

Charles, always one for a pretty trend, has now fallen for this one and came before the nation on ITV on Fr Seet . . Wednesday night in Charles, 9 P. L The Private Man, The Public to the man Role, pouring out his feelings like one of Donahue's transvestites or Oprah's He thinks he's "quite a sort la sabeta of private person" and also

one of those people who searches". He was interester in "pursuing the path through the thicket". He happens to be one of those people, he can't help it, who "feel very strongly

blame Oprah Winfrey and Phil Donahue. It is their

American chat shows,

which have set the trend for

on-screen self-analysis – for

letting it all hang out. Prince

both screened in Britain,

This programme was the latest and least successful in the 'Monarchy on the Box' saga

and deeply about things". Judged as a piece of television it was stunningly long winded (two and a half hours) and, throughout many of its travelogue sequences, carcoleptically dull. If there is anything less interesting in the world than standing in a desert or on a podium making diplomatic speeches it is surely watching somebody else's home movies of the event afterwards, even if Philip Bonham-Carter's photography was as good as ever. But of course this was not

simply a piece of television, this was the big push in the charm offensive aimed at winning back ground after the hugely successful PR campaign staged by Charles' estranged wife, the Princess of Wales. Will it work? Hard to be sure, but if you consider it as a piece of modern marketing, aimed at promoting a career, you would have to say that the film

makers faced a tough job. Their subject, judging from this programme, is a man who on the one hand is keen to take on the top appointment with

all its power and riches, no to mention a degree of kow-towing from those around him which looks positively medieval. On the other hand he loathes the limelight detests the mass media (accusations of prurience crop up twice in this context) and sulks when asked to take on public responsibilities which he does not fancy.

Furthermore he manages to combine reticence bordering on modesty in some respects with remarkable conceit in others. His account of his own supposedly admirable behaviour after the fatal Klosters accident was squirm-making.

Boil it all down and there was little that was really new to be learned from this programme. Prince Charles would rather be defender of all faiths than one. Yes he was unfaithful to his wife, though we still do not know the cise ins and outs of the Camilla Parker Bowles story. He favours some form of national service, military or otherwise, sees nothing wrong in being a super arms salesman for Britain, and would indeed go further and run the British armed forces

as Global Mercenaries pic.

Those were the revelations, but the significance of the programme lies elsewhere. This was the latest in a sequence which began in 1953 hen the royals overruled the politicians and allowed the cameras into Westminster Abbey so that the public could watch the crowning of Charles' mother. The entire saga might be called "Monarchy On The Box" or perhaps "WestEnders". It has proceeded via the famous 1969 film Royal Family, and increasingly "intimate" Christmas broadcasts and other documentaries, to vesterday's programme.

For nearly four decades the received wisdom, shared by the present writer, was that the Windsors were masters of the medium, brilliantly exploiting modern mass communications to extend one of the world's most ancient monarchies into the 21st century by way of popular acctaim. Yesterday's monumental commercial must cast deep doubt on that idea.



An insubstantial wisp of memory: Eddie Izzard and Lindsay Duncan do their best in 'The Cryptogram'

Mamet goes minimalist

Martin Hoyle finds the playwright's latest work too flimsy for words

ith *Oleanna's* shock tactics fresh in the collective theatregoing memory and Glengarry Glen Ross revived at the Donmar, a third David Mamet play has opened in the West End. The Cryptogram flutters into the Ambassadors Theatre like an insubstantial wisp of memory; a sensitive and elusive short story of childhood, perhaps, unwisely spun out to theatrical length (only just: even with interval the evening is short though not, alas, rapid). For a world premiere by America's leading playwright the occasion is strangely flat. The management has offered London first refusal. I for one refuse it.

For all his popular identification with strong language and thrusting macho values. Mamet is a versatile writer. Glengarry presents a frieze of flat characters as frozen in hieratic postures as in an ancient Egyptian

inscription. All immediacy and Devalued, it is finally given to the impact, they lack a past, history. backgrounds. His new play is the reverse, soggy with significance, every action and sentence setting off resonances that will plainly affect the small boy at the centre of the action for the rest of his life.

This is John, aged ten, who cannot sleep and hears voices, and whose father has just left his mother. She finds out by accident and is at first comforted by Del, a family friend and for some reason homosexual. In the course of their talk it emerges that the departed Robert had borrowed Del's room for assignations with another woman. As a sort of hushmoney he passed on a German survival knife, as one does to compliant chums, that he won in the war (this is Chicago, 1959). Donny, the wife, reveals that the knife, far from being the spoils of combat, was a souvenir bought in the streets of London.

child, as guilt and shame are passed from one generation to another.

Little effing and no blinding; but there remains the Marnet trademark of elaborately jagged, and perfectly interlocking, jigsaw dialogue. Equally calculated is his shy at Pinterese: a teasing, repetitive interrogation which squeezes out revelations with the almost ritualistic spareness of minimal music. Bob Crowley's sets desperately attempt to add something to this flimsy meandering: a dark room, a staircase, suddenly transparent walls that give glimpses, big deal, of kitchen or child's bedroom though no sign of the emperor's new

The piece is acted for more than it is worth by Lindsay Duncan, a stylishly intelligent actress who has been wasted in more bad plays and/or misguided productions than Equity has resting members. She manages to

make lines like "I am not God; I don't control the world" sound deliberate instead of autopilot domestic-drama writing. Interest naturally focuses on Eddie Izzard as Del. Parted from the drag that he frequently affects, the stand-up comic plays from his own persona: rueful, puzzled, inquisitively following a line of thought that results in a slap in the face. A fleshy young man in a sports jacket bearing a more than passing resemblance to a youthful Michael Grade, Izzard is remarkably assured in his first dramatic assignment, apart from an occasional anticipated cue that increases his air of naturalness. Danny Worters is a touchingly reproachful boy.

If minimalism appeals to you, The Cryptogram may prove rich with hid-den meanings, allusive, echoing. Or you may find it precious, pretentious and pompous and the hell with it.

Ambassadors Theatre (071-836 6111)

Ballet

Hamlet from the Cape

difficult evening. British ballet owes a great deal to South African dancers in such crucial figures as Nadia Nerina, Maryon Lane, John Cranko, David Poole, and it is pleasing that the Cape Ballet should make its first overseas tour under the new dispensation to London. We know that the past decades have been difficult for South African ballet, and artistic isolation has inevitably thrown the troupe on its own resources. But the Hamlet with which the company opening its Wells season on Tuesday night is an odd calling-card.

Veronica Paeper, Cape's artistic director and chief choreographer, is a prolific creator, her works including John the Baptist, Sylvia in Hollywood and Nell Guyrane. Alas, her Hamlet is an altogether too innocent guidedtour of the play. With many danced versions of literary masterpieces, you tick off the Great Moments as they lumber past: "Here's To be or not to be", and "Carambai we've only got to the Player scene - there's a hell of a

long way to go yet". So it was on Tuesday. Peter Klatzow's commissioned score is effective, atmospheric, a sure support for the drama. Peter Cazalet's clever permanent set can be castle (one wonders a bit about the gigantic candela-bra that edge on and off, trembling the while) or battlements, with cos tuming that gleams very brightly. Miss Paeper dresses the stage efficiently in crowd-scenes. The problems lie in the naivetés of her choreographic manner, and of the

company's dance style.

What we see is uneasy and superficial as step and manner. Narrative procedures are no more than hints of what Shakespeare tells us, movement trapped rather than transcending. Expression becomes dumb-show of a predictable kind – a sexy Gertrude climbing over Claudius in a sub-Mac-Millan duet; Hamlet with two expres sions: anguished and more anguished – while the cast make sudden and impulsive irruptions into classic dance, as if wanting to take it by surprise and thus get the better of it.

They do not succeed. The academic style of the company is not well served, nor did I see the assurance and clarity that classical movement should have. Some dancers were vivacious - and rather too much so; others looked ill at ease. The choreography skittered around its subject; the dancers did not provide the emotional weight, the technical gravitas, to convince me that the evening was anything more than a display of the flimsy. Two later programmes will, I trust, be a better portrait of the ensemble.

Clement Crisp

The Cape Ballet is at Sadler's Wells until July 9. Sponsored by Unifruco

is six months now since Allied-Lyons announced the biggest arts sponsorship in the UK - £1m a seas touring, educational work and new productions at the Royal Shakespeare

advertise the company. How is it shaping Well, the budget has already grown by a couple of hundred thousand a year, thanks partly to Allied's acquisition of Domecq which will mean plenty of reprinting of the sponsor's new name, but mainly to an enthusiastic early response to the con-

Company, plus another £100,000 to help

sumer promotions linked to the sponsor-Allied-Domecq is an unusual arts sponsor, being a packaged goods company with millions of consumers each day. This month its first promotion exploiting the RSC connection starts to appear in its chain of Victoria Wine off-licences, which it is pushing upmarket: buy RSC tickets for this August and you get a free programme, a free interval drink, and £5 off

your next purchase of wine. In the near future similar special offers Sponsorship/Antony Thorncroft

Allied pushes upmarket with the RSC

in its smarter pubs, and on Allied brands, which range from Tetley tea bags to Teachers whisky, in the more middle class supermarket chains, like Sainsbury's. The company is deliberately using the sponsorship, and the reputation of the RSC, to raise its image.

The first promotions were aimed at shareholders and employees, and offered free membership of the RSC and discounts on tickets. The initial take up exceeded ecast, hence the need to raise the budget. The main benefit from the link, helping Allied to expand into overseas markets on the back of visits by the RSC, has yet to happen, although the RSC is booked to visit California in October. The only problem to arise to date is that the meticulous advanced programming of a packaged goods company does not match the more came low in their order of priorities.

immediate, improvisational, scheduling of a theatre company, but Allied-Domecq already sees the sponsorship extending way beyond the initial three years.

It also envisages extending its theatrical links to embrace the Fringe as well as the RSC. Allied owns three of the main pub theatres in London: the Bush, the Gate, and the Kings Head. It has already helped the first two and intends to support the Kings Head, as well as getting behind pub theatre nationally.

few years ago there was deen concern about the future of the great British university museums. As the universities were starved of funds to educate students, shoring up the collections at the Ashmolean, the Fitzwilliam, the Courtauld, and others,

But the museums themselves seem to have risen magnificently to the crisis, thanks mainly to the rallying round of sponsors, both corporate and charitable. The Courtauld is currently displaying some of the finest Impressionists in London, thanks to £250,000 funding from Cantor Fitzgerald, the American finance company, which supports art in the US but has never before backed a show in the UK, while the Ashmolean at Oxford has just announced one of the most lavish bequests

in its history.
The Headley Trust, the personal charitable foundation of Tim and Susie Sainsbury, has put up £4.5m to create beneath the museum forecourt a café, shop, lecture room, and more. This is the biggest donation by the trust since it made the major contribution to the Sainsbury wing at the National Gallery.

In the last six years the Ashmolean has raised £8.5m from sponsors and is well on the way to securing the £1.5m needed to build four new galleries for Eastern art and antiquities.

euters has never been a major arts sponsor in the UK but it is getting behing the blue con-String Quartet for its four concerts at the Queen Elizabeth Hall, starting on Wednesday. To add spice to the events it is mounting an exhibition in the QEH fover of photographs and videos with a musical theme drawn from its archive. including the young Menuhin. Bernstein

Reuters will also support the Endellion Quartet in a residency at MIT in Boston next April, with a total budget approach-

The National Lottery seems likely to make life even tougher for those companies with a reputation for sponsoring the arts. For the government is intent on linking the money destined for the arts and heritage to the success of arts organisations in drumming up matching fund-

Last week, for example, the National Theatre announced that it was planning a £7m rebuilding programme, and anticipates lottery money, but it knows that it must raise half the total, £3.5m, by appealing to its corporate friends, rich patrons. and Trusts.

So companies will be courted twice - for sponsorship to make possible live performances, as at present, and for donations to act as the trigger for lottery cash for capital developments. It may work for the big organisations, like the Royal Opera House, which has already assembled a band of rich patrons ready to write out their cheques when the lottery money arrives, but it could prove an impossible challenge for smaller and medium sized regional arts companies - and for their long suffering STOOTISOTS.



Exhibitions Guide

MISTERDAM **Van Gogh Museum** Van Gogh's Self-Portraits: 20 paintings and two drawings dating from his stay In Pans 1886-87. Ends Oct 9. Daily Rijksmuseum Flowers and Plants: flora and fauna in five centuries of prints and drawings. Ends July

Royal Palace The Fountain of Pallas: marble statue on show together with related paintings, drawings and terracotta models. Ends Aug 28. Daily REPLIN

31. Closed Mon

Ephraim-Palais Berlin Paintings from Blechen to Hofer: a selection of the most important 19th and early 20th-century paintings from Berlin gattenes, starting with the German Romantic artist Karl Blechen and continuing through the Bredermeler period, German Impressionism, Beckmann and other expressionists, and on to (tel 238 0900)

paintings and drawings illustrating artists' responses to the first world war, and including works by Beckmann, Kokoschka, Dix, Picasso, Chaoall and Wyndham Lewis, Ends Aug 28. Closed Mon Haus der Kulturen der Welt Tanzania - masterworks of African sculpture: 400 works from the 19th and 20th centuries, Ends Aug 7. Closed Mon BONN Kunst - und Ausstellungshalle

The Century of the Avant-Garde in Central and Eastern Europe: 700 works by 200 painters and sculptors, offering a thematic guide to the main artistic developments of the past century. Ends Oct 16. BRUSSELS

Palais des Beaux-Arts Robert Smithson: retrospective of the American artist, one of the founders of Land Art. Ends Aug 28. Closed

DUSSELDORF Hetjens-Museum Ceramic Works of Picasso, Miró and Tàpies: 90 works by three leading Catalan artists of the 20th century, ranging from Picesso's decorative owls and figurines to Tapies' massive sculptures, Ends Aug 28. Closed

VIIIa Hügel Paris - Belle Epoque: an evocation of the period from 1680 to 1910 with paintings,

including work by David, Schinkel, Caspar David Friedrich, Claude Lorrain, Constable and Turner, Ends Aug 7. Daily

GLASGOW Hunterian Art Gallery Charles Rennie Mackintosh - The Chelsea Years 1915-1923: a reassessment of Mackintosh's London years, often regarded as a period of decline. Ends Aug 27. Closed Sun HAMBURG Kunsthalie Masterworks from the

Guggenheim Collection: 60 paintings by Picasso, Braque, Dubuffet, Bacon, Chagall, Kandinsky and Miró. Ends Sep 25. Closed Mon Deichtorhalien Fritz Schumacher

and His Era: 700 drawings and plans by the early 20th-century architect renowned for his attempt to harmonise the spheres of work, home and recreation in modern town-planning. Ends July 17.

LONDON Hayward Gallery Bonnard at Le Bosquet. Ends Aug 29. Daily (advance booking 071-928 8800) Tate Gallery R.B. Kitaj (b1932): retrospective of the American-born figurative painter. Ends Sep 4. Daily Martborough Fine Art R.B. Kitar recent pictures and graphics. Ends Aug 20. Closed Sun Victoria and Albert Museum Pugin

- A Gothic Passion: retrospective of the 19th-century British designer. Ends Sep 11. Daily Paintings and Drawings from the

and Drawings from the Collection of Howard Hodgkin. Ends Aug 21. German Printmaking in the Age of Goethe. Ends Sep 11. Daily MADRID Centro de Arte Reina Sofia

Gerhard Richter: 100 works by one of the key figures in contemporary German art. Ends Aug 22. Closed

MARTIGNY Fondation Pierre Glanadda From Matisse to Picasso - 20th-Century Masterworks from the Gelman Collection: organised in collaboration with New York's Metropolitan Museum of Art. this exhibition shows Bonnard, Matisse. Braque and Léger, with pride of

place given to 13 works by Picasso.

Ends Nov 1. Daily Arsenal Gold of the Gods: more than 600 pre-Colombian jewels, ritual knives and masques shown under Unesco patronage. Ends Oct 2 (tel 4410 7303) MONTECASSINO Museo dell'Abbazia Medieval

Illuminated Parchments from Southern Italy: precursors of the tele-documentary, these richly-illustrated parchment scrolls were thrown down from the pulpit at the climax of the Christian liturgical year, the Easter Vigil. The 31 known extant examples are on show, with their superbly lively and colourful scriptural illustrations. Ends Aug 31. Daily 9am-12.30 and Haus der Kunst Elan Vital: 400 works exploring the links between Kandinsky, Klee, Arp, Miró and Calder. Ends Aug 14. Closed Mon Kunsthalle der

Hypo-Kulturstiftung El Dorado: 300 gold and ceramic treasures from pre-colonial Colombia. Ends Sep 4. Daily Villa Stuck Christo: an exhibition

devoted to the grandiose urban projects which the Bulcarian-American artist has pursued during the past 30 years. Ends July 10. Closed Mon Neue Pinakothek Wilhelm Leibl: 150th anniversary retrospective of the Cologne artist who was the leader of late 19th-century German Realism. Ends July 24. Closed Mon Stadtmuseum Paul Strand: the first important European exhibition

Ends Aug 7. Closed Mon NANCY Musée des Beaux-Arts Hans Aro: sculptures and drawings 1913-66 by the Alsatian artist who was one of the founders of Dada. Ends Sep 19. Closed Tues NEW YORK

devoted to the celebrated American

photographer, who died in 1976.

Metropolitan Museum of Art Petrus Christus: 22 paintings by the 15th-century Netherlandish master, renowned for the jewel-like luminosity of his work. Ends July 31. Picasso and the Weeping Women, Ends Sep 4. The Annenberg Collection of

his acceptance into the Parisian Surrealist circle in 1929. Ends Sep 18. Closed Mon Museum of Modern Art From Manet to Picasso - Masterpieces

from the David and Peggy Rockefeller Collection. Ends Sep 6. British Drawings 1890-1990: the exhibition highlights the work of early modernists such as Vanessa Bell and Jacob Epstein, and examines the influence of Surrealism on such artists as Henry Moore and Edward Burra during the 1930s and 1940s. The postwar section includes work by Lucian Freud and David Hockney. Ends Sep 13, Closed Wed Whitney Museum of American Art Edward Hopper (1882-1967)

and Jack Pierson (b1962): the latter has selected 20 works by the former, and placed them alongside his own work. Ends Sep 11. Joseph Stella (1877-1946): more than 200 works by the American modernist. Ends Oct 9. Closed Mon. PARIS Grand Palais The Origins of

Impressionism 1859-69. Ends Aug 8. Closed Tues Musée d'Orsay Nadar, Photographs 1854-65: Nadar was a friend of writers and painters, whose portraits raised photography to the category of creative art. Ends Sep 11. Closed Mon Musée d'Art Moderne de la Ville de Paris Dutch Art of the 20th Century: the first part traces

revolutionary, a politically engaged artist whose piano draped in grey felt belongs to the museum's permanent collection. Ends Oct 3. Closed Tues Staatsgalerie Italian Drawings 1500-1800: a representative

selection of the large, high-quality Stuttgart collection, built up over the past two centuries and including work by Giambattista and Tiepolo. Ends Sep 4. Picasso: a rare showing of 400 prints from a private collection. Ends Aug 14. Linden-Museum Art of the Aborigines: 90 wood paintings and 40 sculptures. Ends Sep 25. Closed

WASHINGTON National Gallery of Art Willem de Kooning's Paintings: 75 works by the influential American

abstract expressionist. Ends Sep National Museum of American Art Thomas Cole: 70 works by the

father of the Hudson River school of painting. Ends Aug 7. Mary Vaux Walcott: 50 watercolours by the early 20th-century naturalist, explorer and artist. Ends Aug 29. ZURICH

Ribemont-Dessaignes, Max Ernst and many others, plus posters, letters and other documents relating to the nihilistic movement founded in Zurich in 1916. Ends Aug 21. Amor and Psyche around 1800: an artistic exploration of the classical Greek legend. Ends July 17. Closed Mon

Kunsthaus Dada: 150 paintings, drawings and collages by Duchamp, Man Ray,

drawings, posters, photographs, 3.30-7pm. Montecassino is about developments from Van Gogh to National Gallery From Caspar Impressionist and glass and furniture. Ends Nov 13. Mondrian, while the second focuses David Friedrich to Ferdinand an hour's drive south of Rome on Post-Impressionist Masterpieces. Hodler, A Romantic Tradition the Naples road. There are Ends Nov 27. Dali - The Early on 10 contemporary artists. Ends FRANKFURT excellent fish restaurants clustered Years: 59 paintings and 66 July 17. Closed Mon (11 ave du Schim Kunsthalle Goethe and the Neue Sachlichkeit. Closed Mon round the base of the hill, with trout drawings, exploring the precoclous President Wilson) Oskar Reinhart Foundation. Ends Art: 300 paintings, drawings and Centre Georges Pompidou Joseph from local streams. first steps from his native Catalonia Sep 4. Daily sculptures ranging from antiquity Altes Museum The Last Days of Beuys: retrospective of the gentle British Museum Indian Paintings to his student years in Madrid and till Goethe's death in 1832, and Humanity: 600 photos, postors.

Under the ministry's regulations, the air conditioning was turned off at 5.45pm when business officially finished for the day. But for Tatsuya Terasawa, 33, deputy director of the Americas division, work is far

As is the case most nights. he will be lucky to make it home on the last train, a little after midnight. More likely, he will take a cab from Kasumigaseki, where Japan's central ministries are concentrated and the cream of its civil servants work, to his flat in suburban Tokyo in the early hours of the morning.

Even by Japanese standards, Terasawa's lifestyle is not an enviable one. Yet his devotion is being appreciated less and less. Once seen as the architects of Japan's postwar eco-nomic success, the country's 1.2m bureaucrats are increa ingly seen by politicians, busi-nessmen and the public as relics of an antiquated order, scheming to protect their authority and privileges at the expense of economic and social progress.

Japan's uniquely pervasive web of official regulations, which govern most aspects of life and give the bureaucrats their authority and power, is criticised for stifling entrepreneurial spirit and economic growth. "Bureaucrats say they don't have money, but they dig up the roads several times a year, build unnecessary dams, luxurious public offices and cultural halls. They are like blinking traffic lights on a deserted road," complained one letter this week in the Nikkei, Japan's business daily.

Outside Japan, US negotia-tors have blamed the intransigence of Japan's bureaucrats for the failure of the two countries to reach a trade agreement when President Clinton met the then Japanese prime minister Mr Morihiro Hoso-

kawa in February. In response to these pressures, the Japanese government is trying to weaken the influence of bureaucrats. On Tuesday, a detailed deregu-lation package was unveiled identifying a number of regulations, implemented by the denizens of Kasumigaseki, that could be abolished. The pack-

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Bloomin bureaucrats

Michiyo Nakamoto on Japan's unloved, overworked civil servants



age aims to reduce business costs in housing, telecommunications, imports and distribution, and financial markets. Japan's new prime minister, Mr Tomiichi Murayama, has sed to continue the previous government's policy of deregulation.

The powerful business group, the Keidanren, the federation of economic organisations, wants the government to go further. It recently asked Prime Minister Tsutomu Hata, who resigned last week, to halve the number of regulations policed by the bureaucrats of Kasumi-

The response of Mr Terasawa to this assault sounds almost hurt. "We must realise that the bureaucracy has its limitations but at the same time it is critical to getting things done," he says. The belief in his own importance, shared by his many of his colleagues, has been bolstered by Japan's political turmoil, which has left the running of the country in the bureaucrats' hands while the politicians have been preoccupied with political sur-

The political vacuum has also strengthened Mr Terasawa's conviction that "bureaucrats are the ones who make the policy options, who implement policy and, in many cases, determine policy". He believes the role of politicians should be restricted to making a small number of decisions on controversial issues - such as taxation, opening up Japan's rice market, and national secu-

ut it is such self-assurance that has fuelled much of the criticism of the civil service. "The problem with Kasumigaseki today is that policy determination and implementation have become muddled together and have hampered administrative efficiency and led to the unnecessary expansion of the bureau-cracy," says Mr Shino Namikawa, secretary general of the Citizen's Forum for Renewal, an organisation set up by the government to make suggestions for administrative reform.

Mr Terasawa's defence is that the Japanese bureaucracy

is in fact an agent of change in Japanese society. "Bureaucrats are often described as being like Chinese mandarins. But I think the reality is very different," he says.

Mr Terasawa, who was edu-cated in the US, says the role of Miti is to encourage deregu-lation and act as a "catalyst to speed up social change". That, he says, is a very different atti-tude from that of the bureaucrats who were running Miti even a few years ago.

As a further example of how

Japan's bureaucracy is changing and catching the public mood, he cites the latest trade talks with the US.

'My generation does not feel that we have to how to every wish of the US, but the US has not been able to keep up with this change. They still expect Japan to come to a summit meeting with an *omigage* - a gift. That is one reason why the February summit failed to produce an agreement," Mr

erasawa says. But the flaw in his argument that the pressure in Japan is not for a civil service prepared to take political decisions - but for one that does not impose a political point of view at

An elite corps of administra-

tors which believes it has the right to make decisions of national interest and direct every detail of the country's economic and social life no longer seems relevant to a highly educated and well-informed public which increasingly seeks the freedom to make its own choices. It is a message that, if heeded, would force the the Japanese bureaucracy to rethink its raison d'être. "The belief that we are doing something good for the public is the source of our pride," Mr Terasawa says, as he reflects on the modest 1960s flat he calls bome and the long hours away from his wife and two chil-

The compensations for such self-sacrifice are meagre. As a graduate of the University of Tokyo law department with a second degree from Harvard Business School, he would probably be earning double his current salary if he had gone into banking instead of the civil service. During his two vears in Miti's Americas division, dinner has more often than not been a box-meal from a local caterer.

"Unless you have a strong belief that you are doing some thing for the good of Japan, you won't be able to work under such conditions, he says. "There just wouldn't be sufficient motivation."

Joe Rogaly

Floated on a royal wave



ans for Charles are right. Most of the opinions expressed by the Prince of Wales are sound As the founder and to

date sole member of R4C, I can say that we agree with nearly every word he said in his selfpromotional film on Wednesday night. Not about his private life.

That is none of your business, or mine. The public life of the beir apparent is what concerns us. The charities he supports are admirable. Their beneficiaries are found in all sections of Britain's ethnically mixed population. Indeed, the Prince projected himself as the opposite of a nationalistic little Englander. He would have no place in the xenophobic wing of the Conservative party. The respect he showed for other faiths, including Catholicism, Judaism and Islam, is in tune with his affirmation that there is a spiritual dimension to life. He may or may not be a

Tory, but he appears to be of the one-nation persuasion. He is right about the ugliness of much contemporary architecture. He is a Green, and a believer in civic virtue. Like many of us, he thinks that some form of national service, not necessarily military, should be re-introduced. This could be a winner. Rootless. jobless school leavers have to be found something construc-

tive to do. Clearly, Charles is running for king. His theme is the return of quality to British life. Lovely platform; shame about the office. This is the point upon which Mr Jonathan Dimbleby failed to press the Prince. I am too kind. "Failed to press" be blowed. The younger Dimbleby dodged the key question. He might have have put it softly thus: should

the British monarchy be privatised, sir? Not abolished. There is no call for that. Turning the dynasty into the independent Palace Trust would suffice. As er of head of state services the government could award a contract to this or that hereditary institution to become sole provider. There might be competitive tendering. Other European or more far-flung royal houses would be qualified to bid. The monopoly should be regulated, by Ofthrone. Lord St John of

Don't mock. The arbitrary use of the royal prerogative by ministers and civil servants is no joke. It constitutes a fatal

Fawsley would be an ideal

choice for First Regulator.

tre of the British non-constitution. To put it right, the crown must be detached from quality to British under which life. Lovely the executive does as it pleases. Let

ing flag for all to salute, not a fig leaf for an elective dictatorship. This is a serious constitutional proposal. Arguments for, against and around it will be found in Power and the Throne, a forthcoming book arising out of the debate on the monarchy organised by the Times and Charter 88 last year*.

royalty be a liv-

As Lady Williams, the for-mer Shirley, puts it, "the executive in Britain has something very close to absolute power, it hides behind the Crown as a way of hiding from us the extent of that power". Let us list the areas in which such power is exercised. The result is breathtaking. Under the royal prerogative ministers may conclude treaties, move interest rates, appoint anyone they please to any public position they like, award honours and peerages, manage the civil service, and fill endless volumes with delegated legisla-tion, all without requiring prior approval from parlia-ment. Most of the real deciding is done by officials.

The courts act as an uncertain brake upon the exercise of this huge quantity of author-ity. Prince Charles intimated in his film that he finds it difficult to influence the Home Office or the Foreign Office, let alone the Treasury or other departments. Yet all of them take thousands of decisions every year, under cover of his mother's name, and free of any check or balance. Change may come. Mr Jack

Straw, campaign manager for Mr Tony Clearly, Charles Blair in the is running for Labour leaderking. His theme is ship contest, the return of favours a new Act of Settle ment. That would reposi-

platform; shame about the office

ish polity. aim for a situation where all powers exercised by the executive, and by the monarch, are based upon stat-ute, sometimes...reinforced by direct decisions of the electorate through referenda." he writes. Mr Straw's ideas are not always taken up by his party. Labour is, however, committed to a number of constitutional reforms, all of which would diminish the power of the central executive. Give Scotland its own parliament. Entrench local government. Pass a bill of rights and a freedom of information act. Replace the House of Lords by a senate. These little things add up. Suddenly you have

That

tion the Crown

within the Brit-

it cannot be taken for granted that he would oppose all or indeed any of them. He might well support some, if only his interlocutor had the wit to inquire. His desire to be sworn in as defender of all religions rather than the church founded by Henry VIII for concupiscent reasons suggests a willingness to be separated from at least one of Britain's constitutional arrangements. Good. But the monarch is one thing, disestablishment quite another. The prince could be defender of the spiritual life and bishops could still sit in

chose to arrange matters.
Republicans for Charles can therefore claim that the House of Windsor would benefit from becoming semi-detached. The monarchy is in difficulties because it is under intolerable pressure. In my hot-headed vouth I was an uncompromising republican (Ofhead), but I have since been persuaded that in Britain there is merit in the continuity of a floated-off royal house. It is a fine tourist attraction. On a more elevated plane it serves as a focus for national sentiment.

the Lords, if that is the way we

Cutting it free from the barnacled substructure of our unwritten constitution would strengthen it. The occurant of the throne could become a private person, the essence of nationhood. As Sir John Stokes, former Conservative MP for Halesowen and Stourbridge, put it - "it is very important if you are going to war your oath is to the Queen and not to the ... secretary of state for defence ... " Fine, so long as said secretary of state derives his authority from the people, and not merely from his officials' ability to deploy the royal prerogative according

*Edited by Anthony Barnett. Vintage, 20 Vauxhall Bridge Rd, London SWIV 2SA

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LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Iniquitous measure for pensions

From Mr T S Shucksmith. Sir, Lex ("Securing Goode returns." June 24) described the initiative of the actuaria bodies formally to downgrade ash equivalent by assuming higher (equity-based) returns for all but older pension scheme members as "nifty footwork by the actuarial profession". What for shareholders and corporate management may look like nifty footwork will look like sleight of hand to cognisant scheme members. The government should not condone deception of scheme members based on esoteric (and unconvincing) argument.

I believe I am not alone in the actuarial profession in thinking that equity-based "cash equivalents" are iniqui-tous. They should be con-demned as a false measure. It cannot be right for a value to be elastic according to the convenience of pension schemes for meeting minimum funding (solvency) standards and easing the burden of debt on employer liabilities in the

event of winding-up.
It is disturbing that when preservation in final salary schemes is still far from satis factory, proposals should be countenanced which degrade an important early-leaver right, viz to a transfer payment properly reflecting defined preserved benefits. After all, most members will be early leavers and few full-term retirement

The government should by ing legislation making it cryscontrast be introducing clarify tal clear that cash equivale must be calculated by reference to comparable investments, ie on a gilt-edged basis with cautious allowance for reinvestment of income and full credit for the relief of schemes from expenses of future administration. T S Shucksmith. Shucksmith & Co. Lincoln House,

G7 must be more democratic

constrained Whitehall.

The Prince of Wales was not

asked about these matters, but

From Professor H W Singer.
Sir, In his article "Ground rules wanted" (June 29), Edward Mortimer writes of "the intense suspicion with which the G7 is regarded by many third world governmts". As be indicates, the G7 is suspected of "colonial nostal-

gia or greed for oil". This, however, is not the full story, nor even the main story. The main limitation of the G7 must be seen in the fact that it is highly unrepresentative. The countries of the G7 represent little more than 10 per cent of the world's population. This is surely a thoroughly undemo-cratic method of handling

problems of global macroeco-nomic management. In particular the third world, with a majority of mankind, is completely unrepresented, even though it is deeply affected by decisions in the G7. There is a strong c ment of the G7 by at least adding, say, Brazil for Latin America, South Africa or Nigeria for Africa, and India for Asia. One alternative would be for the UN in the person of the secretary-general to act as a spokesman for third world countries. Another alternative suggestion for making the process more democratic is to vest global economic management

I have been extremely fortu-

nate in my recent career. It

was a privilege to work for the

late leader of the opposition and his team, as it has been

since to work for ScotRail,

among the most talented and

high achieving of the BR profit

in a new UN Economic Secu-rity Council – this is elaborated in the current 1994 **Human Development Report** published by the UN Development Programme.

Whatever the method chosen and there are of tives apart from the three mentioned here - the case for broadening the scope of global management is incontrovertible. Hopefully this will make the process more effective as well as more democratic. H W Singer,

Institute of Development Studies, University of Sussex, Brighton BNI 9RE

The

Still very much on track

From Ms Lesley Smith.
Sir, Observer criticises Railtrack's presentation of its case and suggests that this failure may be because my heart is not in my job ("Wrong track", June 28).

I cannot pretend that restructuring the grading and working practices of 4,600 key Ralitrack staff presently grouped in 14 grades with a wide range of allowances and enhancements for their varied esponsibilities is easily simplified. I hope that effort and persistence will enable us to explain the value of our offer. I am concerned, however, at the suggestion that I lack the

commitment to do so. That is

centres. I am equally enthusi-astic to be able to play a part in Railtrack's task of safeguarding the future prosperity of the rail network. I am touched by your concern for my heart but can assure you that it is, as ever, in my work. Lesley Smith, head of governmen and public affairs, Railtrack, 40 Bernard Street London WC1N 1BY

Printing price fall not so great

From Mr Colin Stanley. Sir, The UK printing industry has maintained its efficiency through recession but prices have not tumbled as Mr Erwin Königs, of Linotype-Hell, suggests (Technology: "Death of a craft", June 28). He says "the price of printing has been cut in half in the past two years or so". Printers have competed hard during this recession and continue to give extremely good value. Let's not price for printing ranges from 1990 levels to 5 per cent below

pretend to have done better. Colin Stanley, director-general, British Printing Industries Federation, 11 Bedford Row,

At the depth of the recession it was 6-10 per cent below the peak touched in mid-1990. We believe this to be achievement enough and would not like to

global investor From Mr Peter B Vos.

Sir, I refer to Gillian O'Connor's comment (Serious Money, June 25) in which she states that "sticking to the UK (stock market) is the global equivalent of keeping your life's savings in a box under the bed".

This could hardly be less

true today when an increasing proportion of UK national product is earned in trade with the "global market" and as a result of the UK's high level of investment overseas. The UK stock market is unusual because, unlike other leading stock markets such as New York or Frankfurt, its largest constituents trade predominantly outside their home mar-

kets.
Although it is reasonable to spread investments across other markets, including (for the brave) the emerging markets, it is also possible to have a globally balanced portfolio with the majority of constituents quoted in London.

deputy finance director, Eurotherm, Leonardsiee, Lower Beedi Horsham, W Sussex RH13 6PP

Over-stated case against herbicide resistant oilseed rape

From Professor Michael J

Nucley Lane, Relgate, Surrey RH2 9HP

ranney. Sir, While it is prudent to exercise great caution before introducing any novel organ-isms into the environment, Dr Alan Wrelton (Letters, June 23) over-states the case against the introduction of herbicide resis-

tant oilseed rape.
Dr Wrelton writes that "it is obvious to anyone that oilseed rape is colonising set-aside land and marginal habitats such as motorway verges". Precious little in ecology is obvi-

ous! Oilseed rape is not colonis-ing set-aside land. The plants you see growing there have come from a bank of seeds in the soil, left over from previous cultivation. As to motorway verges, cilseed rape is rare on older, undisturbed sections. Detailed study shows that most of the populations of oilseed rape are ephemeral: here one year and gone the next. The fact that many more rape

plants are seen on the side of the M25 motorway heading

towards the seed processing

plant compared with the opposite verge suggests strongly that the source of the plants we see each spring is seed spilled from lorries en route to the crushing plant, rather than recruitment from an established population.

Detailed experimental work

comparing invasiveness of conventional oilseed rape and genetically-modified, herbicide tolerant rape showed no evi-dence at all that genetic engineering led to increased invasiveness (1993, Nature 363, 620). It is important to remember that genetic modification which creates tolerance to one ance to other, different kinds of herbicide. If ecological risk sment is to be taken seriassessment is to be taken seri-ously, then it needs to be based on firm evidence rather than idle speculation. Michael J Crawley, professor of plant ecology,

Department of Biology, Imperial College at Silwood

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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Friday July 1 1994

Building on the recovery

For the first time since 1991, the not only prevent inflation from Organisation for Economic Co-operation and Development has been able to revise its projections upwards. It now expects the outout of its members to grow 2.6 per cent this year and 2.9 per cent in 1995, up from 2.1 per cent and 2.7 per cent, respectively, in its forecasts of last December. Never mind the forecast, the upward revision is itself an excellent indicator of recovery. The principal question now is how to make recovery as long and as strong as

The recovery in OECD countries still divergent, but becoming less so – is an important element in a brightening global picture. Aggregate growth in the dynamic Asian economies – Korea, Taiwan, Hong Kong, Singapore, Thailand and Malaysia - is expected to remain at about 7 per cent in 1994 and 1995. China's economy is growing faster still. The Latin American economies are expected to grow at about 4 per cent in 1994 and 1995, while output is even beginning to rise in the Czech

Republic, Hungary and Poland. Market-led growth has not only become global, but the Uruguay Round trade agreement should, if ratified, ensure that it stays so. OECD-wide inflation is also lower than since the 1960s, with aggregate inflation in the group of seven leading industrial countries forecast at only 2 per cent in 1994. The effort to eliminate the high inflation of the 1970s has now succeeded and must not be reneated. All OECD countries need to create

getting out of hand once more, but do so credibly.

Perhaps the most important obstacle to securing that goal is their fiscal positions. Between 1989 and 1995 the ratio of general government gross debt to GDP in the OECD countries is expected to rise from 58 per cent to 72 per cent. It should then stabilise, argues the secretariat, though under what seem to be optimistic assumptions. Worryingly, real interest rates are now higher than the likely long-term rate of growth of most OECD countries. In addition, members have substantial net pension liabilities - of more

than twice GDP in some cases. The question investors in bonds ask themselves is whether governments might find an inflationary default tempting. The answer depends on how heavily the burden of debt weighs upon them. On some countries, it weighs heavily already: in Italy, for example, net debt interest makes up a fifth of all government spending. There are other important reasons for undertaking further fiscal consolidation. But the most important is to make sustained low inflation more credible and inflation-risk premia in long-term interest rates

correspondingly smaller. Inflation, like fiscal deficits, is not an immediate problem for most major countries. But the beginning of a recovery is the ideal time to tackle longer-term constraints. The world eniovs a splendid economic opportunity. Governments should be thinking

Privatising Post

The Green Paper on the future of the Post Office published yesterday contains no surprises. The government's preferred option is to sell 51 per cent of the Royal Mail, with a regulator and statutory guarantees to protect universal service. The counters division would be hived off into a separate. state-owned body to meet concerns about wholesale closures among Britain's 20,000 sub-post offices.

The object, now widely agreed, is to free the Post Office to act commercially, while meeting public concerns about the maintenance of a universal postal service and village post offices. The government's favoured plan meets that object in all respects. There is good reason to delay legislation beyond the next parliamentary

The Green Paper sets out two other options: first, to privatise the Royal Mail in its entirety; second, to keep the utility wholly within the state sector, with guarantees of greater commercial free-

A case could be made for either course, but neither is practicable in today's circumstances. Public opposition to a sale, already evident, might become irresistible if complete privatisation were proposed. In any case, the usual practice is to sell a company the size of the Post Office in more than one tranche. Once 51 per cent has been floated, it would be open to a future government to seek parliamentary approval to proceed fur-

The other option - commercialisation within the state sector - is more problematic. On the continent such a policy has worked effectively; and since the Post Office will remain, for most of its business, a monopoly utility, it has attractions. However, obtuse Treasury restrictions make it a non-starter in Britain. It was difficult enough getting the Treasury to agree to allow fishing licences to be sold across Post Office countars. There is no chance of it allow ing Post Office managers to run their business like others aiming for strong medium-term growth and profitability

The Green Paper's proposal under all three options - to give the Post Office's counters division greater freedom is to be welcomed Far better to allow sub-post offices to offer more banking services and sell lottery and concert tickets than to profess an undying com-mitment to their future while closing them by stealth.

However, the future of the Post Office's letter monopoly is inadequately treated by the Green Paper. The monopoly currently extends to all addressed letters costing less than £1 to deliver. The government says it wants to reduce that towards the price of first-class postage. How far towards it? And does such a reduction imply that the monopoly will rapidly wither on the vine of inflation? Those questions, vital to the future of competition and universal service, need to be addressed directly before legislation is intro-

Not the SFO

The division of labour between Britain's Serious Fraud Office (SFO) and the Fraud Investigation Group (FIG) of the Crown Prosecution Service (CPS) has always been somewhat arbitrary. While the SFO has more draconian powers both to investigate and prosecute, both organisations deal with serious and complex fraud cases. It is therefore hard to argue with the suggestion of an official review body that the less difficult element of FIG's case load should be shunted elsewhere in the Crown Prosecution Service and the heavier stuff handled in a merged organisation, as foreshadowed by the Royal Commission on Criminal Justice.

The review ponetheless flunks an important test in failing to decide whether the merged body should be placed in an enlarged SFO or within the Crown Prosecution Service. This is admittedly a hot potato, since it invites questions about why the government felt impelled to set up a separate high-profile agency in the first place and whether it remains committed to attacking serious fraud. While administrative logic would point to the merged body going into the CPS, such an approach would clash with the CPS's existing policy of remaining independent of the police and not being directly involved in the investiga-

Part of the advantage of a merger is that the SFO's very effective powers of questioning and evidence gathering under Section Two of the Criminal Justice ing now.

Act 1987 could be extended over a larger number of serious and complex cases. This would imply either a big increase in investigative resources, or an extension of Section Two powers beyond the SFO's lawyers and accountants to the police. Yet there is bound to be unease about any increase in the area of the criminal justice system in which the right to silence no longer applies - especially since the review body found that the authorisation procedures for the service of Section Two notices were surprisingly informal. A wide debate on the procedures suggested by the review body for the issue of such notices is needed.

That said, the administrative case for a merged organisation to deal with serious and complex fraud is overwhelming on resource allocation grounds and is further strengthened by the recent decline in the SFO's case load. The real question is how to go about it. Practical considerations point to an enlargement of the SFO, since the alternative option of putting the merged body within the CPS would require legislation. The Criminal Justice Act would have to be amended and the Prosecution of Offences Act 1985 might also require adjustment. This would delay implementation of the reform until at least 1996. which would east doubt on the government's enthusiasm for the task. Given the mixed record of the SFO since its inception, that is a poor political signal to be send-

uy a simple 10-year-term life insurance policy in Portugal and you can expect to pay more than three times what you would spend on exactly the same contract in France. The difference demonstrates clearly the case for a single European market in insur-

From today, such big price discrepancies may begin to fade as a result of new rules freeing up restrictions on cross-border trade in the European market. But the continent's 320m consumers will not see benefits overnight. Experts inside and outside the insurance industry expect change to be slow.

The European Union expects that five of its 12 member states will implement the so-called "framework directives" by today's deadline. All but two countries - Spain and Greece - should have done so by the end of the year. The directives mark the final stage in a programme to liberalise the \$470bn (£309.2bn) a year life and general insurance industry, extending changes introduced in the commercial market in 1990.

The directives do two things: First, they make genuine "crossborder" trade possible by allowing insurance companies to sell their products anywhere in the EU on the basis of regulations in their home state, the so-called "single licence"

or "single passport";
• Second, insurers throughout the EU will be allowed to set their own rates for all classes of insurance policy. They will no longer need to submit policy wordings to local officials for approval, thus effectively dismantling the highly regulated, protectionist regime behind which much of the industry has sheltered.

National regulators will focus their attention on the underlying financial health of companies, following the practice already well established in the UK, the Netherlands and Ireland. "Supervision will be based on the undertaking itself, its solvency, its shareholders, its management - and no longer on its products or its rates," says Mr Francis Loheac, director-general of the Comité Européen des Assurances,

the European industry association. Today's directives are the culmination of legislation started in the 1970s, which gave European companies the right to set up subsidiaries throughout the Common Market. An initiative approved last year, the insurance accounts directive, should make it easier for investors to compare the financial strengths of competing companies.

Although many countries - notably France and Belgium - have liberalised regulations well in advance of today's changes, the rules will have an immediate impact elsewhere in the EU. The changes will lead to what Mr Loheac calls a "ver-

Hard work to be free and single

Richard Lapper examines the opportunities and constraints of a single European market in insurance

itable revolution" in Italy and Germany, the two countries slowest to adapt to a deregulated environment. For example, the two countries will be required to remove controls on their motor liability insurance rates - the sector where minimum rates still apply.

The overall effect of the changes in regulatory approach will further increase competition, eroding the cartel-like arrangements through which large national companies such as Allianz of Germany, Union des Assurances de Paris of France and Generali of Italy - have long dominated their local markets.

In more regulated markets such as Germany, companies are being forced to underwrite more selectively, varying premiums in areas such as home and motor insurance according to the risk and the likelihood of a claim. New products such as unit-linked life insurance contracts, which offer consumers potentially greater returns on their investment, are being introduced.

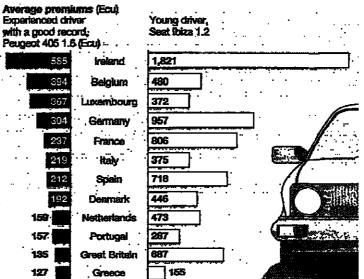
"Our companies are now competitors. Before, it wasn't seen as gentlemanly to be envious of the market share of a rival," says Mr Wautier Robyns de Schneidauer, an adviser to the Belgian Union of Insurers, which introduced new rules in 1991.

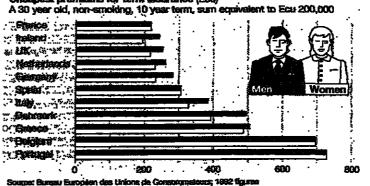
Nevertheless, despite the injection of greater competition into the industry, price differentials are likely to stay in place for the immediate future. Mr Jean-Paul Coteur, a legal adviser for Test-Achats, the Belgian consumers' association, says he has had to disappoint dozens of recent callers anxious to benefit from lower prices.

"I have to tell them that it won't be possible to go abroad," he says. They know they can get it cheaper but it won't be possible. We've had a dozen people a week ringing us over the last six months."

Factors ranging from price, to local tax and legal conditions and consumer buying patterns will conspire to hold up implementation of a true single market.

First, the incidence of claims varies widely across the EU. For instance, motor insurers must take into account varying degrees of road safety and different levels of court awards to accident victims Europe's insurance market: hard to harmonise





across member states.

Second, the level of service offered by insurers can differ. "Belgian consumers expect their brokers to drive to their homes at all hours of the day to settle claims. I don't know whether that makes economic sense or not but that is what people have come to expect." Mr Robyns explains.

Third, despite the common regulatory framework of today's directive, legal disparities remain. Some classes of insurance - kidnap and ransom policies in Italy, for example - are illegal in parts of the EU. There are fears that interpretations

by national regulators of the "general good" - a Europe-wide legal principle could restrict the commercial freedom of companies despite the provisions of the single licence. Moves to vary premium rates for certain classes of customer could be seen as discriminatory, for groups such as ethnic minorities.

Fourth, variations in tax regimes will have an impact on life insurance business because sales are often driven by tax advantages. While restrictions to cross-border sales have been lifted by the new directive, a European Court ruling of 1992 keeps others in place. Indi-

vidual member states can still limit the scope of tax advantages to some

Mr Jean-Pierre Fevre, director of financial institutions at the European Commission, says "it will take a long time to deal with the tax differences. We have to reach a compromise between people's freedom to contract services and the rights of tax authorities to collect

money."

Fifth, cultural factors will also inhibit cross-border trade. Most continental insurers market home, life and motor insurance through networks of exclusive local agents, who enjoy long-term and loyal relationships with customers. Many people are thus unlikely to switch companies on price alone.

Mr Tony Baker, deputy director-general of the Association of British Insurers, expects inter-EU trade to be restricted to specialised niches. such as sophisticated investment policies for wealthy individuals.

espite all these constraints the directive opens up long-term opportunities for insurance companies to penetrate each other's national markets. But to do so, they are likely to be forced to set up operations elsewhere rather than to rely on cross-border trade. In particular, control of retail outlets will be essential if products are to be sold successfully. Thus mergers and acquisitions are gathering pace.

EU reports on competition policy show a constant 20 per cent annua growth in the number of insurance company mergers as the pace of takeover activity in the sector picks up. A flurry of recent purchases, which has seen Union des Assurances de Paris, France's biggest insurer, buy Germany's Colonia for about FFr20bn (£2.36bn) and Switzerland's Winterthur buy DBV of Germany for an estimated DM900m culminated in early June with the announcement by Commercial Union of the UK that it proposed to pay Fr12.5bn. for France's Victoire. Mergers are not the only strategy, however. Recently, in a bid to enter the German market, companies such as Zurich of Switzerland and Axa of France have started to focus on forming direct telephone sales

offshoots, following the success of similar methods developed in the UK by Direct Line and others. Ultimately, these strategies are likely to spur the development of a single market. But it will not depend for success on customers' response to the cheaper and more attractive products on offer. Rather, the pace of change will depend or the level of corporate activity and the ability and willingness of individual companies to take risks in

exploiting a more open environ-

Bruce Clark follows the trail of western diplomats to an Orthodox Christian enclave in Turkey

Hosanna in oasis

n unusual number of black limousines with diplomatic plates have been spotted recently in the winding alleyways of Fener, a rundown stretch of waterfront on the Golden

Travelling in these august vehicles have been foreign ministers, or top diplomats, from France, Italy, the US and Greece; and the man they visited is Patriarch Bartholomew I, senior spiritual figure among the world's 160m Orthodox

Christians. For a churchman who keeps a low profile, at least in his native Turkey, the 270th Patriarch of Constantinople is receiving an impressive flow of callers.

At the same time, the 53-year-old prelate - a shrewd, genial and erudite figure who speaks six languages - is getting some less desirable sorts of attention.

The windows of his residence, a wooden mansion where the scent of floor-polish and fresh flowers mingles with more pungent odours from the street, are continually broken by stones, apparently cast by

Attacks on him in the Turkish press have increased since the

March elections, when an Islamic- eastern Ukrainians. leaning party captured the municipality of Istanbul. In May, three gians, it matters more and more small bombs were discovered on his

There is a growing threat to the delicate compromise that allows the Patriarchate, a 1,600-year-old legacy of Byzantium, to remain on the soil of mainly Moslem Turkey. That in turn explains why is he is

getting so many high-level visitors: for the importance of the Patriarch, and his right to remain in Istanbul is increasingly clear to the governments of the world. With the parting of the Iron Curtain, a much older division - between eastern and western Christendom - has recovered its relevance in the affairs of Europe.

The ancient rift between Orthodox Christians (who include most Serbs, Russians, Greeks, Romanians and Bulgarians) and Roman Catholics (who include most Croats, Slovenes and Slovaks) is now an issue in modern geopolitics. It is stoking passion in former Yugoslavia and threatening to divide western and

So for diplomats as well as theolowhat the Patriarch says; and also

His existence as a tiny island of Christianity in a Moslem Turkish sea is precarious; and for that reason, he has a vested interest in advocating ethnic and religious tol-

For diplomats as well as theologians, it matters more and more what the Patriarch says

erance. Interviewed in his dignified but far from luxurious quarters, he presented the Orthodox view in much more conciliatory language than is generally heard in countries where his flock are the majority.

On the future of Turkey, a country of which he is legally obliged to be a loyal citizen, he is a strong advocate of the liberal, pro-western ideals of Kemal Ataturk, the state's

"There are obstacles to Turkey's full entry into Europe, but they become a full member of the European family, where she has so much to offer." He welcomes the fact that some fundamentalists have been purged from Turkey's army and education system: but he is alarmed by the sight of women wearing Islamic dress, and by calls for Islamic law. "The fundamentalists have become better organised, more emboldened . . . It will be harder now for anyone to rein them in."

with the frank intolerance of many churchmen in Greece and Russia is an advocate of dialogue with the "great monotheistic traditions" of Islam and Judaism as well as with the other branches of Christianity. Patriarch Bartholomew is unequivocal in denouncing the anti-Jewish prejudice which informs the public comments of some hardline

Russian bishops. "It is to be con-

demned, because it runs counter to

Yet the Patriarch - in contrast

He acknowledges that links between the Orthodox world and the Vatican have deteriorated because of jostling for souls in Romania and Ukraine. For three years, the Orthodox side has suspended talks about theological matters until quartels over believers and buildings can be settled.

religious freedom."

Yet he continues to make conciliatory gestures, even at the risk of appearing "soft on Rome" to his flock. This week he sent an envoy to the Vatican who was warmly greeted by the Pope.

As for the Anglican churches, he predicts, with a certain mischievous relish, that they will soon accept the Eastern view on the key theological dispute, concerning the significance of the Holy Spirit, which divided East and West in 1054.

"We say that the truths of the undivided Church are as follows: alpha, beta, gamma, delta . . . You have added certain things - where do you get them from?"

But as he speaks, his measured Greek phrases are almost drowned out by another sound, carried across the sweltering air: a muezzin is calling the Moslem faithful to

OBSERVER

(BNX)

Tripe in the knapsack

■ One day it's random shelling by the Serbs, the next it's goat for supper, who'd be a Bosnia-based British squaddie?

Among the weighty topics pondered by the House of Commons' defence committee's statement on Britain's 1994 defence estimates, paragraphs 42-45 consider the rations of British forces serving <u>in</u> former Yugoslavia.

The British army is apparently under pressure from the United Nations to adopt a (cheaper) UN rationing system. The UN is fed up with paying the Brits "twice the UN per capita rate".

Mind you, they have funny ideas about these matters at the UN. A UN "food week" is either six or seven days; "even-numbered" weeks have six days, "odd-numbered" seven. On six-day weeks the poor old UN campaigner must eat the rations he carries with him - "to turn over stocks".

Leaving that little problem aside, there is the question of the UN's menu. Its idea of a square meal is "faloukory without garlic", while such delicacies as black pudding. Marmite, steak and kidney pudding, shredded wheat and muesli, are off-limits.

This is a "far from trivial concern" thunders the defence committee, which is counting on ministers to intervene to prevent any deterioration in either quality or quantity of food on British mess tables. So okra-bashing may not replace the spud yet awhile.

They're off! ■ Why did Hong Kong's legislative

council cram its deliberations on governor Chris Patten's democracy proposals between the start of Wednesday and the ungodly hours of Thursday morning, when matters wound up at 4.50am? Patten wanted the session to span

two days. To his annoyance - he must be getting annoyed at the frequency with which he is annoyed these days - he was overruled by John Swain, LegCo president. Swain had an urgent appointment

elsewhere. He had to be at Britain's Sandown Park for today's big race the £80,000 Royal Hong Kong Jockey Club Trophy.

Homeward bound

No word yet on Sir Andrew Hugh Smith's plans after he steps down as chairman of the London Stock Exchange in a fortnight. But Martin Hall, head of Hugh Smith's propaganda machine, is already being courted by headhunters. Maybe he will succeed Rosalind Gilmore as chairman of the

Building Societies Commission A former Treasury boffin, he helped draft the Building Societies Act. One drawback - does the BSC

have a long-term future? And the job is only a Grade-II civil service post – so Hall might have to take a hefty pay cut.

Only dregs

■ Brazilian dexterity is not limited to the soccer field. The Dart family, the polystyrene-cup billionaires holding \$1.4bn of old Brazilian bank loans, who refused to join the giant bank debt restructuring in April, has sued the Brazilian central bank. They are seeking \$60m of back interest and accelerated payment

The Darts are about to find out

that their cup runneth not over. In anticipation of their attitude, the Brazilians ensured the collateral which backs the debt restructuring was not held - as is traditional - with the New York Fed. Instead, it was placed with the Bank for International Settlements in Basle, in the hope of keeping it beyond any court action. Sensible move.

Right Charlie

■ It is rare to see anyone - never mind a future king - agree to being grilled about sexual dalliances on television, the lowest common denominator of contemporary culture. An instance perhaps, as Lord Byron put it in Don Juan, of "Not quite adultery, but

After eight

■ A final savoury from Corfu. When European Union leaders were asked to mark their cards in favour of candidates to succeed Jacques Delors as president of the European Commission, the only piece of paper to hand was the dinner menu.

Jean-Luc Dehaene, Belgian premier, came top with eight votes: but côte de veau came in second, with Ruud Lubbers third, and a Greek dessert fourth. Sir Leon Brittan managed only fifth with just one vote, from John Major. Brittan is upset. The Greek presidency's decision to hold a

formal vote, rather than simply register disagreement or consensus. meant he was unable to retire gracefully without anyone discovering the level of his support.

There's the rub

■ Guess where the National Union of Mineworkers is holding its annual conference this weekend? No, not Scarborough, Eastbourne or even Jersey.

Arthur Scargill will rally what's left of his union in Blackpool's Miners' Convalescence Home. But the agenda's familiar enough. including a motion for a £90 a week across-the-board pay rise and the threat of strike action if they don't get it. They will also be discussing Angola etc. No wonder the NUM has shrunk from nearly 200,000 members in 1985 to fewer than 10,000. The physiotherapists' union has more members.

Fare play?

■ The break-up of British Rail has given the various operators a field day in passing the buck. Wednesday's rail strike afforded a signwriter at Guildford station

this opportunity to confuse: "Whilst South West Trains are not directly involved in the dispute we regret the problems that this

will cause." It's not our fault guv - but we'd

Friday July 1 1994

Italian state broadcasting managers resign

Scalfaro clashes with Berlusconi over media

Italy's president Oscar Luigi Scalfaro has openly challenged the six-week-old government of Mr Silvio Berlusconi over a cabinet decision that forced the resignation yesterday of the senior management of RAI, the state broadcasting corporation.

On Wednesday, the cabinet renewed a decree giving contin-ued financial backing to RAI, but inserted a clause making clear that it wanted a rapid manage-

Mr Scalfaro is refusing to sign the decree, apparently on the formality that the board was prop-erly appointed by the speakers of the two houses of parliament and could stay in office until the end of the year.

After a day of political tension, a compromise was being hammered out that obliged the gov-ernment to rewrite the decree to enable the president to sign it. The nature of the compromise The resignation of the five-man regards as the bias of the three

board was the latest step in a political battle in which the oppo-sition has accused Mr Berlusconi, the prime minister, of trying to impose government control on public broadcasting. Mr Gianni Locatelli, RAI director-general, announced separately that he had also resigned.

The battle between the government and the president caused nervousness in the financial markets. Shares on the Milan bourse fell nearly 2 per cent and the lira came close to the threshold of L1.000 against the D-Mark. The controversy touches issues

well beyond the fate of debt-ridden RAI. It involves the new rightwing government's control over the principal media outlets. The opposition parties, apparently backed by the president, are concerned that, with Mr Berlusconi's Fininvest controlling 80 per cent of commercial television, there is a risk that the new government may enjoy an information monopoly. Mr Berlusconi has been angered by what he state-run television networks against his government.

Mr Scalfaro is understood to have been pressed by all the opposition parties to refuse his signature on the ground that too much media power was being placed under direct government

control There are few precedents for a president's declining to sign a cabinet decree. In March 1993 Mr Scalfaro delayed signing a measure to provide amnesty for people involved in the corruption scandals. His delayed signature nearly brought the immediate end of the Amato government and was a significant factor in its eventual collapse.

Constitutional lawyers argued that it would be difficult for the president not to sign. With the board handing in its resignation yesterday, that might mean RAI being taken to a bankruptcy tri-

RAI last year lost L522bn (\$326m) but since the new management was brought in, costs

Japanese PM picks cabinet weighted with conservatives

By William Dawkins in Tokyo

Japan's new socialist prime minister took a step to the right yesterday in selecting a cabinet dominated by conservatives and pledging to work for stable economic growth.

Mr Tomiichi Murayama, elected the first leftwing leader for 47 years on Wednesday night, allotted 13 cabinet posts - including foreign affairs, international trade and industry and defence to the Liberal Democratic party. his traditional enemy and the largest member of his three-party

Two seats, including the finance ministry, went to the smallest coalition partner, the New Harbinger party, which is devoted to cutting income tax. Mr Murayama's Social Democratic party took three cabinet

Mr Murayama, on the moderate wing of a deeply divided SDP, promised to continue previous governments' policies of political

5.75 per cent by year end, creating a large positive differential with Japanese and German rates.

Personal incomes rose 0.6 per

cent in both April and May, re-

flecting fast employment growth.

As incomes outstripped con-

sumer spending, the savings rate

rebounded in May to 4.7 per cent

against an average of 3.5 per cent

Continued from Page 1

reform and economic deregu-lation. That suggests that the recent measures to ease bureaucratic restrictions, the final act of the former government of Mr Tsutomu Hata, will survive intact.

The prime minister also called for international co-operation to stem the rise of the yen, which touched Y98.75 against the dollar in Tokyo yesterday, fuelling fears that resulting damage to Japan's export earnings might choke the early stages of recovery.

Mr Masayoshi Takemura, the finance minister, said he would seek a multi-year income tax cut, to be financed by lower public spending rather than through a rise in sales tax.

The unexpected victory of the three-party alliance, dominated by the older generation of politicians, prompted puzzlement and alarm from the US, Japanese business leaders and Tokyo's influential bureaucrats.

They fear that the new government will restrain Japan's eco-

Fed under pressure to raise interest rates

in the first quarter. The recovery of savings indicates the economy

is poised to grow robustly in the

second half when exports should

benefit from improving demand

Orders rose 0.6 per cent in May.

the ninth increase in the past 10

months. The Conference Board's

Ø

LOW

in Europe and Japan.

nomic liberalisation and be an inexperienced advocate of its foreign interests. The LDP and SDP, in government and opposition for 38 years until last summer, have few policies in common, although they have a history of backroom parliamentary co-operation on

some matters.

"I am shocked," said Mr Shoichiro Toyoda, chairman of the Keidanren business federation. Mr Takeshi Nagano, chairman of the Nikkeiren employers' federa-tion, said: "Mr Murayama's capability as prime minister is unknown. But we call for his leadership to overcome this cha-

otic situation.' However, a US official in Tokyo believed the LDP would be a South Korea warmly welcomed the new government, a reflection

Thirteen cabinet posts go to tra-

of their close links with the SDP. Japan set for \$1.3bn South Africa

package, Page 3 ditional political foes, Page 4

Many analysts believe the Fed

will raise rates next week, either

at the policy meeting of gover-

nors and regional presidents on July 5 and 6 or a few days later,

after the publication of crucial

data for June employment, car

sales and department store sales.

Some economists believe the Fed

Nevertheless, Mr Shigehara warned against "overreacting" to erratic market swings and stressed that the recent rise in interest rate expectations could not be solely attributed to inflationary pressures but also reflected traders' rising bond yield expectations and growing

World recovery gathers pace Editorial Comment, Page 19

calls for tough stance on inflation

OECD

By Gillian Tett, Economics Staff,

The turbulence on the world's financial markets could be eased if monetary authorities in the action to underline their commitment to low inflation, the Organisation of Reconomic Co-operation and Development said yesterday.

The call came as the OECD unveiled its latest half-yearly outlook, which revised its forecasts of growth upwards for the first time since 1991, with industrialised economies expected to expand by 2.5 per cent this year and nearly 3 per cent in 1995. With the recovery now well

entrenched in the US and UK, growth in continental Europe will be boosted by rising exports, said the Paris-based OECD, which represents 25 of the world's industrialised nations. Meanwhile, Japan's economy

will begin to grow by the second half of this year, boosted by ris-ing domestic demand.

But the recent bout of market instability and the rise in long-term interest rate expecta-tions could undermine those projections, Mr Kumiharu Shige-hara, the OECD's chief mist, warned yesterday.

If the yen strengthens significantly - as it has done in recent days – this is likely to slow the pace of the Japanese recovery by reducing Japan's exports, Mr Shigehara said. And though the dollar's slide against the yen has not yet been repeated against other currencies, a weaker dollar would fuel US inflation.

Meanwhile, the recent rise in long-term interest rates, and the broader market turbulence, suggests that governments should make more effort to emphasise their commitment to low inflation, without overreacting to every market movement, Mr Shi-

gehara said. "More effective articulation of clear commitments to sound public finances and price stability, "tempering influence". China and | and, where necessary, decisive tribute importantly to the stabilisation of market expecta-

> Although Mr Shigehara declined to point the finger at any particular government, the OECD's outlook suggests that the US may be one country where such clearer commitments would be particularly welcome.

aversion to risk.

"help-wanted" index also rose will raise the federal funds rate sharply in May, a sign of tightenby a quarter point to 4.5 per cent next week.

FT WEATHER GUIDE

Europe today

A new warm spell will begin in France, Italy, the Alps, and southern Germany. There will be much sunshine boosting temperatures to 36C in southern and eastern France. Scattered thunder showers will develop in the Alos. There is also the possibility of a thundery outbreak in northstem France. Further north, cooler and dry air will move into Poland, the Baltic countries, and Finland. Most of the Mediterranean region will be sunny, although some cloud and showers will be scattered from southern Italy to Crete and Lybia. A ridge of high pressure centred over the North See will cause warm south-easterly winds to prevail in England and Scotland. Temperatures will be 25C or above in

Five-day forecast

A south-westerly wind will bring warm air toward France and central Europe. Meanwhile temperatures will rise to around 35C or higher from Spain to north-eastern France, Germany, and the Alpine countries. The extreme heat will move into central Europe at the beginning of next week. Temperatures in England will rise to around 30C, although scattered thunder showers will develop from western France Into England and Scotland.

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Our service starts long before takeoff. Lufthansa German Airlines

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THE LEX COLUMN

Plaster model

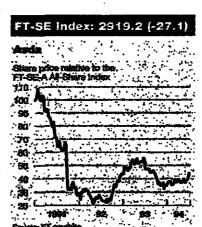
Whether companies can restore profit margins to the levels of the late 1980s is a recurring question for the UK equity market. Yesterday's full-year figures from BPB give reason for optimism. While plasterboard prices are still 25 per cent below the peak - and are unlikely to rise much from here the company's drive for efficiency has started to show results. Operating margins widened from 7 per cent to almost 12 per cent last year, with more to come as capacity utilisation improves. Another two or three points of margin combined with gently rising turnover would more than justify the current rating of the shares.

In many respects, plasterboard is a special case. Unlike petrochemicals or steel, recession has dramatically thinned the ranks of manufacturers. Competition among the three dominant European companies is hardly cut-throat and selling prices are already well above the trough reached in the early mouths of 1992. What Pilkington would give for a similar recovery in glass prices. Plasterboard is a growth product thanks to changing construction methods, so the remain ing overhang of capacity is less of a

worry than in other industries. BPB has also made an unusually bold move into continental Europe, which now accounts for more than half of turnover. Companies which have all their eggs in Mr Kenneth Clarke's basket may face the future with less confidence. Even allowing for such caveats, though, yesterday's figures serve as a reminder of how geared to recovery many UK industrial companies have become.

Corporate strategies are often a matter of post facto rationalisation. So it has been with Asda. The company's dedication to improving sales from existing space largely reflects the lack of any alternative. With the weakest of the big grocery brands and severe financial restraints in the past, Asda was forced to stop opening new stores some time ago. So it sought another means of salvation. Fortunately, its emphasis on permanently low prices and increased productivity has anticipated the needs of the 1990s perfectly

Asda is therefore at present registering the strongest like-for-like sales increases in the sector. It is, of course, easier to make such gains from a low base. But one should not dismiss the real progress being made. The harder



task will be to devise a new store format that can compete with the best in the business and fuel long-term earnings growth. On that score, Asda

still has it all to prove.

Asda's impressive trading recovery, though, does not yet translate into a compelling financial case. Those shareholders who backed Asda's cash call 18 months ago will be dismayed that the shares still languish 1p below the rights price. They will also be irritated at Asda's habit of revising the value of its properties. The decision to depreciate ageing stores should have been taken long ago. Clearing the accounting decks twice in two years either reflects a present obse with cleanliness or - more plausibly - a somewhat careless approach in the past. Asda is not alone.

UK banks

At one level, falls of some 3 to 5 per cent in leading clearing bank shares yesterday were a strange reaction to Abbey National's decision to halve its current account overdraft rate. Since Abbey has only £13m in overdraft business in its balance sheet, its overall lending margin will hardly be affected. That does not seem to warrant a fall of over 3 per cent in its shares. Since it has only around 3 percent of the market in current accounts, it could double its own business in this area without having much impact on the competition. It would have been different if a large player. like National Westminster had slashed its rates. Then its own fall of 5.4 per cent would have seemed a modest

Still, after cigarettes and newspanese goods abroad.

pers it is clear that the equity market does not like price wars. Banks look vulnerable to the phenomenon. While many complain bitterly about over-capacity, their actual returns in the retail sector are quite high: net return on shareholders' funds at TSB, for example, was an annualised 15.5 per cent in the six months to April. That leaves plenty of room for margins to

come under pressure.

The uncertainty is about timing. The example of credit cards shows that established issuers like Barclaycard can hold out against new entrants who undercut them. While overall loan demand remains slack, there is little incentive for big banks to cut their high retail margins on activities that really matter. They simply risk losing profit without adding volume. Paradoxically it is when loan demand picks up that price wars could really start.

Inchcape

Vlewed in a positive light, Inchcape's decision not to increase its stake in Gestetner can be seen as a reaffirmation of the company's commendably cautious approach to acquisitions. Rather than make a blind bid for the whole of Gestetner a year ago, Inchcape preferred to proceed on a suck-it-and-see basis by buying a 15 per cent stake, two seats on the board and the chance to peruse the internal accounts. The acquisition of a £3m option gave inchcape the chance to buy more if it liked what it saw. That it has not is no disgrace.

The more negative interpretation though, would be to question what Inchcape was up to in the first place. Given Inchcape's long-standing relationship with Ricoh, it was always going to be tricky to deepen its involvement with Gestetner. It is understandable that Ricoh would want to keep its distribution options open. That suggests Inchcape's adventure was was somewhat misconceived from the start.

Inchcape has been left with a fair chunk of capital and management resource tied up in a different business. Inchcape may be able to develop some useful trading relationships with Gestetner in the far east but the linkage must count as a strategic diversion. Still, Inchcape has more pressing issues to worry about. The inexorable rise of the yen against the dollar will be causing greater headaches given Inchcape's reliance on selling Japa-

Management Buy-out

of Carlshamn Mejeri AB (formerly AB Winner)

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February 1994

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FINANCIAL TIMES

COMPANIES & MARKETS

CITHE FINANCIAL TIMES LIMITED 1994

Friday July 1 1994

Secure Business Records Management & Storage

IN BRIEF

Consortium buys Ilva special steels

A German-Italian consortium led by Krupp Hoesch Germany's second-biggest steelmaker, paid almost L600hn (\$374.3m) for Acciai Speciali Terni (Ast), the special steels section of the state run Ilva group. Page 22

Commerzbank advances 30% Commerzhank's total operating profits climbed by "more than 30 per cent" in the first five months of the year. Page 22

UAL changes buy-out dealUnited Airlines, the US carrier that is days away from putting the world's biggest employee buy-out the compensation deal for existing shareholders.

Banco Central Hispano, the Spanish bank suffering from weak profits, has hired Mr Angel Corcostégui. a former top executive at rival Banco Rilbao Vizcaya, as its chief executive. Page 23

Dialling competition in Canada A seemingly insignificant change in the way Canadians make their long-distance calls, which takes effect today, could prove to be the key which opens the country's entire telephone network to competition. Page 23

S&P to issue new risk rating Standard & Poor's, the US credit rating agency, is to introduce a new type of rating. Page 26

Asda warns of margin pressure
Mr Archie Norman, chief executive of Asda, warned
of continuing pressure on profit margins in UK
food retailing, as he unveiled a resilient performance from his own company, with underlying profits up 43 per cent. Page 28

incheape cools on Gestetner link Gestetner shares fell 19p to 144p yesterday after Inchcape, the international services and marketing group, said it would not exercise an option to increase its stake in the UK distributor of office equipment and photographic supplies. Page 28

NatWest expands in US National Westminster Bank yesterday announced that it would expand its US retail banking subsidiary further by spending \$300m in shares and cash to buy Central Jersey Bancorp, a retail bank with assets of \$1.8bn. Page 28

RTZ set to sell US gold mines RTZ, the world's biggest mining group, is believed to be negotiating to sell most of its US gold mines to Royal Oak Mines, the ambitious Vancouverhased company headed by Mrs Margaret "Peggy"

24 Hadieigh Inds 29 I&S Optimum Inc Tst

28 Ilva 22 Inchcape

23 in 22 Ivory & Sime

21 Krupp Hoesch

29 Lasmo 30 MSG

23 National

OVC

29 Joseph (Leopold)

Midland & Scottist

Eurocamp reports bigger loss
Eurocamp, the UK tour operator specialising
in self-drive camping holidays, reported an increased interim loss. Page 30

Companies in this issue

Arcon

Asda Ast BBV

CRA

Banco Central

British Blortect

Brunner Inv Tel

Castle MRI Inti

Cantral Jersoy

Cheltenham & Gloucs

Boll Atlantic

Betting on profits Gaming is big business in Malaysia, accounting for as much as 4 per cent of gross domestic product. **Bosch falls** into red Spanish bank recruits from rival with further loss likely

By David Waller in Frankfurt

Robert Bosch, the privately owned German electronic and vehicle parts manufacturer, said it made an operating loss of more than DM 100m (\$68m) in 1993, falling into the red for the first time since the second world war. The group refused to give further details of the loss, adding only that it ran into "high three

Mr Hermann Scholl, chairman, said yesterday that the decline reflected recession, pressure on prices from the car manufacturers, low capacity utilisation, the strength of the D-Mark and the cost of introducing swingeing rationalisation measures.

There had been an improvement in the general economic climate this year, he said. Turnover rose 6 per cent to DM13.7bn in the first five months of 1994, mainly due to a pick-up in demand outside Germany. He predicted that current year sales would rise by 4 per cent and that growth would be modest in 1995. Despite the improvement in the economy and extensive

Mr Gianni Agnelli, chairman of Fiat, said yesterday that the automotive and industrial group should return to profit this year: and this time next year the board would also consider paying a dividend on ordinary shares. Turnover increased more than 10 per 1994. Details, Page 22

rationalisation, Mr Scholl warned that Bosch would make an operating loss again this year. Price pressure would not diminish, and measures to cut costs and improve productivity

The group plans to shed 4,100 jobs this year, following a 13,200 cut in 1993. The total number of employees will be 152,500 by the end of the year.

The cluster of negative factors last year led to a 5.7 per cent drop in sales to DM32.5bn, after DM34.4bn in 1992, the first fall in group turnover since 1967. Despite the operating loss, regarded as the main internal measure of performance, a pretax profit of DM510m was made, down 63 per cent from DM1.36bn, while net after-tax earnings fell 17 per cent from

DM512m to DM426m.

Bosch said it would be restructuring its communications technology activities. Pub-lic communications technology, private communications technology and radio technology are to be brought together into one division from July 1. The division, which generated turnover of DM5.5bn last year, will be divided into 12 product areas while the businesses will pool research and development, marketing and other resources. Mr Scholl said the new structure was designed to strengthen Bosch's position in a growing but intensely competitive mar-

Mid-Atlantic region, and Nynex, which serves New York and New England, are each among the 10 largest cellular telephone compatrust court settlement.

By Martin Dickson in New York

Two of America's largest "Baby Bell" local telecommunications groups - Bell Atlantic and Nynex - are combining their cellular wireless interests in a new com-

The new venture, announced yesterday, will compete aggressively with long-distance rivals trying to establish national net-works in the fast-growing mobile communications market. The companies said it might have a market value of around \$18bn. Bell Atlantic, which serves the

nies in the US. The combined group will be in second place, in terms of potential customers, behind McCaw Cellular Communications and ahead of GTE.

It will also give them a combined licence area running down the eastern seaboard of the US from Maine to South Carolina. The deal, which will require the approval of federal regulaBells" since these companies stake, has allied with wireless were spun off from long-distance operator Nextel Communications. carrier AT&T in 1984 in an anti-

Baby Bells combine cellular arms

It comes as America's two largest long-distance carriers are trying to establish networks linking the nation's fragmented patchwork of cellular telephone licence areas, each of which supports

two operators.
AT&T, the largest long-distance group, is waiting for regulatory approval to buy McCaw for \$12.6bn, while MCI

Both local and long-distance companies are also preparing to bid for licences to provide a new

kind of wireless communication

- personal communications services (PCS) - which the Federal Communications Commission is due to auction at the end of this year. The various groups want to incorporate PCS into their national wireless networks.

Mr Lawrence Babblo, who will head the management committee

How the TV rivals rate

wireless presence by obtaining PCS licences and by bringing like-minded PCS providers into our new alliance."

Bell Atlantic will own 62.35 per cent of joint venture and Nynex 37.65 per cent, but it will be controlled equally by both If approved, the deal could pave the way for other cellular

alliances between Baby Bells. It could also undermine the argument put forward by some Bell companies that the AT&T takeover of McCaw should not be permitted on competition grounds.

merger valued at

By Richard Tomkins

Two of the biggest railways in the US, the Burlington Northern and the Santa Fe Pacific, yesterday announced they planned to merge in a deal worth \$2.8bn.

If allowed, the merger will create the biggest railway in the US, joining two complementary networks spreading from the west coast to the midwest. It will be called the Burlington North-

ern Santa Fe. However, the deal faces an investigation by the Interstate Commerce Commission, a federal regulatory body which seven years ago ordered the unbundling of a merger between Santa Fe and Southern Pacific, another railway in the same region, on the grounds that it was anti-com-

The proposed deal will take the form of a takeover of Sante Fe Pacific by Burlington Northern, the bigger of the two companies. Santa Fe shareholders will receive 0.27 of a Burlington share for each Santa Fe share they hold, putting a value of \$2.8bn on Santa Fe.

Burlington made net profits of \$296m on turnover of \$4.7bn last vear, while Santa Fe made net profits of \$338m on turnover of

Although passenger trains in the US are operated by the stateowned Amtrak, all the country's track infrastructure and freight trains are owned and operated by private sector companies.

Recently the freight railways have enjoyed a surge in profitability caused by growth in the US economy, big increases in efficiency and productivity, and a lack of capacity in the road haulage industry resulting from driver shortages.

West of the Mississippi, Burlington and Santa Fe are two of four big railways. The others are Southern and Union Pacific. Burlington and Santa Fe said

the proposed merger was not anti-competitive because their networks were complementary rather than competing, connecting with one another at the ends of their routes. The combined railroad would compete mainly with Union Pacific.

merger would result in substantional improvements, higher traffic densities and reduced administrative costs.

The Interstate Commerce Commission is unlikely to rule on the

of the Nynex-Bell Atlantic joint tors, is the first alliance on such Communications, in which Brita grand scale by two "Baby Martin Dickson analyses a possible merger between a modest cable television shopping channel and a mighty US network

CBS ready to tune in to the Diller sizzle

hat Hollywood wits call the "Diller sizzle" may soon be back in US prime-time television after a 21/2

Mr Barry Diller, the entertainment industry executive behind such hits as "The Simpsons" television cartoon series and the "Indiana Jones" adventure movies, is negotiating a possible merger between QVC Network – the modest cable television shopping channel which he heads and CBS, one of America's big three national television broadcasting networks. CBS yesterday confirmed it was discussing a

merger with QVC. Mr Diller, 52, could become chief executive of the combined entity, returning to national television broadcasting for the first time since February 1992 when he stepped down as chief executive of Fox Inc, the film and television arm of Mr Rupert Murdoch's News Corporation media

His resignation from Fox shocked the film world because Mr Diller had built the upstart Fox Broadcasting into a fourth national television network defying industry opinion that there was no room for a fresh of CBS, NCB and ABC.

Mr Diller explained that he wanted to build a media empire of his own. After finding a quoted vehicle for his ambitions - the far-from-glamorous QVC - he made his first big foray last autumn, an unsuccessful \$10bn bid for film and publishing giant Paramount Communications. which merged instead with cable programmer Viacom.

A deal with CBS would go a long way to fulfilling Mr Diller's ambitions and could also bring big benefits to the network. CBS has ranked first in prime-

time television ratings for the past three years, but nevertheless has come under persistent Wall Street criticism for its strategy under Mr Laurence Tisch, the 71year-old investor who took a controlling stake in the group eight years ago, knowing little about the entertainment industry. There are two main com-

First, Mr Tisch has pursued a strategy unique in the entertain-ment industry of maintaining CBS as a pure, stand-alone television broadcasting business. He sold off peripheral assets, including the magazines division and CBS records.

He also refused to follow NBC and ABC when they acquired interests in cable television, which has whittled down the broadcast networks' share of the national audience from around 90 per cent 20 years ago to just over 60 per cent now. Mr Tisch is proud of the fact

that this policy, combined with a

graph and The Times, owned by

A senior Cazenove official said

this was the first time Cazenove

clamp-down on costs and the creation of a stable management team, has allowed the network to vault from third place in the ratings to first, while also giving CBS a cash pool of more than \$1bn

But critics say his "pure-play" strategy exposes an essentially passive frame of mind, leaves the group exposed to a cyclical downturn in broadcasting and gives it too little clout in forging the complex multi-media alliances reshaping the entertainment industry. This was demonstrated last

year when the networks won the right to negotiate payments from cable television service companies for carrying network broadcasts over the cable systems. In lieu of cash, NBC and ABC made deals under which the service companies carry the cable channels which they own But CBS, lacking cable interests, has got nothing for its transmission

Second, critics say CBS may be losing its programming edge and its hold over affiliated stations, a concern highlighted in May when 12 television stations owned by media group New World Communications announced they were changing loyalty from the big three networks to Fox. Eight were defectors from CBS.

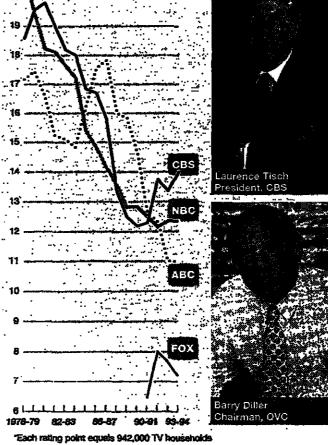
he switch was due to a complex set of financial factors, but one catalyst was Mr Murdoch winning an auction to broadcast American football games featuring the National Football Conference for the next four years - beating CBS, which had shown the NFC games for almost 40 years.

CBS's sports line-up is generally regarded as weak and its nightly news broadcast humdrum, but opinion is divided over the rest of its programming. Many advertisers think the net work's prime-time line-up for next autumn is particularly

A deal with QVC could help CBS overcome both of the weaknesses perceived by Wall Street. First, it would bring in the immense creative energy of Mr Diller, who boasts one of Hollywood's most distinguished track records. He made his name at ABC in the early 1970s and between 1974 and 1984 headed the

Paramount film studios. He could help CBS capitalise on changes in US anti-trust regulations which, for the first time in 20 years, will allow the big three networks to own and produce the bulk of their prime-time entertainment programmes. Second, a deal would thrust

CBS into the cable programming industry. QVC runs two home shopping channels which sell products ranging from jewellery to clothing and cookware.



Source: Neilson Media Research

infancy, but it is predicted that it when inter-active technology is eventually introduced, allowing viewers to click on a remote control to place an order, rather than dialling a phone number as now. It is the boundless opportunities of inter-active entertainment which has attracted Mr Diller to the sector and which could be

Home shopping is still in its capitalised on by CBS. A link-up with QVC would also will show spectacular growth give CBS ties to two of the most in the US, Tele-Communications Inc (TCI) and Comcast, both of which have significant investments in the shopping channel. It would be an ironic twist of fate for Mr Tisch, proud defender of broadcasting against the inroads of cable.

merger until the end of 1995.

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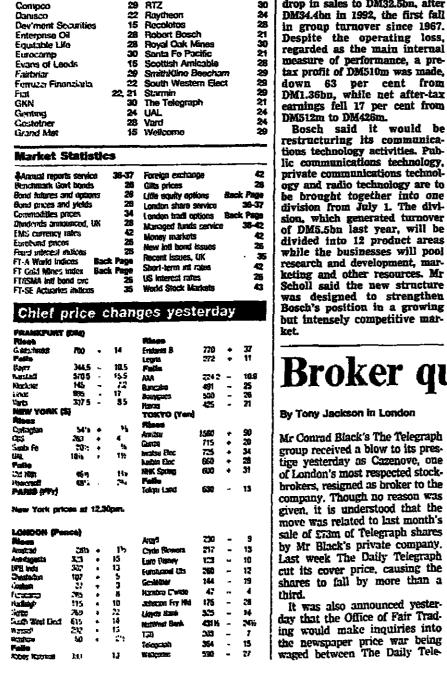
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Broker quits Black's group

Mr Rupert Murdoch.

By Tony Jackson in London

Mr Conrad Biack's The Telegraph group received a blow to its prestige yesterday as Cazenove, one of London's most respected stockbrokers, resigned as broker to the company. Though no reason was given, it is understood that the move was related to last month's sale of \$73m of Telegraph shares by Mr Black's private company. Last week The Daily Telegraph cut its cover price, causing the shares to fall by more than a

It was also announced yester-

had voluntarily resigned as stockbroker to a company in

recent memory. The Telegraph's shares fell 15p yesterday to 364p. A Telegraph spokeswoman expressed regret at Cazenove's decision. The Telegraph would "not necessarily" have difficulty in placing its shares in future, she added. It is to remain with its joint broker, Panmure Gordon, which was not involved in last month's share sale nor in The Telegraph's initial flotation.

Cazenove became corporate

adviser to The Telegraph in 1988

proprietor first acquired his stake and stockbrokers on its flotation in 1992. While Cazenove declined to comment, institutional investors suggested that the broker, acting in good faith, might have drawn clients' attention to passages in The Telegraph's latest annual report which seemed to argue against price cuts.

The OFT's announcement was

welcomed last night by Labour's consumer affairs spokesman, Mr Nigel Griffiths. Urging a referral of the matter to the Monopolies and Mergers Commission, Mr Griffiths described The Daily Telegraph's role in the price war as "reactive", and the role played by Mr Murdoch as "predatory". - when the Canadian newspaper

INTERNATIONAL COMPANIES AND FINANCE

German

'by more

By David Waller

Commerzbank's

than 30%'

vear. Mr Martin Kohlhaussen.

secount trading activities,

increased by more than 13 per cent, he said.

The comments come only

weeks after the bank reported

an 11 per cent increase in par-

tial operating profits for Janu-

ary to April this year, serving to emphasise the robustness of

the bank's earnings in spite of

had market conditions and

poor share price performance

in common with other German

Commerzbank's shares

unchanged yesterday at DM324, have dropped nearly 17 per cent since the begin-

ning of the year whilst Ger-

German-Italian grouping buys Ilva steels division

A German-Italian consortium led by Krupp Hoesch, Ger-many's second biggest steelmaker, yesterday paid almost L600bn (\$374.3m) for Acciai Speciali Tarni (Ast), the special steels section of the state-run Ilva group.

The German-Italian consortium, 50 per cent of which is Owned by the three Italian steelmakers Riva, Agarini and Falck, made a better offer than an earlier hid from a Franco-Italian group which had only weeks ago threatened to contest the hid with a court case. It remained unclear last whether the rival group led by Usinor-Sacilor, the French steelmaker, and including Lucchini, Foroni, Spc and Euroacciai – would press

European Commission. A spokesman for Krupp Hoesch would not reveal details about the German-Italian consortium, but said

ahead with a complaint to the

that the German company's worldwide distribution network and strong position in the special steel markets left it in an *optimal position to take

Special steels have fared much better than other steel products during recent turbu-lence on world steel markets. New uses in catalytic converters and construction meant the sector was developing better than other areas of the steel business, according to Mr Jürgen Claasen, a spokesman for Krupp Hoesch.
With Ast in its portfolio,
Krupp Hoesch's share of the

European stainless steel market will rise from 27 to 43 per Had the French consortium won. Usinor's share would

have increased from 18 to 33

As part of its continuing restructuring, Krupp Hoesch last week broke its steel division into four separate units in order to be able to adapt more quickly to different markets.

sortium entered a bid for Ast only in mid-May, just at the time when Riva, the private lialian group, gave up its interest in Eko Stahl, the ailing east German steel plant. There has been speculation that Krupp Hoesch persuaded Riva the Ast venture would be more inter-

The Ast sale is part of a broader restructuring of Italy's state steel interests grouped around Ilva, a process being carried out by Iri, the state holding company. The special steels operations based round Termi are the first to be sold and have been separated from the flat products produced at the loss-making complex in

The 50 per cent stake in Ast will become part of a joint venture between Krupp Hoesch and Thyssen, Germany's largest steelmaker, which is due to come into being on October 1. Krupp Hoesch will hold a 60 per cent stake while Thyssen will hold the remainder.

> man bank shares as a whole are down by more than 20 per Provisions for the year as a whole would be high, Mr Koblhaussen predicted at a press conference in Luxembourg, but would not necessar ily be higher than last year when Commerchank was the only one of the big German

> The total operating profits are calculated after taking account of provisions for bad and doubtful debts. Mr Kohlhaussen said the

banks to reduce total provi-

result to date included a "good three-digit" contribution from own-account trading - that is, more than DM100m. Interest income rose by 7.6

per cent in the five mouths while fee income rose by 5.6 The preliminary figures did

not as yet include any extraordinary profit from from the sale of a stake in the Karstadt retailer or the DBV insurance group, the chairman indicated. For last year as a whole

June 1994

total operating profits rose by nearly a quarter to DM1.33bn

Fiat confident of return to profits

By Andrew Hill in Turin

Flat, the Hallan automotive und industrial group, should give be a single profit. bank ahead

return to profit this year, Mr Gianni Agnelli, chairman, said

perating profits climbed by Fiat recorded the largest loss "more than 30 per cent" in the first five months of the in its history last year -L1,783bn (21.11bn) after tax and minority interests - but Mr Agnelli told shareholders at the bank's chairman, said yessterday's annual meeting Partial operating profits, which exclude the profits gen-erated from the bank's ownthat the company's full-year result would "certainly be better than break-even".

At a press conference after the meeting, the chairman indicated that, unless market conditions deteriorated, the board would also consider paying a dividend on ordinary shares this time next year This year Fiat did not propose an ordinary share dividend, for the first time since 1947. In the first four months of

1994, Mr Agnelli said Flat had ased turnover by L1,865bn to 1.19,819bn - up more than 10 per cent on the same period in 1993. Operating profit for the period was about 1 per cent of sales, after L700bn of research and development expenditure, compared with an operating loss in the first four months of

Gianni Agnelli: foll-year result 'certainly better than break-even'

For the full year, Mr Agnelli said Fiat was expecting an increase in consolidated sales more than L62,000bn, from L54,556bn in 1993, and an improvement in net borrowings, which stood at L5,247bn

Romiti, group chief executive, said net debt was 13,700hn at

the end of May.

Mr Agnelli blamed the effects of the international recession, and in particular the difficult situation in the Euro-

poor results last year. To some extent this had been wedicted the scale of the wedicted the scale of the wedicted the scale of the ld show it until well into ter until well into the year," he told shareholders. "R can only be matched by the collapse in demand after the first oil shock

20 years ago." He said the overall European car market had begun to recover in 1994, recording a 5 per cent increase in sales during the first five months. But in Italy, car sales declined by 4 per cent against the equival period last year, adding to the 20 per cent drop in 1983.

Mr Agnelli pointed out that in France, Spain and Denmark where the governments have taken measures to improve demand - car sales had first five months of 1994. How-Fiat had lobbied the new Italian government for incentives. The group said yesterday that by the end of May it had received 420,000 orders for the Punto, its new small car, and delivered 225,000 vehicles

Separately, Mr Agnelli said negotiations between Flat and Renault of France, about pool-

Consortium may place bid for NCP

By Norma Cohen, Simon Devies and Paul Taylor

A consortium of venture capital investors, led by UK insurance group Prudential, is understood to be behind one firm bid for National Parking Corporation, the UK group which owns National Car Parks and the fast-growing National Breakdown Recovery service.

It is believed that the consortium also includes Electra, the unquoted companies investment trust, CinVen, the venture capital arm of British Coal's in-house funds manager. and Morgan Grenfell Development Capital, the venture capital arm of NPC's financial adviser, Morgan Grenfell.

The shares rose to 575p yesterday in over-the-counter trading, valuing the private company at £675m, as investors reacted to news of a bid

NEW ISSUE

BPB ahead at £107m as price war ends

By Andrew Taylor,

Pre-tax profits at BPB Industries, Europe's biggest plasterboard manufacturer, rose 87 per cent to £107.7m (\$70.3m) during the year to March as the company continued to recover following the end of a "destructive price

The profits increase announced yesterday was higher than expected and BPB's shares rose 4½ per cent to 302p. The price war, which finished in 1992, was waged between the UK group, which controls about 50 per cent of the west European market, and Lafarge Coppée of France and Knauf of Germany, which split the remainder roughly equally.

BPB said the price of plasterboard in Germany, France and the UK had risen by about a quarter since March 1992 but was still about 25 per cent

Mr Alan Turner, chairman. said that prices might rise a further 2 or 3 per cent this year, but future growth was more likely to be generated by increased sales rather than

price increases. He said the three manufacturers had finally seen common sense and ended a price war estimated to have cost the industry £200m in lost revenue

since 1989. Prospects now looked bright with European construction activity forecast to recover over the next two years.

BPB's rise in pre-tax profits was achieved in spite of a £3.9m increase in redundancy and reorganisation costs to £15.2m. Earnings per share rose by 85 per cent to 15p, compared with 8.1p.

Turnover increased 2.3 per cent from £1.12bn to £1.15bn. A 10 per cent rise in the final dividend to 5.3p (4.8p) made a total of 8.1p for the year.

Restructuring pays off as IRI sees sharp reduction in losses

By Robert Graham

IRI, the Italian state holding company, yesterday forecast a large reduction in losses during 1994, to L1,360bn (\$864m) from more than

1.10.230bn. The improved performance was predicted by Mr Romano Prodi, the outgoing chairman

who resigned a month It reflects the broad restructuring led by Mr Prodi during

the past year, and includes revenue from privatisation. The main losses, totalling L4,668bn, were blamed on restructuring at the Ilva steel group and at Iritecna, the civil engineering and construction

The IRI annual meeting also

debt had reached L79,788bn, equivalent to almost 5 per cent of Italy's GDP.

much-expected The announcement of a replacement for Mr Prodi failed to materialise yesterday, indicating continuing problems within the Berlusconi government on the nomina-

A compromise being discussed is that Mr Enrico Michele, the current managing director, take over in the role of chief executive.

• Ferruzzi Finanziaria, the Italian food and chemicals group, said operating profits in the first five months of 1994 were 46.5 per cent higher than during the same period last year, AP-DJ reports from Rome.

The company said at its annual shareholders meeting that gross operating margins were 6.8 per cent in the first five months of 1994, compared to margins of 5 per cent last

It said it expected to cut its debt to L11,000hn by the end of 1994, compared with L21,950hn in 1993. The reduction will come from restructuring of the debts, capital increases and sales of assets.

Ferruzzi also said gross operating profits for the first two months of 1994 were L447on, up 26 per cent from the year are period.

The restructuring plan has provided total estimated benefits of L800bn so far, of which L285bn accrues to Montedison. the chemicals group, according to the company.

Danisco lifts payout after 25% advance

By Hilary Barnes

Danisco, the Danish food, beverages, and packaging conglomerate, has proposed an increase in the dividend, to DKr14 from DKr12 per share, after a 25 per cent rise in net financial items, to DKrLOShn (\$166m) from DKr826m.

Sales in the year to the end of March were down slightly to DKr12.84bn from DKr13.02bn, reflecting the disposal of man ufacturing company Niro Atomizer

Sales by other units rose 16 per cent. Two-thirds of the increase came from Swedish sugar producer Sockerbok which only featured in the accounts for part of the previous year. Net profits were DKr830m against DKr803m.



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INTERNATIONAL COMPANIES AND FINANCE

BCH recruits chief from rival Spanish bank

By Tom Burns in Medrid

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Banco Central Hispano, the Spanish bank suffering from weak profits, has hired Mr Angel Corcostégui, a former top executive at rival Banco Bilbao Vizcaya (BBV), as its chief executive.

Mr Corcostégui was a BBV board member and the managing director of its capital markets and international banking division. His move represents an unprecedented upheaval in the top echeions of Spanish

Banco Central said the move had the consent of BBV and was in a "spirit of collaboration" between the two institu-

Earlier this year chairman Mr José Maria Amusátegui pruned the Banco Central board from 39 to 28 members and disclosed that he was seeking a new chief executive.

The decision to bring in an outsider has avoided a choice between senior executives of Banco Central and Banco Hispanoamericano, the two instito create Banco Central

Analysts in Madrid said that Mr Corcostégui had recently been under pressure at BBV because the large government debt positions built up this year could have a potentially negative implication for the bank's results.

As Banco Central chief executive, Mr Corcostégui faces the challenge of increasing earnmes from the bank's extensive retail network and of oversee ing a strategy to pare its industrial portfolio.

First-quarter results were

disappointing, with an 11.8 per cent fall in attributable net profit. Banco Central expects to post flat profits this year. in recent months Banco Central's image has been severely

choose to use, they will simply dial the prefix "1" for a dented by international rating agencies, which have lowered long-distance call. their ratings on its short-term The change has been accompanied by a blizzard of advercommercial paper and long-term debt. tising and a bewildering vari-Credit agencies have cited of cut-price offers, concern over the bank's asset reflecting the newcomers' view quality and weak core profits. that equal access is their

> Today's changes mean that at least at the consumer level, the playing field gets some-where near to being level",

opportunity for a break-

work to competition.

up to 17 digits.

per cent share.

Since regulators cleared the

have blamed this finger-

numbing exercise for the con-

sortium's continued domina-

tion of the long-distance mar-

ket, where it still enjoys a 92

From today, however, the

local companies must give

their competitors equal access

to the long-distance network. Whichever service subscribers

seemingly insignificant says Mr George Harvey, chief A change in the way
Canadians make their executive of Unitel, the biggest of Stentor's new rivals, which long-distance calls, which takes effect today, could prove is 20 per cent-owned by the AT&T of the US. Unitel preto be the key which opens the dicts its share of the country's entire telephone netlong-distance voice market will climb over the next two to

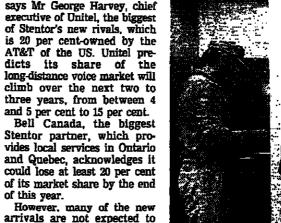
way in 1992 for competition in and 5 per cent to 15 per cent. the long-distance market, any Bell Canada, the biggest Stentor partner, which protelephone user seeking an alternative to Stentor, the vides local services in Ontario firmly-entrenched consortium and Quebec, acknowledges it could lose at least 20 per cent of local phone companies, has had to dial an access code of of its market share by the end of this year. Stentor's fledgling rivals

However, many of the new arrivals are not expected to survive a ferocious price war. There have already been some acquisitions and mergers among the dozens of resellers which lease lines in bulk from the telephone companies and then offer cut-rate services to

Stentor and its members have responded far more vigorously to the threat of competition than AT&T did when its hammerlock in the US was broken a decade ago. Bell Canada has not only cut

its basic long-distance rates by

30 per cent since 1987, but also offers a host of special deals to frequent users. Business customers can get discounts of up to 60 per cent. The phone companies also have the advantage of being able to track every subscriber's calling patterns. The long-distance price war revenues, or a total of C\$1.7bn



Canada dials up long-distance network war

Deregulation is shaking up the telecoms market and squeezing local services, writes Bernard Simon

Dialling "1" for long-distance options: most consumers are set to gain from deregulation in 1993, is channelled into local

is bound to have ripple effects in the local market. Stentor's members have traditionally used the rich pickings from their long-distance monopoly to subsidise local services.

A Toronto household pays a

basic telephone service fee of only C\$16.57 a month. All local calls are free. The Canadian Radio-television and Telecommunications Commission (CRTC), which regulates telephone services, rejected an application by Bell Canada last year to raise basic-service

Long-distance services generated C\$6.4bn (US\$4.6bn) in revenues last year. Bell estimates that 15 cents a minute of its

services. The cross-subsidy in the US is only about 3 cents.

The telecoms have so far managed to boost local revenues by selling a plethora of high-margin optional features, ranging from phones which display the origin of an incoming call, to beeps which alert a caller to another call on the line.

This business is unlikely. however, to compensate for the diminishing cross-subsidy from long-distance services. "There is a pressing need to

move towards local rates which more closely reflect their underlying costs," says a disincentive for cable compa-Mr Richard French, Bell's nies to enter the local market.

tant local-service reform in 1996 by shifting business subscribers from a flat rate to volume-based pricing. It maintains that four-fifths of its customers will see either no change or a reduction in their phone bills. For the remaining 20 per cent of high-volume users, however, charges will

Stentor's long-distance rivals will not escape the debate on local-service pricing. They currently pay a fee, set by the CRTC, for connections from the local networks.

The phone companies earlier this year asked the CRTC to allow them to "unbundle" the components required for equal access, with a separate charge applied to each one.

The aim is clearly to make competitors pay more for the use of their facilities. Unitel, however, questions Stentor's cost-allocation methods, and is equally hopeful the CRTC will sanction a reduction in fees.

The commission is expected to rule on the request this autumn, shortly after it releases a separate report on the regulatory framework for the telecommunications industry. Whatever the CRTC's conclusions, nobody doubts today's change in long-distance dialling is merely part of a much wider shake-up in Canada's entire telephone system

Second Chinese group plans to list on ASX

By Nikki Talt in Sydney

A second Chinese company is to list on the Australian Stock Exchange next month, furthering the exchange's plan to have an "Asian board" operat-

in<u>g</u> in about a year. The new company is Canada Land, a Hong Kong-incorporated group which is developing property in Guangahou. It plans to issue 25m shares at A\$0.35 each, and says that money raised will provide additional working capital.

It has four development projects - comprising a mixture of residential and office properties - under way in the southern Chinese city. Completion dates range from 1994 to 2000 for the final phases of the FangCun Metro Station West.

Most of the projects are being developed by joint venture companies involving the Chinese government.

South Australia launches A\$3.1bn claim against KPMG By Bruce Jacques in Sydney

The South Australian government has launched a claim seeking almost A\$3.1bn (US\$2.3bn) from accountants KPMG Peat Marwick. The claim relates to the financial troubles of the State Bank of South Australia in 1991. KPMG Peat Marwick acted as auditor of the bank in 1991, before the

South Australian government was ment over the collapse of the Triconti-

A\$3.15bn.
The claim, one of the largest of its type in Australia, was lodged yesterday in the Supreme Court of South Australia. It follows a A\$1.1bn claim against KPMG Peat Marwick earlier this year from the Victorian govern-

forced to mount a rescue operation nental finance group in 1990. That ultimately costing more than action was settled out of court for A\$136m.

• CRA, the mining company, yesterday issued a court action claiming that an offshoot of mining rival, Renison Goldfields Consolidated, infringed a patent held by CRA subsidiary, Wimmera Industrial Minerals.

 North Broken Hill has announced a deal potentially worth around A\$80m to assume control of the Yakabindie nickel project in Western Australia. The project, with an estimated development cost of A\$420m, represents an important diversification

vice-president for corporate

development. "The long-

distance market can no longer

sustain the levels of contribu-

tion required to support basic

This argument is reinforced

by growing competition from

wireless phone services, as well as the impending entry of

cable-TV companies into the

It is the cable operators who

have the potential to threaten

the telephone companies.

Cable service is already avail-

able to 95 per cent of Canadian homes, the highest penetration

in the world. Holding prices for

local services far below cost is

local phone business.

into nickel by the group. • CSR, the building products and sugar group, says it has been dis- the US, notably in Mississippi.

related liability suits in Louisiana. This follows acceptance by the plaintiffs' lawyers that there was no evidence that products containing asbestos supplied by CSR were sold to the shipyard where the plaintiffs worked.

CSR remains a defendant in a number of other asbestos-related cases in

THIS NOTICE IS IMPORTANT AND REQUIRES THE IMMEDIATE ATTENTION OF HOLDERS OF FOURTH PREFERENCE SHARES IN ADT LIMITED. WHEN CONSIDERING WHAT ACTION TO TAKE, SHAREHOLDERS ARE RECOMMENDED TO SEEK

ADVICE FROM AN INDEPENDENT FINANCIAL ADVISER.

Notice to the holders of the

6 për cent. Convertible Cumulative Redeemable Preference Shares 2002 of U.S. \$1 each

> **ADT Limited** (the "Company")

Reminder of Redemption Rights

NOTICE IS HEREBY GIVEN to the holders of the 6 per cent. Convertible Cumulative Redeemable Preference Shares 2002 of U.S. \$1 each in the Company ("Fourth Preference Shares") to remind them that a such shares on 3rd October, 1994 (the "Redemection Date") in accordance with the Bye-Laws of the Company. This natice is given under paragraph (5)(v)(E)(a) of the schedule to the Bye-Laws.

In accordance with the Bye-Laws, the price at which each Fourth Preference Share may be redeemed is U.S. \$1,383.75, being 138.375 per ent, of the apprepate of the capital and premium paid up on the issue of the Rourth Preference Shares (the "Issue Amount"). Holders of Fourth Preference Shares will also receive a sum espail to any arrears or accruals of the fixed dividend on their Fourth Preference Shares which are redeemed, calculated down to and including the Redemotion Date.

To exercise an option to redeem a Fourth Preference Share, the holder must depend the certificate for the share at the offices of the Company's registrates (whose mane and address appear below) no less than 45 nor more than 60 days prior to the Redemption Date, together with a duly completed notice in the specifical form requiring such redemption. Copies of the specified form of notice of redemption may be obtained from the Lantaula, collector Accordingly, the period during which certificates and notices

redemption in respect of Fourth Preterence Shares should be deposited will

commence on 4th August, 1994 and end on 19th August, 1994 (Bermuda

time). Once deposited, a certificate may not be withdrawn without the prior consent of the Campuny, if any certificate or notice of redemption is deposited outside that period it will not be treated as a valid exercise of the option to redeem the relevant Fourth Preference Share If any Fourth Preference Share is not redeemed on the Redemption Date it will fall to be redeemed at the Issue Amount (being U.S. \$1,000) on 3rd October, 2002 for earlier at the option of the Company or in the curcumstances set out in the Bye-Liws), together with a sum equal to any

arrears or accruab of the fixed dividend on that share. BY ORDER OF THE BOARD

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ATTENTION OF HOLDERS OF IDIG FOR POURTH PREFERENCE SHARES IN ADT LIMITED. WHEN CONSIDERING WHAT ACTION TO TAKE, HOLDERS OF IDIG ARE RECOMMENDED TO SEEK ADVICE FROM AN INDEPENDENT FINANCIAL ADVISER. Notice to the holders of International Depositary Receipts ("IDRs")

6 per cent. Convertible Cumulative Redeemable Preference Shares 2002 of U.S. \$1 each

> **ADT Limited** (the "Company")

NOTICE IS HEREBY GIVEN to the holders of IDRs that the 6 per cent. Convertible Cumulative Redeemable Preference Shares 2002 of U.S. \$1 each in the Company ("Fourth Preference Shares") may be redeemed, at the option of the holder, on 3rd October, 1994 (the "Redemption Date") in accordance with the Bye-Laws of the Company. This notice is given under condition 12 of the IDRs. The attention of holders of IDRs is drawn to the nonce from the Company set out opposite concerning the terms of, and Redemption Date, in particular the price at which each Fourth Preference

Any holder of an IDR may request Banque Indosue: Luxerabourg (the "Depositary") to give notice to the Company to require redemption of the Fourth Preference Shares evidenced by his IDR. In accordance with claus 5(H) of the deposit agreement dated September IL 1957 between the Company and the Depositary (the "Deposit Agreement"), any holder of an IDR who wishes to elect for redemption on the Redemption Date should surrender his IDR together with a July executed payment order at the offices of the Depositary of Credit Suisse (the "Agent") specified below, at any time on or after the date of this notice and before the close of business on 19th August, 1994. Each IDR surrendered for redemption must have attached all unmatured coupons. Forms of payment order are available on request from the Depositary and the Agent at their addresses set out below. IDRs and unmatured coupons delivered to the Depositary or the Agent will be cancelled. Subject to all applicable laws and regulations and to condition 6 of the IDRs, payment of sums due on redemption will be made to the Depositury of the Agent.

If a holder of an IDR fails by the close of business on 19th August, 1994 to make an effective election for redemption in accordance with the instructions in this notice, the Company will not redeem any Fourth Preference Share relative to his IDR on the Redemption Date.

In order to enable payments to be made in an orderly manner, the Depositary is suspending the withdrawal of Deposited Property (as defined in the Deposit Agreement) from the date of this notice up to, and including the Redemption Date, under condition 3 of the IDRs. The attention of holders of IDRs is drawn to the Deposit Agreement and the conditions endorsed on the IDRs which contain further details about

Banque Indosue: Luxembourg 39 Aliće Scheffer L-2520 Luxembour

Credit Suisse Paradeplat: 8 CH-SCO Zurich

lst July, 1994 **RPS** Residential Property Securities No.3 PLC £150,000,000 £5,000,000 295,000,000 Class A2 Notes Class B Notes Class All Notes Mortgage Backed Floating Rate Notes due 2025 n accordance with the provisions of the Notes, notice is hereby given that for the three month period 29th June 1994 to 29th September 1994, the Class Al Notes, Class A. Notes and Class B Notes will carry an interest rate of 5,58438%, 5.45438% and 6.45438% per annum respectively. The interest parable per £100,000 Note will be £983.16 for the Class Al Notes, £1,574.80 for the Class A2 Notes and 41,634.42 for the Class B Notes **** N to Wiser Markets garage errere a care car LOW COST 081-944 0111 SHARE DEALING SERVICE COMMISSION FROM £10 MINIMAN TO

End of Month S.G. Warburg Warrant Valuations as at 30th June, 1994

1	Cinala Canala	TYPE	CURRENCY	SPOT	STRIKE	PRICE	EXPIRY
Į	Single Stocks		<u>.</u>				
1	ВНР	Call	AUD	17.97	19.50	1.25	29th Jun 95
I	Berner	Call	CHF	1185	1250	16.55	20th Jun 96
I	Danzas	Call	CHF	1633	1600	40.25	2nd Aug 96
1	China Light & Power	Call	HKD	39-50	41.00	1.00	2nd Jan 96
ł	Dao Heng Bank	Call Call	HKD	22.10	32.00	· 0.375	25th Jan 96
ł	Hong Kong Electric		HKD	23.30	29.20	0.435	6th Feb 96
Ţ	Hong Kong Telecom	Call Call	HKD HKD	14.60 31.80	15.60 36.00	0.36 0.775	24th Nov 95 21st Dec 95
	Hutchison Whampoa Hysan Development	Call	HKD	20.80	17.00	5.80	6th Sep 95
ı	Sun Hung Kai Properties	Call	HKD	44.50	50.00	1.16	2nd Jan 96
Ţ	Metallgesellschaft	Call	DM	201	250	6.02	31st Oct 95
ı	Philips Electronics	Call	NLG	51.50	54.18	6.47	8th Sep 95
ŀ		ed Call	IIL	4008	4246	456	30th Mar 95
ı	Sip	Cali	ΠĽ	3953	3832	880.50	14th Jan 96
ı	Stet	Call	ITL	4878	4725	9 6 4.50	14th Sep 95
	Baskets					70.20	
ı		o "	•	474	220	40.40	2 121 05
ı	European Airlines 1	Cali Call	£	431 431	320 468.91	12.10 6.46	3rd Feb 95 9th Mar 96
ı	European Airlines 2	Call	£	2032	2028.57	1.95	28th Sep 95
ı	European Multi-Media 1 European Multi-Media 2	Call	£	2032	2475	0.98	28th Sep 95
ı	European Steels	Call	DM	3640	2550	114.50	12th Jan 95
ı	UK Banks	Call	£	91	114.75	0.195	1st Jun 95
ı	UK Food Retailers	Call	£	99.23	106.25	1.135	9th Nov 95
ł	UK Pharmaceuticals 1	Call	£	89	98.05	0.295	26th Jan 95
1	UK Pharmaceuticals 2	Call	· £	89	87.50	1.195	20th Nov 95
1	UK Support Services	Cali	£	79.20	107.50	0.135	2nd Aug 95
1	UK Water Companies	Call	£	83	104.75	0.115	5th May 95
1	Italian Industrials 1	Call	ITL	20889	19665	483	31st Aug 95
1	Italian Industrials 2	Call	ITL	20889	24549	171.50	31st Aug 95
1	Italian Recommendation	Call	ITL	37687 <i>5</i>	489229	431	13th Oct 95
1	Swedish Capital Goods	Call	SEK	101550	112054	14.20	20th Oct 95
1	Asian Oil Sector	Call	USD	0.99	1.00	0.225	23rd Jun 96
١	Indo-China	Cali	USD	0.91	1.00	0.11	8th Dec 95
ł	Taipei Property	Call .	NTD	998	800	431.50	2nd Jun 96
1	Taiwanese Blue Chip	Call	NTD	1128	1000	260.50	30th Mar 95
۱	Indices						
1	FTSE Mid-250 Index	Call	£	3414	2900	5.66	17th Mar 95
ı	FTSE Mid-250 Index	Call	£	3414	3470	1.87	17th Mar 95
l	FTSE Mid-250 Index	Cali	£	3414	3670	1.08	17th Mar 95
1	FTSE Mid-250 Index	Call	£	3414	3900	0.53	17th Mar 95
1	FTSE Mid-250 Index	Call	£	3414	3945	1.48	17th Jan 96
L	FTSE Mid-250 Index	Put	£	3414	2900	0.05	17th Mar 95
1	FTSE Mid-250 Index	Put	£	3414 3414	3470 3370	2.85	17th Mar 95
ı	FTSE Mid-250 Index	Put Put	£	3414 3414	3270 3900	1.88 5.67	17th Mar 95 17th Mar 95
	FTSE Mid-250 Index	rui	L	3414	3700	3.07	17th Mar 33
1	South Africa						
ı	JSE Overall Index	Call	Rand	5518	\$1166	15.74	15th Mar 95
	JSE Overall Index	Call	Rand	5518	\$1345	9.98	15th Mar 95
ł	JSE Overall Index	Put	Rand	5518	\$ 1166	19. 2 3	15th Mar 95
	JSE Industrial Index	Call	Rand	6123	\$ 13 64	20.72	15th Mar 95
1	JSE Industrial Index	Call	Rand	6123	\$ 1569	14.24	15th Mar 95
1	JSE Industrial Index	Put	Rand	6123	\$1364	24.62	15th Mar 95
1	Relative Performance						
		C-11	CTT	. 22 200	100	432.60	32-15105
ł	Volvo/OMX	Call C-11	SEK	+32.20%	-10%	433.60	23rd Feb 95
j	Volvo/OMX	Call Call	SEK	+32.20%	+/-0%	354.80	23rd Feb 95
	Volvo/OMX	Call	ŞĒK	+32.20%	+10%	283 .9 0	23rd Feb 95
1							

S.G.WARBURG

S.G.WARBURG GLOBAL **EQUITY DERIVATIVES**

NOTICE TO HOLDERS OF Sumitomo Cement Co., Ltd.

U.S.\$150,000,000 5 per cent. Bonds 1994 and the Warrants to subscribe for shares of common stock of Sumitomo Cement issued in conjunction therewith and

U.S.\$150,000,000 3 per cent. Bonds 1996 and the Warrants to subscribe for shares of common stock of Sumitomo Cement

U.S.\$200,000,000 13/s per cent. Bonds 1997 and the Warrants to subscribe for shares of common stock of Sumitomo Cement issued in conjunction therewith

Osaka Cement Co., Ltd.

("Osaka Cement") U.S.\$100,000,000 41/2 per cent: Guaranteed Bonds 1995 and the Warrants to subscribe for shares of common stock of Osaka Cement issued in conjunction therewith (together, the "Bonds" and the "Warrants" respectively)

Reference is made to the Notice Concerning Merger dated 14th June, 1994, published by Sumitomo Cement, a Japanese corporation, and the Notice Concerning Merger dated 14th June, 1994, published by Osaka Cement, also a Japanese corporation, which informed the holders of the Bearer Warrants ed therein of the merger of Sumitomo Cement with Osaka Cement. Notice is hereby given to the holders of the Bonds and the Warrants as follows: (a) the merger agreement (the "Merger Agreement") dated 31st May, 1994 between Sumitomo Cement and Osaka Cement was approved by shareholders of Sumitomo Cement and of Osaka Cement on 29th June, 1994; (b) under the Merger Agreement, Sumitomo Cement will succeed to all assets, liabilities, rights and obligations of Osaka Cement (including all the obligations of Osaka Cement under the Bonds and the Warrants issued by Osaka Cement) on 1st October, 1994, subject to the commercial registration of the merger being made with the appropriate Legal Affairs Bureau under the Commercial Code of Japan (which registration is expected to be made on 21st December, 1994), whereupon Osaka Cement will merge with Sumitomo Cement and be dissolved; (c) effective as of 1st October, 1994 the corporate name of Sumitomo Cement will be changed to Sumitomo Osaka Cement Co., Ltd. ("Sumitomo Osaka Cement"), but there will be no stamping or exchange of the Bonds or Warrants and the Bonds and Warrants will continu to be listed on the Luxembourg Stock Exchange under their respective descriptions followed by the name of Sumitorno Osaka Cement; (d) as a result of this merger the listings of shares of common stock of Osaka Cement ("Osaka Cement Shares") on the Tokyo Stock Exchange, the Osaka Securities Exchange and other stock exchanges on which Osaka Cement Shares are listed will be discontinued on 24th September, 1994 (as 23rd September, 1994 is a national holiday in Japan, the last trading day of Osaka Cement Shares on such exchanges will be 22nd September 1994); (e) the holders for the time being of the Warrants Issued by Osaka Cement ("Osaka Cement Warrantholders") will be entitled from 1st October, 1994 to subscribe, upon exercise, for shares of common stock of Sumitomo Osaka Cement ("Sumitomo Osaka Cement Shares") at the adjusted subscription price equal to ¥674.70, although such new shares will not be issued until the commercial registration mentioned above has taken place, and the subscription rights to be granted to the Osaka Cement Warrantholders upon exercise thereof will be listed on the Japanese stock exchange on which Sumitomo Osaka Cement Shares are listed and may be traded on these stock exchanges similarly to the outstanding Sumitomo Osaka Cement Shares; (f) a supplemental trust deed to be dated 30th September, 1994 (the "Supplemental Trust Deed") will be executed by Sumitomo Cement, Osaka Cement, The Industrial Bank of Japan, Limited as Guarantor and IBJ Schroder Bank & Trust Company as Trustee, in which, Inter alia, the parties will confirm that all the rights and obligations of Osaka Cement under the Bonds issued by Osaka Cement, the Coupons appertaining thereto and the Trust Deed dated 1st August, 1991 constituting such Bonds will be succeeded to and assumed by Sumitomo Osaka Cement on 1st October, 1994, subject to the commercial registration mentioned above, and The Industrial Bank of Japan, Limited will agree upon and confirm the continuance of its quarantee of such Bonds and Coupons: (a) a supplemental instrument to be dated 30th September, 1994 (the "Supplemental Instrument") will be executed by Sumitomo Cement and Osaka Cement by way of deed poll in respect of the Warrants issued by Osaka Cement, under which, effective as from 1st October, 1994, but subject to the commercial registration mentioned above, Osaka Cement Warrantholders will be entitled to subscribe for Sumitomo Osaka Cernent Shares as described in (e) above and Sumitomo Osaka Cement will be substituted for Osaka Cement in all other respects under such Warrants and the Instrument dated 1st August, 1991 relating to such Warrants; (h) a supplemental paying and warrant agency agreement to be dated 30th September, 1994 (the "Supplemental Paying and Warrant Agency Agreement") will be executed by, inter allos, Sumitomo Cement, Osaka Cement and The Sanwa Bank, Limited as Principal Paying Agent, under which, inter alia, Sumitomo Osaka Cement will be substituted for Osaka Cement in all respects under the Paying and Warrant Agency Agreement dated 1st August, 1991 in respect of the Bonds and the Warrants issued by Osaka Cement and (i) copies of the Supplemental Trust Deed, the Supplemental Instrument and the Supplemental Paying and Warrant Agency Agreement will be available for inspection at the office of The Industrial Bank of Japan (Luxembourg) S.A. from 1st October, 1994.

Dated: 1st July, 1994

Sumitomo Cement Co., Ltd. By: The Sumitomo Bank, Limited as Principal Paying Agent

Osaka Cement Co., Ltd. By: The Sanwa Bank, Limited as Principal Paying Agent

Johannesburg Consolidated Investment Company, Limited (Incorporated in the Republic of South Africa) Registration Number 01/00429/06

Gold mining companies	dividend	is
The following final dividends have been declars year ending 30 June 1994:	d in respect	of the financia
Companies	Dividend number	Cents per share

preted in the Regulatic of South Africal

protein and a second and a		
The Randfontein Estates Gold Mining Company, Witwatersrand, Limited Registration No. 01/00251/06	118	180
Western Areas Gold Mining Company Limited Registration No. 59/03209/06	45	200
Last date for registration Registers close (dates inclusive) from		15 July 1994 16 July 1994 22 July 1994
Currency conversion date (for payments from Londo Date of payment	ก)	25 July 1994 5 August 1994

These dividends are payable subject to the customary conditions which may be inspected at or obtained from the compenies' Johannesburg office or from the London Secretaries, Johannesburg Consolidated investment Company

(London), Limited, 6 St. lames's Place, London SW1A 1NP. Holders of share warrants to bearer issued by The Randfontein Estates Gold Mining Company, Witwatersrand, Limited are informed that payment of the above dividend will be made on or after 5 August 1994 upon surrender of

coupon no. 121 to Berdays Bank Plc. Stock Exchange Services Department. Coupons must be listed on forms obtainable from Berclays Bank Pic and deposited for examination on any week-day (Saturday excepted) at least

seven clear days before payment is required. By order of the Boards Johannesburg Consolidated Investment Company, Limited

per: 8 Thorpe

Head Office and Registered Office: Fox and Harrison Streets PO Box 590, Johannesburg 2000

1 July 1994

Republic of Venezuela U.S. \$262,720,000 Floating Rate Notes Due 1995

In accordance with the terms and conditions of the Notes, notice is hereby given, that the interest rate for the Interest Period from 30th June, 1994 to 30th December, 1994 is 6 % p.a. The Coupon Amount payable on the 30th December, 1994 for notes with original principal amounts of U.S. \$10,000 and U.S. \$100,000 is U.S. \$138.83 and

Bankers Trust Company, London Agent Bank

DO YOU WANT TO KNOW A SECRET? The LD.S. Genn Seminer will show you how the markets REALLY work. The emazing rading techniques of the legendary W.D. Genn can increase your profits and contain your osses. How? That's the secret. Ring 081 474 0080 to book your FREE place.

Currency or Bond Fax - FREE 2 week trial also daily gold and silver faxes Anne White

Britannia Building Society (Incorporated in England under the Building Societies Act 1986) up to £25,000,000 ordinated Floating

Rate Notes Due 2006 For the six month Interes Period 29th June, 1994 to 29th December, 1994, the Nores will carry an interest rate of 6.675 per cent. per annum, with a Coupon Amount of £1,673.32 £50,000 Note and per £50,000 Prote £16,733.22 per £500,000, payable on 29th December, 1994.

Listed on the London Stock Exchange. Bankers Trust Company, London Agent Bank

Nafin Finance Trust II U.S.\$129,880,000 Floating Rate Notes due 1999 For the Interest Period 30th

June, 1994 to 30th September, 1994 the Notes will carry a Rare of Interest of 7.23125% per annum. The Compon Amount ennum. The Coupon Amount per original U.S. \$10,000 Note will be U.S. \$134.10 payable on 30th September, 1994.

MACQUARIE BANK LIMITED USD 125,000,000 MULTIPLE OPTION FACILITY AGREEMENT DATED DECEMBER 11, 1992 In accordance with the provisions of the Transferable Loan Certificate issued on December 31, 1992, notice is heavily given that for the six mouths inserest period from Jone 30, 1994 to December 30, 1994, the Certificate will carry as loteness Rate of 5.60% per assenting. Burdays Back PLC, Hong Kong As Facility Agent

INTERMED N.V. (Knokke-Heist) announced dividend for 1993 of BEF 2.500 net payable by PARIBAS BANK Antwerp

against coupon number 7

INTERNATIONAL COMPANIES AND FINANCE

US carrier finds another \$300m to boost compensation package **Anglovaal UAL** revises offer to shareholders paper brings

By Richard Tomkins

United Airlines, the US carrier

that is days away from putting the world's biggest employee buy-out to the vote, yesterday Mining Correspondent The first international equity announced a last-minute change to the compensation offering for a South African company since the recent elecdeal for existing shareholders. It said it was dipping into tions - \$68m of N shares for Anglovaal - was three times company resources and produ-

S. G. Warburg, the UK investment bank which was bookramer for the underwriting group, described it as "a landmark issue that bodes well for South Africa's future in the international capital

SA back

By Kenneth Gooding,

to market

Mr Basil Hersov, chairman of Anglovaal, a diversified industrial and mining group, said the placing "has shown that premier institutions in Europe and the US are not just interested in learning more about the South Africa story but are also willing to take the step to invest".

About half the demand for the shares came from the US. In Europe the biggest demand came from fund managers in London and Edinburgh, said Mr Oliver Baring, a director of Warburg. French and other continental European inves tors were also interested.

Mr Baring said Anglovaal was a good choice to open the South African market because it offered investors a broad range of interests under proven management. "For many investors this was their first chance to buy a significant holding of South African stock since the political situa-tion obliged them to divest in

the 1980s," he pointed out. The Anglovaal shares, to be listed in South Africa and London, were priced at \$27.33 each share or American depositary receipt, which, when translated at the rand exchange rate at the time of pricing, represented R129. This compared with a closing bid price on the Johannesburg Stock Exchange

a minimum of 55 per cent of the company's stock.

stock they now hold. Part of the cash is to be raised through the sale of preferred stock and loan notes.

cing another \$300m in cash to replace the proceeds it had hoped to receive from selling a tranche of preference shares. Under the deal, to be put to a shareholder vote on July 12, employees will eventually gain control of United by trading \$4.9bn worth of labour conces-

Existing shareholders are to be offered a mix of cash and new United shares for the

Yesterday, however, United acknowledged that it had been unable to sell as much preferred stock as it had hoped. Merrill Lynch, lead many said the issue had been aimed primarily at retail investors, and there had been insufficient time to market the whole of it at the target price with the July 12 deadline looming.

As a result, the contribution coming from United's internal

resources will rise by \$12.20 a share, to \$38. Merrill Lynch said using the company's cash balances was a less expensive alternative to lowering the price of the preferred

On a positive note, United said it had reached a tentative understanding to settle shareholder litigation pending in the Delaware Chancery Court relating to its recapitalisation

It also said that Institutional Shareholder Services, an independent adviser to institutional investors on proxy voting corporate governance and other shareholder issues, had recommended its clients to vote in favour of the plan.

executive officer of Continental Airlines of the US, said yes terday that he did not expect the sirline to be profitable for 1994, Reuter reports from

Mr Ferguson was responding to a question after the annua meeting about whether the Houston-based carrier would be profitable for the year. But he added that he expected the airline to achieve

sustained profitability in Mr Ferguson also expected the first phase of the new nofrills, short-haul service, nicknamed Calite, to be profitable this summer and looked for

expansion in the autumn.

Raytheon wins

from Taiwan

By Patrick Harverson

in New York

Vard quits luxury cruise sector

By Karen Fossii in Osk

Vard, the Norwegian cruise group, has completed its asset disposal programme with the sale of the cruise ship Royal Viking Sun for \$170m to Cun-ard of the UK.

sions over the next 12 years for

The move, which completes Vard's exit from the luxury cruise market, will improve its balance sheet and liquidity. Cunard, part of the Trafalgar

House group, has also acquired the rights to the Royal Viking Line name, the RVL loso and

By Tony Walker in Belling

begins operations.

port three projects.

China's growing international

commercial links will be

strengthened today when its

Export and Import Bank

Mr Lei Zuhua, the bank gov-

ernor, said the bank would

focus on export credit initially

and already had plans to sup-

rights to use Royal Viking Viking Sun was about 45 per as the brand name on its cant above book value and the

The disposal will enable Vard's Miami-based subsidiary Kloster Cruise to boost its position in the premium cruise market by concentrating on its remaining cruise lines, Norwegian Cruise Line and Royal Cruise Line RCL will take on the Royal Viking Queen cruise

Mr Bernt Karlsen, president and chief executive of Vard, said the sale price of the Royal

China's Exim bank begins operations

of aircraft to Pakistan and a

ship to Norway. Some Yn500m

(U\$57.5m) has been earmarked

for these projects, Mr Lei said the new bank

would approve loans worth

Yn3bn to exporters this year,

with about Yn2bn of the funds

The bank's registered capital

is Yn3.38bn. It plans to raise additional funds by issuing

disposal would clear a revolving credit facility of \$110m.

Kloster will book a gain of \$35m on the disposal and Vard will have a considerable accounting profit on the sale.

In April the group sold a cruise ship for \$24m which allowed debt to be reduced

Early last month it sold the ferry division for NKrl.1bn (\$159m) which reduced the parent company's debt by \$136m.

The Exim bank's charter also

permits it to float bonds inter-

nationally and participate in

The bank is being launched

as part of a far-reaching shake-up of China's banking

system, which includes the for-

mation of policy banks respon-

sible for lending to infrastructure and agriculture. The new

export credit bank falls into

syndicated loans

Raytheon, the US defence group, has won a contract to provide Taiwan with an air defence system based on the company's Patriot missile

Although Raytheon declined yesterday to say how much the deal was worth, Wall Street analysts estimated that the company, as prime contractor, could receive about \$600m of the deal's estimated \$1.2hn value over the next three to four years.

Raytheon will provide the fire units, missiles and related hardware, while subcontract-ing out other work, such as the manufacture of trucks and launchers.

The contract is the result of direct negotiations between a US defence contractor and Taiwan. Previously, all such deals were concluded with the US government acting as an executive agent. In this case Washington stayed out as it

These include the launch of three-year bonds with a target the same category as the polithis year of Ynlbn-Ynl.5bn. an overseas satellite, the sale Malaysians find gambling the best bet

being disbursed.

Companies are using the sector as a haven from recession, writes Kieran Cooke

resources to diversify into other areas. Some are going international.

The Genting group is the above Kuala Lumpur. Some are locals. About 20 per cent have driven up from Singapore. Many have come from as far away as Taiwan and Indon-

Gaming is big business in Malaysia, accounting for as much as 4 per cent of gross domestic product. Sector turnover in 1993 is estimated at M\$4bn (\$1.55bn), with an additional M\$10bn thought to have flowed through the illegal, unlicensed market.

Some of the country's biggest and most profitable companies derive the bulk of their revenues from gaming. Gaming related companies account for about 10 per cent of the Kuala Lumpur stock market's total capitalisation.

When the Kuala Lumpur stock market took off last year, gaming related shares were among the most heavily traded by Malaysia's eager punters, with the sector rising 180 per cent in the 12 months. Average earnings in the sector rose by more than 20 per cent in 1993. Many gaming orientated companies are starting to use their considerable financial

Interest Payment Periods

July 1st, 1994 - August 1st, 1994
August 1st, 1994 - September 1st, 1994
September 1st, 1994 - October 3rd, 1994
October 3rd, 1994 - November 1st, 1994
November 1st, 1994 - December 1st, 1994

The Genting group is the largest gaming associated company in Malaysia. It has plantations and interests in rubber manufacturing, but the bulk of earnings come from gaming. Last year its profits rose 38 per cent to M3959m.

The group's separately listed gaming and leisure arm casino and entertainment complex outside Kuala Lumpur is Malaysia's fourth largest listed company with a market value of nearly M\$17bn. Genting itself ranks number five.

nalysts estimate that Genting now has cash assets of M\$1.5hn. "Its main problem seems to be searching out investment opportunities and making its accumulated holdings work," says a Kuala Lumpur broker. Last year Genting spent M\$150m on a 6 per cent stake in Lonrho, the UK conglomerate. It is now believed to have

sold the majority of that stake. Genting is controlled by the family of Mr Lim Goh Tong, a Malaysian Chinese financier. Recently Mr Lim has taken controlling stakes in a M\$1bn

Interest concount

21.82

Aires Finance Limited

USD 39,291,000

Secured Floating Rate Notes due 1993 to 1995

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BANQUE PARIBAS

Community in Europe, more than any other European publication, and

Totand Healey (London) Tel: (+44 71) 873 4110 Fax: (+44 71) 873 3585

FT Surveys

Reserts World Share price (MS) وتعبيب المستحدث Sources Detectricing

paper mili outside Kuala Lumpur and in an adjacent 740MW power plant being built in partnership with British Gas as part of Malaysia's independent power producer programme.

The diversification is for

both financial and political reasons. Gaming, although big business in Malaysia, is also an extremely sensitive area of activity. Malays, who make up about 50 per cent of Malaysia's population, are Moslems. In Islam, gambling is unlawful. No Malays are allowed to enter the Genting casino complex. The word gambling is never mentioned in official company literature.

Genting and other gaming companies are dependent on government goodwill for their operating licences. Political connections are vital: it is also important to invest in projects seen as important to Malaysia's overall economic develop-Tanjong, Magnum and Ber-

iava are the three other stock market listed companies which dominate the gaming sector. A throughout Malaysia deal in variations of the numbers forecasting game, a form of gambling which came to Malaysia from southern China.

In spite of a recent rise in gaming tax to 7 per cent, gambling still chalks up big corporate profits. Magnum, the biggest numbers operator with a 40 per cent market share, made pre-tax profits of M\$416m in 1993 compared with M\$310m a year earlier.

agnum and Berjaya are venturing into gaming operations overseas, with limited success. However Berjaya has won lota number of Chinese cities. Beriava has also taken an interest in a casino operation in Argentina.

Tanjong, listed in both Kuala Lumpur and London, is mov-ing aggressively into other

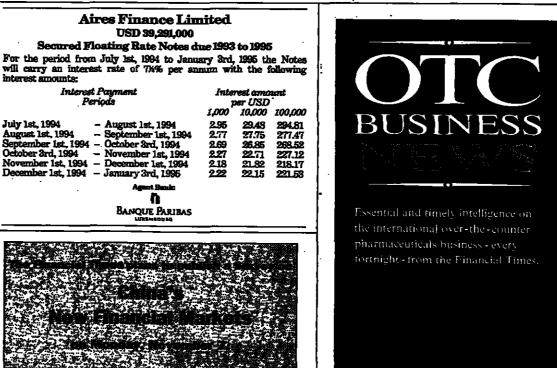
Controlled by Mr Ananda Krishnan, a Malaysian Indian, Tanjong last year expressed interest in buying William Hill, the UK betting shops

"We are definitely making moves to go international. says Mr Ralph Marshall. total of 1,600 retail outlets a senior Tanjong executive. "William Hill was one of the opportunities that we looked

Tanjong runs Malaysia's racing tote system. Through Tanjong's part ownership of the former turf club grounds in central Kuala Lumpur, companies associated with Mr Ananda are developing a new city centre at a cost of M\$5bn. Other companies associated with Mr Ananda are involved in a multi-million dollar satellite telecommunications

programme. "There is no better business to be in in Malaysia than gaming, " says a Kuala Lumpur industrialist.

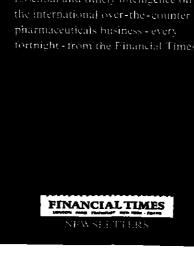
"Gambling is the great sport of the Chinese [who make up about 35 per cent of Malaysia's 19m population] and appears to be recession proof."



Worldwide, the market for over-the-counter drugs is experiencing dramatic growth. In Europe alone, sales are predicted to increase by more than 44% 1992 - 1997, to \$10.1 billion. Even in the US - an established market - retail sales grew by more than 8% in 1993.

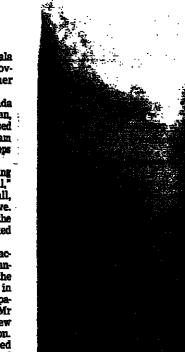
Profitable business opportunities are developing rapidly for pharmaceutical manufacturers, medical packagers, retail chemists, advertising, marketing and PR agencies - attracting the interest of personal and institutional investors, city analysts, government offices, health insurance companies, GPs and professional organisations.

News and keep informed of key developments in this fast growing field as they happen. With regular updates on:









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Before you say yes or no to any risk, look it carefully up and down.

Suppose you're making a cross-border acquisition.

Buying a piece of a firm like yours. Strategically, the risk is positive: larger market share, R&D synergies, all that.

But financially, the acquisition could burn you. A tumble in the stock market where your acquisition's shares trade could turn your shiny new asset into a stinging liability.

That's a risk you want to avoid. Like our client, a

European pharmaceutical giant will. For them, we have devised a complex long-range structure which will wash price risk right out of the Asian stock market involved..

Bankers Trust's whole business is built on managing global risk like this.

We'll help you take that crucial second look at risk.

Accept or reject it. And profit either way.

Bankers Trust
LEAD FROM STRENGTH.

Inflation fears drive long-dated Treasuries lower

Longer-dated Treasury bonds moved sharply lower yesterday morning after a regional busi-ness survey heightened inflation fears and the dollar weakened further against the yen. By midday, the benchmark 30-year government bond was down # at 84%, with the yield rising to 7.591 per cent. At the short end, the two-year note was off & at 99%, to yield 6.152

The market was forced to digest a batch of fresh economic news on a day when activity was expected to remain lacklustre. It was the last trading session of the second quarter, and many traders will leave their desks early today ahead of the long Inde-

pendence Day weekend. Traders were also waiting to see if next week's meeting of

the Federal Reserve's policy-making arm would result in the year's fifth increase in short-term interest rates.

The economic data did not go down easy. The Purchasing Management Association of Chicago said its June index of prices paid by manufacturers was well up at 69.7 per cent, against 63.6 per cent the previous month. The jump, combined with an

moderate gain in the employ-ment index, stirred the market's ever-present fear of inflation. The Chicago survey often provides a preview of the national purchasing management report, due out

In another indication that the economy was continuing to accelerate, the Commerce Department said new factory orders in May had climbed 0.6 per cent, their third consecu-tive monthly increase.

GOVERNMENT **BONDS**

ers seemed to content to ride out the storm and await developments that may arise during the Group of Seven summi and the Fed meeting next

■ European government bonds fell back sharply yesterday in busy futures-driven trade. Markets were unnerved by the weakness in US Treasuries, the poor response to the Bank of England's tap offer of tranches of conventional gilts, strong UK economic data and by aggressive selling of French

"There was no single cata-

The dollar remained mostly in the background. Though it was still trading near its 50-year low against the yen, trading means that the more positive tone of recent days has faded," said Mr Ifty Islam, fixed income strategist at Merrill

Gains made early in the day due to technical short-covering and the strength in US Trea-suries on Wednesday were soon lost as markets headed

TK government bonds dropped sharply through key psychological levels, dragged down by fears of rising infla-tion and by the lack of enthusiasm for the Bank of England's offer of £500m worth of

tranches of conventionals hit particularly basily by gilts.

Encouraged by the success of its auction of floating-rate gilts on Wednesday, "the Bank cern about the size of the budits auction of floating-rate gilts on Wednesday, "the Bank thought this was a good time to tap the market further, and

mortgage securitisation. The notes are priced to offer a dis-counted margin of 23 basis

dated market", said Mr Sanjay Joshi, _chief economist at Daiwa Europe.

But although one tranche a £150m 130 offer of 7 per cent glit Treesury stock due 2001 – was quickly exhausted, there

Inflation fears were triggered by the UK purchasing manag-ers' index for June, which showed a sharp rise in manufacturing activity and strong

price pressures. The September long gilt future on Liffe was down 2% at 99% points in late trading. ■ Italian government bends.

get deficit. investors were unnerved by a warning from the Organisa-

tightening of margins on mort-gage-backed paper in the ster-ling sector this year, according

tion for Reonamic Co-operation and Development that decisive action to limit the budget defi-cit should not be delayed and by a rise in the minimum rate at the Bank of Italy's repurchase tender to 8 per cent from 7.85 per cent.
The Italian September BTP

futures contract on Liffe was down 2.5 points at 102.70 in late A cut of 10 basis points in

the Bank of France's intervention rate to 5.1 per cent failed to halt the decline in French government bonds. The September notional French bond futures contract on Matif closed at 115.26, down

■ Germán government bonds also fell. The German September government bond contract on Liffe was down 1.03 points at 91.61 in late trading.

France, a FF12bn offering for Titrimmo 06-94, backed by

S&P ratings set to reflect derivatives

Standard & Poor's, the US credit rating agency, plans to introduce a new type of rating designed to alert investors to the risks, other than credit risk, involved in structured products such as those with bedded derivatives.

"During the 1980s, the most significant risk was credit risk, during the 1990s it is still important, but it is becoming overshadowed by the repay-ment risk from derivatives embedded in bond issues," said Mr Leo O'Neill, S&P's president. "To continue just to apply credit ratings would not be alerting investors to other risks." he added.

in the first phase, S&P will add an "r" to existing bond ratings - for example, a bond could be rated AAAr, instead

of AAA.
At a later stage, the agency plans to attempt to quantify the nature of that risk by indic-ating a high, medium or low level of risk.

Securities which would be likely to merit an 'r' rating include interest-only and princinal-only mortgage securities, because of the risk of pre-payment; structured notes, with interest repayments derived from swaps which could terminate at any

redemption linked to an index which could go up or down reater discussion vestors investors and their advisers, we will have done our job, said Mr Hendrik Kranenburg,

executive managing director of S&P. S&P is setting up a compre hensive database of all such outstanding securities. The new service is expected to be

launched later this month. The move reflects growing concern over the new risks created by the rapid expansion of the derivatives market, and is one of a number of efforts to take account of the resulting changes in the international financial markets.

In May, Moody's rating agency started assigning spe-cific ratings to institutions, based on their creditworthiness as counterparties in the derivatives market.

Those ratings are designed to provide "a more accurate system for derivatives claims ratings" which apply specifically to the financial capacity of individual obligors to meet their contracts, said Mr John Kriz, managing director of Moody's.

Mr Kriz warned that bond and deposit ratings may not accurately reflect an obligor's tives claim perspective.

and notes with **World Bank arm in Russia link**

The International Finance Russia, though the IFC has Corporation, the private-sector completed similar arrange-Corporation, the private-sector arm of the World Bank, has arranged a risk management facility with Tokobank, a privately-owned Russian bank based in Moscow, which will give the commercial bank access to the long-term international swaps market, writes Tracy Corrigan. It is the first such facility in

ments in other emerging markets. The facility will allow Tokobank to hedge currency and interest rate risks in its portfolic and to offer risk-hedging products to its own clients. Tokobank will be able to enter swap transactions worth \$50m with maturities up to seven

8.66 9.01 8.82

Jun 30 Jun 29 Yr. ago

2.68 2.13 3.71 3.32

8.49 8,78 8,62

7,03 8,02 8,11

2.78

8.56 8.71 8.71

8.39 8.50 8.50

Jun 30 Jun 29 Yr. ago Jun 30 Jun 29 Yr. ago Jun 30 Jun 29 Yr. ago

9.82 9.56 8.25 9.71 9.61 8.97 9.62 9.44 9.13

6.86 7.94 8.07

3.71 2.89

Jun 30 Jun 29 Yr. moo

3.81 3.95

in particular to tap the long-Italy plans \$4bn global floating-rate note offering

By Tracy Corrigan

Italy yesterday announced that it planned to launch an ambitious \$4bn global offering of multi-currency floating-rate notes, an unusual structure ed to capitalise on broad demand for floating-rate paper

in the current bear market. The notes will all have a maturity of five years, and will pay the same margin over the London interbank offered rate, though they may not have the same issue price, according to global co-ordinator Merrill Lynch. This is designed to allow investors to switch between different tranches. The size of the tranches will be set according to demand.

The pricing of the tranches has not yet been decided, but dealers said yesterday that a be one of rationing rather than discounted margin of around selling," said one underwriter 10 basis points over Libor is involved in the transaction.

gal's D-Mark offering earlier this week, according to traders. The Italy transaction is expected to be launched in mid-July. While the unusual structure - it is the first global multi-

INTERNATIONAL BONDS

currency offering - may help attract investor interest, there could also be some drawbacks. "It's a lot of money to raise in a difficult market and the deals will potentially compete with each other," said one trader. The initial response suggested that demand for the yen tranche will be the strongest, due to lack of supply in

that sector. "I think the prob-

lem with the yen tranche will

rently underdeveloped, but the Japanese domestic market for floating rate instruments has recently been deregulated, encouraging a number of issues. However, liquid yen-denominated FRNs are still "a very rare animal" in Tokyo and London, one dealer said. However, some dealers said

that both the dollar and D-Mark FRN sectors appear to be afflicted by oversupply.
In the fixed-rate dollar market, General Electric Capital Corporation launched its sec-ond recent retail-targetted offering, a \$150m three-year deal arranged by BZW. The deal was priced to yield 10 basis points over the comparable US Treasury.

In the sterling market, Gracechurch Mortgage Finance launched a £300m issue of securities backed by Barclays mortgages on residential properties

Crédit Lyonnais mortgages, has been completed. The deal points over Libor, assuming an was guaranteed by MBIA Assurance. expected average life of 3.8 years. The pricing reflects the The second securitisation of residential mortgages in INTERNATIONAL BOND ISSUES US DOLLARS General Electric Capital Corp. Ayela Landidis YEN Mitsul & Co.(b)

STEPLING Gracechurch Mg.Firu(No.3)(d):	300	(d1)	98.90R	Sep.2029	0.20R	-	Barcinya de Zoets Wedd
SWISS FRANCE Southern Petrochemical(a)++\$ Sago Denkith++\$	8 0 70	2.00 0.126	100.00 100.00	Jul.1999 Sep.1998	standard standard	<u>:</u>	Credit Suisse Coutte & Co.
Final terms and con-callable unimarisger, #APrivate plecement. 3 approx 11/7/94. Conv into Clase 11/7/65. Callable from Jun.01 at principal. +20bp to Jun.01 and +50bp the Callable on 18/7/85, 96 & 97 at 1	Floating ra B shares at 5 and 41/41 1076 clean reafter. a)	te note, §C t indicated 6 thereafts up call, Av Conv price	convertible. premium or. d) Celleb erage Ille: 3 b: Re111.30	R: fixed re-of f 4-8%, Call de on 9/11/9 L8 yrs. Class L FX: 23,529	der price; f side after 3 16 at per, c 1 8 notes of 1Re/SFr & 1	es are shor yrs subject 1) 4.2% to 1 29m were ; 3338Fr/3. 1	no at the re-offer level, a) Fish; to 190% sile, b) Callatie on 2. 9/11/98 and 5%56 thereefter. pdyelely placed, dt) 3-mth Lib; Putable on 18/7/97 at 118%9

WORLD BOND PRICES BENCHMARK GOVERNMENT BONDS	Italy	PT-ACTUARIES FIXED INTEREST INDICES
Red Day's Week Month	al Notional Italian Govt. Bond (STP) Futures (UFFE' Life 200m 100ms of 100%	Price indices Thur Day's Wed Accrue UK Gilts Jun 30 change % Jun 29 Interes
Coupon Date Price change Yield ago ago Australia 9.000 09/04 95.8800 +0.070 9.84 9.80 8.84 Belgium 7.250 04/04 96.4000 -0.550 7.94 7.97 8.25 Cenade 6.500 06/04 82.3000 -0.250 9.27 8.24 8.68 Damzerek 7.000 12/04 90.8200 -1.330 8.37 8.16 8.42 France 87AN 8.000 05/86 104.0000 -0.500 8.79 7.03 8.77	Open Sett price Change High Low Est. vol Open Int. Sep 105.80 102.92 +-2.28 105.86 102.61 52577 57778 Dec 101.87 -2.28 0 100.00	1 Up to 5 years (24) 120,95 -0.26 121,26 1.95 2 5-15 years (22) 130,13 -1.26 140,59 2.2 3 Over 15 years (9) 154,75 -1,28 168,65 1.7 4 irredeemakles (8) 176,42 -0.81 177,86 1.2 5 All stocks (81) 136,88 -1,92 159,48 1.97
OAT 5.500 04/04 85.8100 -1,760 7.60 7.57 7.48 Germany Treutrand 6.750 05/04 97,8100 -0,720 7.08 6.99 7.04	III ITALIAN GOVT. BOND (STP) FUTURES OPTIONS (LFFE) Lin200m 100ths of 100%	• •
aly 8.500 01/04 88.4000 -1.730 10.46† 10.33 9.96 apan No 119 4.800 08/39 108.1820 +0.040 3.58 3.75 3.36	Strike CALLS Dec Sep Dec	Index-Billed 6 Up to 5 years (2) 186.24 -0.21 186.63 1.25
No 164 4.100 12/03 98.6540 -0.070 4.30 4.41 4.06 Netherlands 5.750 01/04 90.8600 -0.400 7.10 7.05 7.27 Spein 10.500 10/03 98.900 -1.180 10.67 10.98 10.05 MK Gits 8.000 06/09 90-11 -26/32 8.86 8.25 8.23 8.760 11/04 87-06 46/32 8.64 8.66 8.47	10250 2.56 3.19 2.14 3.82 10300 2.26 2.97 2.96 4.10 10350 2.03 2.76 2.61 4.39 Est. vol. lotal, Calle 950 Pata 1257. Previous day's open lat., Calle 2650 Pata 23005	7 Over 5 years (11) 170.39 -0.82 171.44 0.75 8 All stocks (13) 171.15 -0.57 172.18 0.75 Debectures and Loons
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6.250 08/23 84-05 -34/32 7.61 7.41 7.35 CU (French Gove) 6.000 04/04 86,7800 -0.930 7.99 8.01 7.97	Soain .	Average gross redemption yields are shown above. Coupon Bends: Lour 1956-79
ondon closing, "New York mid-day Gross Sociating withinkiding tax at 12.5 per cant payable by nonrealdental) Gross US, UK to 32nds, others in decimal	EI NOTIONAL SPANISH BOND FUTURES (METT)	
US INTEREST RATES	Open Sett.price Change High Low Est. vol. Open int. Sep 86.79 91.20 -1.67 91.23 86.75 61,896 97,705	FT FIXED INTEREST INDICES June 30 June 29 June 26 June 27 June 24 Yr ago
unchline Tressury Bills and Bond Yields One mouth 4.09 Two year 6.17	Dec 90.15 88.16 -2.00 88.15 88.15 2 4	Govt. Secs. (UK) 91.57 92.47 92.29 92.40 91.71 97.43 Fixed Internet 109.56 109.85 109.87 109.24 108.15 115.42
time rate 7%; Two month 4.17 Tarmé year 8.48 prior four rate 5½ Three month 4.23 Five wear 8.95	IN/	* for 1994. Government Securities high stoces complision: 127.40 (9/1/35), low 49.: 25 and Plant Interest 1920, SE activity indices rebested 1974
d Brands	III NOTIONAL UK GILT FUTURES (LIFFE)* 250,000 32nds of 100%	
OND FUTURES AND OPTIONS	Open Sett price Change High Low Set, vol Open Int. Sec 101-28 99-51 -1-22 101-31 99-14 81672 115201	
·	Sep	FT/ISMA INTERNATIONAL BOND SERVICE
Trance I NOTIONAL FRENCH BOND FUTURES (MATIF)	E LONG CELT FUTURES OPTIONS (LETTS) 250,000 64ths of 100%	Listed are the intent international bonds for which there is an adequate secondary leased Bild Offer Chg. Yield
Open Sett price Change High Low Est. vol. Open int. 3ep 117.12 115.26 -1.24 117.12 115.24 272,972 124,649	Strike CALLS — PUTS — PUTS — Put Sep Dec	U.S. DOLLAR STRANSHTS United Ray Abbay Nat Treasny 6 ² 2 03 1000 91 ³ z 91 ⁵ z - ¹ z 7.88 Valloungen
op 117.12 113.20 -1.24 117.12 113.24 272,972 123,049 loc 116.00 114.36 -1.24 116.10 114.74 2,035 11,179 loc 116.26 113.62 -1.24 115.36 116.26 154 260	99 2-47 3-21 1-48 3-23 100 2-11 2-56 2-13 2-68	Abbey Nafi Timenry 6 ² , 03
LONG TERM FRENCH BOND OPTIONS (MATIF)	101 1-44 2-29 2-46 4-81 Est. vol. total, Calls 5040 Puts 6254. Previous day's open int., Calls 60220 Puts 45645	Bersk of Todgo 8 ³ 2 95 100 102 ³ 1, 103 ³ 2 41 6.53 World Bersk Belolum 5 ³ 2 05 1000 85 ³ 2 85 ³ 1, -14 7.79
rite CALLS — PUTS — PUTS — rice Jul Sep Dec		BFCE 74, 97
12 1.00 1.80 13 1.42 2.00		Canada 9 98 1000 104 104°2 4 6.34 Anada 4½ (Chaung Kong Fin 5½ 98 500 88% 90% 4 2 8.42 Council Euro
4 - 3.12 3.06 - 1.60 2.50 5 1.26 2.35 2.03 2.95	ECU BOND FUTURES (MATIF)	China 6 ¹ 2 04 1000 96 ² 4 87 ¹ 4 8.70 Denneuk 4 ³ Council Emope 8 86 100 102 ² 5 108 ³ 4 - ¹ 6 8.61 58 6 ³ 4 04
16 - 1.93 2.00 0.74 2.45 - st. vol. total, Calls 49,774 Poin 79,862 - Previous day's open int., Calls 364,820 Poins 390,857.	Open Sett price Change High Low Est. vol. Open Int.	Cedit Fonciar 9 ¹ ₂ 99 900 106 ² ₈ 106 ³ ₈ 7.29 Elec de Fee Decreate 5 ¹ ₈ 98 1000 96 ² ₈ 96 ⁵ ₈ 6.89 Finland 7 ² ₈ 1
Commany	Sep 64.50 83.34 -0.86 84.80 83.20 782 5,515 Dec - 82.90 -0.86	East Japan Rahmay 6 ⁵ 2 04
NOTIONAL GERMAN BURD FUTURES (LIFTE)* DM250,000 100ths of 100% Open Set price Change High Low Est. vol Open int.	US	58 74, 96 250 1024, 1025, 6.52 Orderic 64
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rike CALLS PUTS	Mer 101-05 101-06 +0-02 101-07 101-18 4,546 44,001	Finand 614 97 8000 9812 9814 7.03 YEN STRAN Finalsh Export 812 95 200 10314 10414 6.28 Belgium 5 9
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200 1.08 1.54 1.32 1.65 1.12 1.58 2.08 2.41 280 0.81 1.27 1.10 1.41 1.35 1.81 2.86 2.87	Japan II NOTIONAL LONG TERM JAPANESE GOYT, BOND FLITLINGS	GMAC 9 ¹ ₂ 98 200 103 ² 4 103 ³ 4 - ¹ ₄ 8.99 Inter Area C Ind Six Japan Fin 7 ² ₅ 87 200 102 102 ⁵ 5 + ¹ 4 7.04 Buly 3 ¹ 2 01
L vol. total, Calls 15021 Puts 16051. Provious day's open int., Calls 252966 Puts 210781	(UFFE) Y100m 100ths of 100%	Inter Arner Dev 75g 96
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Since YPF's privatization on June 29, 1993, these three letters have become our name and identify us as the oldest fully integrated oil company in Latin America with 72 years of experience in the oil business.

- YPF's initial public offering at over 3 billion dollars in cash, was the largest privatization placement and the largest cash IPO in the history of the New York Stock Exchange.
- Since its original placement on the NYSE, YPF's shares have been the most actively traded in volume of all quoted oil companies.

Opening at \$ 19 in June of 1993, quotes have ranged during 1994 between \$ 22 1/4 and \$ 29.

- YPF as a company is thoroughly competitive internationally in:
- Hydrocarbon reserves discovery costs (finding cost).
- Development of discovered reserves costs.
- Production costs.
- We have also achieved one of the highest international indexes of replacement reserves.

- Our production of 220,000 barrels per day in 1991, is to be increased to 450,000 in 1995.
- YPF will invest \$ 3,5 billion in exploration over the next ten years, starting in 1995.
- Also in the same period, \$ 10 billion will be invested

(NYSE); London (SEAQ); and Sao Paulo, Brazil. In 1995 YPF expects to be quoted on the Mexico, Santiago de Chile and Tokyo stock exchanges.

At present YPF is developing exploration, marketing and distribution programmes in neighbouring countries (Bolivia, Chile, Paraguay, Peru and Uruguay).





into developing and producing oil and gas reserves.

- Our budget for environmental programmes over the next three years will approach \$ 500 million.
- Our shares are currently quoted on the following stock exchanges: Buenos Aires and Rosario, Argentina; New York

- United States,
 YPF is about
 to sign a
 contract with
 Petrobras of
 Brazil to
 explore
 several
 geological
 prospects in
 the Gulf of
 Mexico.
- We are the largest company in Argentina and considering oil and gas reserves the 11th largest quoting on the NYSE.
- TYPF is a truly open capital company quoting internationally and, after privatization, the 150,000 stockholders are its true owners.



Asda shows resilience despite write-downs

Mr Archie Norman, chief executive of Asda, warned yesterday of continuing pressure on profit margins in UK food retailing, as he unveiled a resilient performance from his own company, with underlying profits up 43 per cent.

Net property write-downs of £179m and a £130m write-off connected with the sale of the Allied Maples business meant that Asda reported a pre-tax loss of £126m for the year to April 30. But disregarding these exceptional items, profits rose from £140.4m to £201.4m.

"We are still in what we call the watershed period," said Mr Norman, who was the first leading industry figure to predict tougher times ahead for food retailers in 1992.

"If [food retailing] space is expanding by 8 to 10 per cent a

flat it doesn't take me to point out there is going to be pressure on margins."
He added that Asda was

entering the final year of a three-year recovery pro-gramme based on "meeting the needs of ordinary working people, who demand value" and designed to equip the company to deal with the new "market

Asda's shares closed up %p at 524p, bolstered by a 10 per cent increase in the final dividend to 1.21p, taking the total to 1.76p (1.6p). Losses per share of 5.91p after exceptional items compared with earnings of 6.4p

Group turnover, excluding Allied Maples, increased by 9 per cent to £4.8bn (£4.41bn). and Asda said that with only one new store opened during the year, like-for-like sales increased by 8.9 per cent. That far outstripped like forlike growth at competitors J Sainsbury, Tesco, and Argyli, owner of Safeway, Mr Norman admitted that Asda's figures were recovering from a weaker base, but he added that the performance had beaten his

Asda said the increasingly competitive market and moves to more conservative accounting by other grocery groups had persuaded it to make a £154m property write-down, reducing the value of older stores to their alternative use value. It was starting to depreciate other stores by between 2 and 5 per cent per year depending on age, resulting in a recurring additional charge of £18.4m.

Asda also wrote down the value of its investment in Burwood House, a joint venture with British Aerospace, by £30m to £73m.

Insurers move in on EU market

By Alison Smith, Richard Lapper and Lionel Barber

Two of the UK's largest insurers - Scottish Amicable and Equitable Life - will today launch new European operations as part of plans to take advantage of the expected liberalisation of the continent's insurance market.

Competition in the market is expected to increase in the wake of today's deadline for implementation of the European Union "framework" directives, which allow insurers to sell home, motor and life insurance across national boundaries for the first time.

Scottish Amicable European, based in Dublin, will become operational today, with the launch of products into the UK. These feature flexible, regular premium protection-based policies, and will benefit in terms of pricing from the differences in how life assurance is taxed in the rest of Europe compared with the UK.

The company aims to start selling products in Germany early next year, said Mr Paul Bradshaw, chief executive.

Equitable Life will launch | titles are: Expansion, Spain's

UK-style life products in Germany, which will be sold alongside its range of traditional German policies by its

direct sales force there. The legislation should be implemented in 10 of the EU's member states by the end of the year. Companies will be free to operate throughout the EU on the basis of a licence obtained from regulators in

their home state.

Denmark, France, the
Netherlands, Portugal and the UK are expected to have transposed the insurance directive into national law by the July 1 deadline, while Belgium, Ger-

many, Ireland, Italy and Lux embourg would be ready by the end of the year. EU officials said. Spain and Greece are being allowed until December 31 1996 and December 31 1998 respectively to effect the

The greater competition ensuing as a result of the directive is expected to lead to lower prices, especially in traditionally more regulated markets such as Germany. Officials acknowledge, however, that differences in tax regimes of member states may restrict the impact of the directive.

Pearson lifts Spanish stake

Pearson, the media group which owns the Financial Times, is to buy a further 12.03 per cent stake in Recoletos for Pta3.7bn (£18.6m), bringing its total holding in the privately-owned Spanish newspaper publishing group to

38.73 per cent. The acquisition price values Recoletos at Pta31bn. Its main

leading business and financial daily; Actualidad Economica, the main business weekly; Marca, the top daily sports paper; Telva, a women's magazine: and Diario Medico, a daily medical newspaper.

The stake will be bought from 41 of Recoletos' existing 130 shareholders, subject to their waiver of various preemption rights.

NatWest pays £195m for US retail bank

By John Gapper, Banking Editor

National Westminster Bank yesterday announced that it would expand its US retail banking subsidiary further by spending \$300m (£195m) in shares and cash to buy Central Jersey Bancorp, a retail bank with assets of

NatWest Bancorp, its US retail subsidiary, will pay \$33.50 per share, or 2.4 times book value. The deal follows the acquisition by NatWest in March of Citizens First Bancorp, another New Jersey

Some 55 per cent of the \$300m will come from the issue of up to 25m ordinary shares – 1.5 per cent of share capital - in the form of American Depository Receipts. The acquisition will increase NatWest Bancorp's assets to

Mr John Tugwell, NatWest Bancorp's chairman and chief executive, said that Central Jersey was attractive because its franchise covered "horsefarming country, some seashore, and a lot of small businesses and prosperous

He said that NatWest could cut Central Jersey's cost base by 35 to 40 per cent, mainly by cutting duplication in central functions. Earnings er share were unlikely to rise in the first year because of initial integration spending.

NatWest was "comfortable that we will earn an appropriate return" by raising income from the sale of financial products. Some 11 per cent of Central Jersey's income comes from such items, compared with 34 per cent for NatWest Bancorp. It would also be able to cut its funding cost by gaining access to Central Jersey's

retail deposit base, which wholly funds its lending. Central Jersey was "a very clean bank" in which only 1 per cent of the loan book was non-performing, and reserves stood at 116 per cent of bad loans. It has a very strong 12.3 per cent ratio of core capital to risk-weighted assets. cash offer.

Inchcape cools on Gestetner link

Gestetner shares fell 19p to 144p yesterday after Inchcape, the international services and marketing group, said it would not exercise an option to increase its stake in the dis-tributor of office equipment and photographic supplies.
At the same time Gestetner

reported a sharp turnround to profits of £6.6m in the six months ended April 30 compared with a loss of £45.4m which reflected extensive restructuring costs. Last year Inchcape spent

£38m on a 15 per cent holding and acquired the right to raise this to 25 per cent by today for

Ricoh, the Japanese manu-

bought a large stake in Gestetner in 1991 and now controls 29.9 per cent.

Mr Charles Mackay, Inchcape chief executive, said that it had become "increasingly apparent the best strategy available to Gestetner, our selves and Ricoh, may be for the three companies to work together in developing business opportunities, while generally maintaining separate distribution channels for the

Ricoh and Gestetner brands. "However, it has already become clear that, with this strategy, it is not necessary to increase our investment in Gesterner."

inchcape shares yesterday rose by 5p to 448p. The shares

have been underperforming the market recently, partly because of concern that the group might launch a full bid for Gestetner, which would probably have involved a rights issue. Mr Mackay said he was con-

fident of continuing progress at Gestetner. Mr David Thompson, Gestetner's chairman, said: "We are comfortable that Incheape remains a major investor in Gestetner and will continue to explore with them opportunities of mutual advantage . . . We continue to enjoy a good relationship with Ricoh as a major shareholder and as an important supplier of office

automation equipment." Gestetner's principal sup-plier is Ricoh, but the group

towards flexible sourcing from a variety of suppliers. The distributor also expressed deter-mination to exploit its muscle to gain best buying terms and terms from suppliers, includ-ing Ricoh. Gesterner distrib-utes 24 per cent of the Ricoh products sold outside Japan.

Gestetner trading profit rose to £14.1m compared with £10.7m before exceptionals. Mr Thompson said the group was beginning to reap the benefits of the restructuring actions taken last year.

Earnings per share rose to 2.7p, compared with losses of 22.2p or earnings of 0.3p, excluding exceptionals. The interim dividend is 1.2p (L8p).

Close finish likely in battle for Lasmo

By Robert Corzine and Richard

Enterprise Oil's increasingly bitter takeover battle for fellow explorer Lasmo ends today, with both sides saying that the result is too close to call.

There will be a few sweaty palms" among Lasmo and Enterprise executives and advisers as the counting of votes gets under way in London, according to one of Lasmo's larger institutional investors yesterday.

Many institutions are unlikely to tip their hands until close to the 1pm deadline for votes to be received by the registrar. Phillips and Drew Fund Management, the biggest single shareholder, yesterday decided against making a public announcement of which

side they would support.
PDFM, which sold 77m Lasmo shares in Enterprise's controversial share raid on Wednesday, is thought to be uncomfortable with the notion that undecided investors might simply follow its lead.

The two sides spent much of yesterday dealing with the fall-out from the share raid, in which Enterprise picked up 9.8 per cent of Lasmo's shares. The head of investments for the US's largest pension fund reacted angrily yesterday to the fact that US investors were excluded from Enterprise's

Mr Virgil Cummings, chief investment officer of Teachers Insurance and Annuity Association - College Retirement Equities Fund (Tiaa-Cref), said: It's very, very frustrating. But this is nothing new. This is

something we continually experience in the UK." Mr Cummings said restrictive legal interpretations obtained by UK companies frequently resulted in US investors being excluded from some transactions, such as tender offers and dividend reinvestment schemes. Similar problems did not arise in other European capital markets, he

The Enterprise camp though, maintained that regulators in the US had prevented Lasmo shareholders there from participating, rather than the compa ny's own legal interpretation. Such partial cash offers during takeover bids are not permitted under US takeover law, forcing Enterprise to obtain a special exemption from the Securities and Exchange Commission for its action. That exemption did not extend to Lasmo shareholders in the US

the Enterprise supporters said. Enterprise sounded out some of Lasmo's US shareholders before paying cash for 10 per cent of the company's shares on Wednesday. However, it later told them that they could not accept the offer for legal

US input helps raise Ivory & Sime to £6m

Ivory & Sime, the Edinburghbased fund managers, lifted pre-tax profits by 27 per cent. from £4.9m to £6.2m, during the year to April 30.

Mr Allan Munro, managing director, said the company was continuing the progress made in the four years since management changed in 1990. Managed funds increased by 15 per cent to £3.8bn at the year end, though the rise was "not as fast we would like". During the year the com-

pany lost the contract to manage portfolios controlled by Merchant Navy Officers Pension Fund, leading to Ensign Trust selling its 16.7 per cent stake to investors including Abtust and Scottish Value Trust. I&S also lost the contract to manage New Fron-

tiers Development fund. However, funds under management in North America doubled to £470m despite the loss of one client worth £110m. Mr Munro said I&S could present a good five-year record in managing UK pension funds which meant it attended "beauty parades" to win new

Profits were boosted by the high level of world stock markets over the year. Sales rose 23 per cent to £17.6m (£14.3m). Administrative expenses rose by 11 per cent to £11m.

The final dividend is 5.25p. making a total of 7.5p, up 15.4 per cent, and payable from earnings up 20 per cent to 12.87p per share.

DIVIDENDS AN	INOUN	CED	jira ka		
	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
Aedafin	1.21	Oct 3	1.1	1.76	1.6
Booth indsfin	лĦ	-	ᄱ	П	0.7
BPB indsfin	5.3	Aug 19	4.8	8.1	7.5
Brunner inv Tstint	2.5	Sept 14	2.4	-	5.25
Compcofin	12.96	Oct 3	12.96	12.96	12.96
Eurocampint	3.6	Aug 26	3.45	-	9.75
FNFCint	0.5	Aug 22	0.5	-	1.5
Gestetnernt	1.27	Aug 26	1.8	-	3
Hadleigh Inds §fin	1.5	Oct 6	0.5	2	0.5
las Optimumfin	1.95	Aug 8	1.85	7.6	7.4
lvery & Simefin	5.25	-	4.75	7.5	6.5
Joseph (Leopoid)fin	14.25	Sept 10	13.5	17.5	16.6
Matthew Clarkfin	10.75†	·-	10	18	16.75
SW Electricityfin	16.5	Oct 3	14.1	23.5	20

SOUTH WESTERN ELECTRICITY plc

ANOTHER SUCCESSFUL YEAR

Results for the year ended 31 March 1994

	1994	1993	% increase
Turnover	£899.6m	£892.0m	+0.9%
Profit before interest and tax	£123.9m	£113.2m	+9.5%
Profit before tax	£116.8m	£101.im	+15.5%
Earnings per share	75.4p	63.lp	+19.5%
Total dividend per share	23.5p	20.0p	+17.5%

- Strong growth in Earnings and Dividends
- Units distributed increased by 2.7%
- Lower prices and higher service standards for customers
- Core business manpower down 9%
- All businesses in profit
- Strong underlying cash performance

"In my first year as Chairman, I am pleased to report that SWEB has had another successful 12 months by concentrating strongly on our Electricity businesses, while continuing to develop related business activities. The achievement of improved customer service and tight cost control positions the company well for the future."

> Maurice Warren Chairman

Copies of the Annual Review will be posted to all shareholders. Others who would like a copy should contact: Investor Relations, South Western Electricity plc, 800 Park Avenue, Aztoc West, Almondsbury, Bristol BS12 4SE. Tel: 0454 201101



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The undersigned is the global agent for the World Bank, providing issuance, clearance, and settlement of the securities - including payments of principal and interest and the processing of cross-border secondary market transfers

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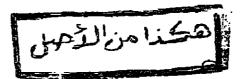












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Distributor backs calls for demerger of the National Grid Sweb lifts pay-out by 17.5%

South Western Electricity, the Bristol-based distributor, yesterday threw its support behind a demerger of the National Grid from the regional electricity companies that own it.

The company also reported a 17.5 per cent increase in dividend payments, one of the highest in the current power reporting season which ends

Mr John Seed, chief executive, said he thought most of the recs would support a National Grid demerger after a review of its future later this

Options include selling a part of the company and keeping the cash. But Mr Seed said his company favoured a full demerger of the Grid, to be achieved by handing over shares in the new company to the recs' existing shareholders on a pro rata basis. Swalec has adopted a similar

stance on the Grid. Pre-tax profits for the year to March 31 were 15.5 per cent ahead at £116.8m (£101.1m), achieved on turnover of £899.6m (£892m). A proposed final dividend of 16.5p gives a total for the year of 23.5p (20p) covered 3.2 times by earnings of 75.4p (63.1p) per share.

Booth Inds

losses rise

to £2.12m

31. against £576,000.

Difficulties in its structural

steel division left Booth Indus-tries, the specialist engineer,

with increased pre-tax losses of

92.12m for the year to March

The activities of the division

Losses per share came out at

52.52p (11.53p) and the dividend

is passed. Last year only an

interim of 0.7p was paid. Turn-

Midland & Scottish

Midland & Scottish Resources

reduced pre-tax losses from

£113.6m to £48.3m in 1993, on

sales up from £28.1m to £65.3m.

£17m provision against the

Emerald Field which was

announced at the interim

stage. A further provision was

made against the carrying

value of the floating storage

unit which is part of the Emer-

clothing and textiles company,

reported pre-tax profits of £882,000 from turnover of

53.48m for the year to end-De-

cember 1993. The outcome com-

ald facilities.

declined to 34p (55p).

Castle Mill

The results included the

have been curtailed resulting

in a provision of £1.43m.

over was £16.5m (£18.9m).



Maurice Warren, chairman (left) with John Seed: dividend rise based on performance and desire to maintain cover

Mr Seed said the dividend increase could not be interpreted as a signal for a favourable outcome of the distribution review. "The dividend rise is based on our performance during 1993-94 and our desire to maintain the dividend cover

Mr John Sellers, finance director, said the company

pared with a loss of £383,000

The profit was after taking

into account a surplus arising

from the waiver of bank indebtedness of £1.12m result-

ing from last September's

The effect of the restructur-

ing also impacted on net inter-

est payable, which fell from

Earnings per share emerged

Arcon International Resources.

the Dublin-based mineral and

hydrocarbon exploration

group, cut its pre-tax loss for

the six months to February 28

I£1.37m after additional depre-

ciation of 1£775,000 for relin-

quished mineral exploration

Losses last time amounted to

to just 1£55,000 (£54,000).

from turnover of £9.31m.

financial restructuring.

£594,000 to £259,000.

at 5.75p (3.21p losses).

Агсоп

balance sheet following the distribution review. It would be comfortable with gearing levels of up to 40 per cent. Sweb had net cash of £43.5m at the year end, against bor-

rowings of £105.7m last time.

Excluding the effect of VAT receipts, gearing would have been 3 per cent.

not knowledge.

Gresham Telecom

Gresham Telecomputing, the USM-quoted information techin pre-tax profits from £419,000

Turnover was virtually were struck after £53,000 reorganisation costs.

Compco Holdings, the property investment and development group, reported pre-tax profits of £310,609 for the year to March 25, against a FRS 3-restated loss of £25,939.

interests in Alaska. Turnover was I£762,000 (I£780,000) reflecting a weaker oil price. Following a tax credit of £294,000, earnings per share were 0.415p (losses of 2.46p).

Fairbriar

Fairbriar reported a pre-tax profit of £6.99m for the 12 Porth Group, the USM-traded Brunner months to December 31 1993, Basic losses per share which the property development group attributed to an exceptional item of £10.4m, representing a write-off of creditors under a voluntary arrangement within its recon-Castle Mill International, the struction terms.

Sales in the year were £11.8m and earnings per share were 39.28p. In the previous ninemonth period a pre-tax loss of £8.37m was incurred on sales of £5.08m. The deficit per share

nology concern, suffered a fall to £244,000 for the six months to April 30.

unchanged at £3.07m and earnings per share were halved at 0.43p (0.86p). Profits this time

Net income from property fell from £2.11m to £1.68m. The single final dividend is held at 12.96p with a 3-for-1 scrip issue also proposed. Earnings per share were 9.25p (3.61p losses).

decorations, packaging and Net asset value per share of framing products concern, incurred a pre-tax loss of £380,000 for the year to end-December. That was an improvement on the midyear deficit of \$1.89m and compared with 1992's overall loss of £1.23m which included exceptional provisions of £1m. Turnover rose by £1m to £18.7m.

Losses per share were cut from 6.4p to 2p.

tributed, weather-corrected.

Here are yet another set of

impressive results from a rec.

which if anything, understate

the underlying growth. After

adding in the effects of £27m

for provisions and subtracting

money taken from customers

relating to previous years and

pension provisions, the total

could have been about £10m

higher. Assuming a 14 per cent

dividend rise this year, the

shares, up 14p to 615p yester-

day, are trading on a prospec-

tive yield of about 5.5 per cent.

That is fair for a company

which has performed well but faces a tougher time than most

because it must convince the

regulator that its high cost

base is fully justified by the

expense of servicing a sprawl-

ing rural area. But at the end

of a week in which rec share

prices have risen strongly.

investors in all 14 companies

affected by the distribution

review should stop and con-

that the review will be less tough than the worst fears,

there is as yet very little hard

information to work on. The

market is working on hunches,

sider. While it is almost certain

Leopold Joseph Leopold Joseph, the merchant

banker, reported a 11 per cent rise in pre-tax profits from £2.13m to £2.35m in the year to the end of March. The result was helped by an

increase in net interest income from £5.17m to £5.3m and lower expenses of £6.44m (£6.88m). Earnings per share were 34.4p (30p) and the dividend is raised from 16.6p to 17.5p with a recommended final of 14.25p.

I&S Optimum Tst I&S Optimum Income Trust

reported attributable revenue Aherdeen Steak Houses Group ahead from £2.1m to £2.2m during the year to May 31. Earnings per share rose to 7.61p (7.25p) and a fourth interim dividend of 1.95p brings the total for the year to

This followed a cut in first After adjusting for the entitlement of zero dividend preference shares net assets per £197.000. ordinary share dipped 5 per

7.6p (7.4p).

Brunner Investment Trust stood at 259.1p at May 31. That compared with 221.2p at end-May 1993. Available revenue for the six

cent, from 95.02p to 90.08p.

months to end-May totalled £1.29m (£1.68m) and earnings emerged at 2.01p (2.63p). The interim dividend is lifted to 2.5p (2.4p).

Pascon in £28m buy-out from BTR by a higher than average 2.2 per cent growth in units dis-

By Andrew Taylor, Construction Correspondent

The management of Pascon has paid £28m to buy the scaffolding and plant hire business from BTR, its former

The buy-out team raised a total of £33.5m, including a £5m loan for future capital

investment. Si. the venture capital group, provided £12.5m, a further £11m was provided by National Westminster Bank while Lombard Business

Finance invested £10m. The business, established in 1880, claims to be the country's oldest scaffolding concern still operating. Management, led by Mr

Keith Bright, managing director, is thought to have acquired a stake of more than 50 per cent in the company. Pascon also manufactures pumps as well as hiring scaffolding and other equipment to the construction and allied industries from a national net-work of 30 branches.

The buy-out was negotiated by Price Waterbouse which said that Pascon's main markets were showing steady signs of recovery which had led to a rise in orders and customer inquiries.

Pascon, which is thought last year to have earned pretax profits approaching £3m on turnover of £38m, is forecasting higher profits in the current year.

Mr Bright said the forecast was underpinned by scaffolding contract work worth £8m already in hand. Plant hire revenues also were running at record levels, while orders at the company's pump manufacturing subsidiary were the best for four years.

Aberdeen Steak back in the black at £0.52m

the USM-quoted restaurant operator, yesterday announced a return to profit with a pretax figure of £520,000 for 1993 compared with a loss of £185,000 previously.

half losses from £381,000 to Turnover was up from

£12.9m to £14.7m and the profit was struck after an exceptional item of £177,000 (£300,000) - a "prudent" provision for permanent diminution

Earnings per share were 1.7p (1.2p losses). There is again no dividend. Shareholders' funds showed

an increase from £236,000 to £434,000 while bank borrowings dropped from £1.25m to £824.000.

Acquisitions help boost Matthew Clark to £10m

An aggressive programme of acquisitions helped Matthew Clark, the drinks group, to increase annual pre-tax profits by 95 per cent, from £5.28m to £10.3m.

Mr Peter Aikens, chief executive, said that integrating Grants of St James's had yielded £8.5m of cost savings on an annualised basis, as promised at the time of the £30m acquisition last October.

Of £10m provisions made to cover the purchase of Grants and Freetraders, a drinks wholesale business, £4m had been spent in the year to April 30. The remainder would be spent largely in the current year, although the resulting cost savings would largely fall in the year after.

In the course of the year

£45m through two rights issues, increasing its capital base from 9.8m shares to 22.7m. The cost of acquisitions came to £51m.

Turnover tripled from £58m to £174m. The inclusion of Freetraders for 10 months and Grants of St James's for six months added £122m to turnover and £5.4m to operating profit

Interest payable increased to £370,000 (£90,000) and after tax of £3.32m (£1.74m) and minorities of £912,000 attributable profit was £6.08m (£3.54m).

Earnings per share rose by 14 per cent to 33.5p (29.3p). The final dividend is raised by 7.5 per cent, in line with the company's forecast, to 10.75p (10p), making a total of 18p (16.75p). Net cash at the year end was

The shares rose 3p to 550p.

Assuming pre-tax profits of some £15.5m this year, headline profits will have almost tripled in the space of two years. This indicates the pace of change at Matthew Clark, and also the risks. The replacement of the old family management by drinks industry professionals has had a galvanising effect. There is no shortage of opportunities, particularly given the structural upheavals still afflicting the brewing and pubs indus-tries. But the acquisitions being contemplated in principle are pretty varied, from facture. Shareholders will doubtless be called on to assist the process further. Buying the shares is an act of faith in the management, but it might pay

SB challenge to Wellcome as Famvir gets US approval

SmithKline Beecham, the Anglo-American healthcare group, yesterday announce the US Food and Drug Administration had approved its anti-viral drug Famvir for the treatment of shingles.

The approval ends effective monopoly of Wellcome, the UK drugs group, over the US shin-gles market. Zovirax, its antishingles compound, was its largest selling product last year, generating sales of £760m, equivalent to 37 per cent of group sales of £2.04bn. The drug, whose US sales last year were £286m, was also the world's fourth biggest selling

590p, while SmithKline Beecham's dropped 3p to 406p. Wellcome reacted to Famvir's approval by announcing it had signed an agreement to co-promote Zovirax in the US with Upjohn, the Kalamazoobased drugs group. The com-

pany said Upjohn's salesforce

of 1,400 would work with

Wellcome's 800 representa-

The Anglo-American group said it planned to launch Famvir in the coming weeks. The company refused to reveal at what price it would launch Famvir in the US. In the UK earlier this year, SmithKline Beecham set Famvir's price at

£107.35 for a week's course for

shingles, a 5 per cent discount to Zovirax. Wellcome matched SmithKline Beecham's price

Wellcome insisted the launch of an additional shingles treatment in the UK had increased the overall size of the market by 25 per cent, and that Zovirax sales had not fallen as a result.

In the same market, the company has recently launched an over-the-counter non-prescription version of the drug for cold sores, in anticipation of the expiry of Zovirax's patents next year. Its application to market the drug over-the-counter for genital herpes in the US is still pend-

New management team at Starmin as losses double

By David Blackwell

Starmin, the quarry products company chaired by Lord Parkinson, the former cabinet minister, doubled its pre-tax loss for last year to £23.2m.
The total loss included £11.2m relating to the write-

down of fixed assets, and £7.9m of goodwill written off. The losses and exceptional charges have cut shareholders' funds from £19.6m to £3.42m. This has raised gearing from 39 per cent to 271 per cent, put-

ting the group in breach of its banking facilities. Ernst & Young, the auditors, pointed out that the accounts have been drawn up on a going concern basis, dependent on future funding being made available. The notes say there

is "fundamental uncertainty as

to the appropriateness of the going concern basis". The banks have extended the

group's facilities until the end of August. The board believes that talks "will result in the provision of new financing arrangements for the group". The reappraisal of fixed assets was related to the

group's plans, announced last February, to acquire a large, privately-owned construction group. But market conditions have prevented the deal from

The group has called in a new management team headed by Mr Michael Gurner, an associate director of Postern Executive Group, a management consultancy firm specialising in financial reconstruction. Mr Owen Rout, acting chief executive since June 1993, is relinquishing his executive responsibilities and will resign from the board at the AGM. Lord Parkinson said in his

statement that 1993 had "proved to be a demanding year". But the group had made reasonable progress in its strategy to get back to the prof-itable core business of landfill and the extraction of aggregates and other minerals. Losses on continuing

operations rose from £4.34m to £13.3m, including a profit of £228,000 from acquisition

Total turnover fell to £16.3m from £18.7m in 1992, when the pre-tax loss was £11.9m. Interest payable rose from £713,000 to £931,000, reflecting higher borrowings.

Losses per share were 6.6p (3.6p). There is again no final dividend.

CONTRACTS & TENDERS



REPUBLIC OF MOZAMIQUE MINISTRY OF CONSTRUCTION AND WATER

NATIONAL DIRECTORATE OF ROADS AND BRIDGES

Tender No. 103/EO/94 Date: 27th June, 1994

Supply of Equipment for the Establishment and Running of Routine Maintenance Organization for the Beira/Machipanda Road, Phase 2

- The Government of the Republic of Mozambique has received a loan from the African Developme Bank (ADB) in various currencies towards the cost of the Establishment and Running of a Routine Maintenance Organization for the Beira - Machipanda Road Phase 2 and it is intended that part of the proceeds of this loan will be applied to eligible payments under the contract for Supply of Equipment.
- The National Directorate of Roads and Bridges now invites sealed bids from eligible Bidders for the supply of the following equipment:

Group B: 2 Water Tankers w/spray bar and 2 Tipper tracks

Group C: 2 Agricultural tractors w/grass cutting machine and 6 Pedestrian vibrating roller Group D: 4 Compressor and 2 Welding machine sets (diesel)

plus 20% spare parts quoted separately for each item.

The equipment is dividend into four groups and bidding for only one or more full groups will be

- The invitation to bid is open to suppliers from state participants of the African Development Fund or Member Countries of African Development Bank.
- Domestic preference, according to the Fund's procedures, shall be given to the purchase of locally manufactured equipment.
- Interested eligible Bidder may obtain further information from: National Directorate of Roads and Bridges (DNEP)

Av. de Moçambique 1225 Caixa Postal 403 Telex: 6 - 471 DEP MO Fax: 475290, 475533

- 6. A complete set of Bidding Documents may be purchased by an interested eligible Bidder on the submission of a written application to the above and upon payment of a non-refundable fee of 150 US\$.
- All bids must be accompanied by a security of 5% of the Bid Amount and must be delivered to the above office on or before 15.00 hours on 12th August, 1994.
- Bids will be opened in public at 15:00 hours on the closing date of the tenders at the office of the National Directorate of Roads and Bridges (DNEP).

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June 1994

RTZ gold mines may be sold to Royal Oak

By Kenneth Gooding, Mining Correspond

RTZ, the world's biggest mining group, is believed to be negotiating to sell most of its US gold mines to Royal Oak Mines, the ambitious Vancouver-based company headed by Mrs Margaret "Peggy" Witte.

Neither company would comment on market rumours about the potential deal. fuelled by Mrs Witte's comments at Royal Oak's annual meeting on June 17.
She said the company was

considering acquiring a large gold producing property or amalgamating with another intermediate-sized producer with the aim of doubling gold output from the 500,000 troy ounces projected for 1996.

This would put Royal Oak -

which was formed by Mrs Witte in 1991 from the merger of five "penny" stocks - among the handful of world gold companies with an annual output of 1m ounces.

Mrs Witte, a 41-year-old, USborn metallurgist, said the potential target was not Canadian and that she expected to release details by mid-summer. Analysts suggested that the tone of Mrs Witte's comments indicated that the deal would be friendly and the most likely candidate was Kennecott Min-

Kennecott owns and operates three open pit gold mines: Ridgeway in South Carolina; Barneys Canyon in Utah and Rawhide (51 per cent-controlled) in Nevada.

erals, which incorporates most

In addition, Kennecott has a

Eurocamp forecasts 'significant' progress

Eurocamp, the tour operator specialising in self-drive camping holidays, yesterday reported an increased interim loss, but forecast "a

significantly improved" result for the full year. In the half-year to April the pre-tax loss rose from £5.12m

to £5.88m. Turnover fell from £368,000 to £316,000, reflecting a fall in demand for Easter breaks to Euro Disney.

An interim loss is normal for the group, which relies heavily on the second half for the bulk of its revenues. Sales for the last full-year were £56.7m, and pre-tax profits were £6.25m.

The shares closed 8p ahead

Mr Gordon Harman, finance director, said yesterday that overall bookings had increased by 20 per cent for the coming season. Only part of the gains reflected an element of recovery in both the camping market and the market for French holidays.

Camp site occupancy rates. which fell 6 per cent last year, were improving, and there had been "substantial growth" in mobile home, or caravan, bookings, which now represented 21 per cent of total bookings. up from a

previous 17 per cent. Margins declined last year from 15 per cent to 11 per cent. A small improvement is seen this year, but Mr Harman did not expect them to regain 15 per cent for some time. Nevertheless, margins were good by tourist industry

Germany and the Netherlands were now responsible for 50 per cent of total bookings, and were showing good demand for

mobile homes sector of the business and the sale of holidays through travel agencies were potential areas Losses per share were 15.2p,

rose by 9 per cent to £72,058 (£66,325). Mr Freddie Fane, chairman, said the Higher operating margins in its tank

container division helped Hadleigh Indus-tries, the USM-quoted storage tank and trailer manufacturer, continue the The tank container division, Universal improvement seen at the interim stage. Following its return to the black after six months, pre-tax profits for the year to April 1 were £832,000, against FRS 3-re-

stated losses of £329,000.

Operating profits surged from £170,000 to £1.14m on turnover of £31m (£27.3m). Net interest payable was £309,000 (£499,000) as borrowings fell from £2.34m to £1.51m. reducing gearing from 44 to 26 per cent.

By Paul Abrahams

last time.

pre-tax losses of £21.5m for the year to April 30 - which was within forecast. The result

compared with losses of £13.1m

Mr James Noble, finance

director, said the increased

losses were primarily caused

by a rise in expenditure, which

increased from £20.2m to

£25.5m, mostly linked to addi-

tional research and develop-

"At the beginning of the year

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Philip Wrigley ..

there were less than 100 people

Gross margins improved from 15.8 to 17.1 per cent as sales per employee

strategy to focus on the core engineering businesses had proved correct and future development would be centred on these

Margins improve in tank container division as volumes rise by 45%

Hadleigh advances to £832,000

Bulk Handling, which contributed £14m to turnover, saw volumes rise by 45 per cent. The division finished the year with a £10m order book and has opened sales offices in Chicago and Singapore.

Mr Anthony Cookson, chief executive, said Hadleigh saw the US and east Asia as target growth markets. "We will be looking for acquisitions to achieve this." Mr Cookson said production facilities for Cookson and Zin, the storage tank and

TAKE PRECISE AIM

pressure vessels division, would be expanded to meet increased demand for stain-

less steel containers. He added that AI International, the maintenance division, and Truckline, the distribution facility, continued to generate profits but Lynton, the lossmaking Man-chester-based lightweight trailers manu-facturer, would be disposed of.

Mr Fane announced he would stand down as chairman at the next annual meeting but remain as a non-executive director. He will be replaced by Mr Don McFarlane, a non-executive director for

two years. A proposed final dividend of 1.5p makes a total for the year of 2p (0.5p) from earnings per share of 9p, against losses of 3p.

Cheltenham & Gloucester reopens its doors to savers

Cheitenham & Gloucester Building Society is to reopen its doors to savers today. The decision ends a three-week period when the society stopped taking deposits after the High Court ruling which disallowed the terms of Lloyds Bank's £1.8bn agreed cash bid.

The new accounts are all deposit - rather than share accounts, meaning that investors will not become members of the society and will have no voting rights.

Mr Andrew Longhurst, chief executive, said it was not appropriate for new shareholders to join C&G while it was still working on a revised cash payments plan in order to meet the terms of the court ruling "as an alternative to making an appeal."

Sir Donald Nicholls, the vice-chancellor, ruled that the provisions of the 1986 Building Societies Act barred the 220,000-plus C&G investors who had been shareholding members of the society for less than two years from receiving cash payments.

RANDGOLD

SSUED CAPITAL: R2 325 000 M 2 125 000 BHARES

Neid - g/t Revenue - R/kg Cost - R/kg Working loss - R/kg

Working loss – R/t milled

Sand treatment
Sand treated - 1'000
Gold produced - kg
field - git
Revenue - R/kg
Cost - R/kg
Working profit - R/kg

Revenue – Rit treated Cost – Rit treated Working profit – Rit treated

Capital recoupments - net

OPERATIONS

PUMPING ASSISTANCE

CAPITAL EXPENDITURE
There are no commitments

USD 200,000,000

BANESTO FINANCE

Subordinated Floating Rate Notes due 1994

Interest Rate 5,46563% p.a.

interest Penod June 30, 1994 September 30, 1994

USD 1,000,000 USD 13,967 72

interest Amount dus on Sectember 20, 1994 per

REGISTERED OFFICE

Loss after razation and State's share of profit (7 917)

Underground
As stated in the cautionary announcement dated Monday, 27 June 1994 following
investigations into the future viability of underground operations, and the inabrifty
of the mine to achieve the required improvements in production and productivity,
the directors have decided to cease underground operations as soon as is practical.
Reclamation, rehabilitation and the disposal of surplus assets will commence
subsequent to the cassation of underground operations.

Discussions in respect of standby State assistance to meet future funding requirements were not concluded.

senti Production was down due to loss of tonnege over the election period and operations factors. Optimising of future sand operations is being addressed. Costs are auticipate to Increase due to the absorption of certain overhead costs previously charged to the underground operation.

FINANCIAL RESULTS (R000's)

OPERATING RESULTS Underground operations

Durban Roodepoort Deep, Limited

Report for the Quarter ended 30 June 1994

C&G has not ruled out an seems to lie behind C&G's ban dited appeal would have to come within 28 days of the formal court order which was made last week. C&G is likely to announce its intention within the first half of this

If the society can devise a new cash payments scheme which is lawful and looks likely to deliver the necessary high proportions of support from members, then such a course would appear preferable to risking the delay which

appeal. But a decision on on new members, even though whether to launch an expeable to vote on the Lloyds offer in terms of the original sched-The society closed its

40 per cent partnership interest

which is managed by Placer

Dome of Canada, and owns and

operates the Flambeau copper and gold open pit mine in Wis-

of production from these mines

Analysts suggested that RTZ

has never been particularly keen on gold, and the mines

apparently for sale are not of

the quality or scale it prefers. The group quickly sold three

similar gold mines it acquired in the US last year with the

At present investors are pay-ing about \$120 (£79) an ounce

for "gold in the ground" in the

US. Reserves at the Kennecott

mines total about 2m ounces.

giving a theoretical market

was 411,000 ounces.

Nerco coal business.

savings accounts because it believed that even though the court ruling would not allow new depositors to receive a windfall benefit from the Lloyds offer, some potential customers might wrongly interpret the judgment. The three new accounts

the London account, the Gold deposit account and the Tessa deposit account - offer the same rates of interest as the share accounts they replace.

mobile homes. Mr Harman believed the

for further growth. up from 13.2p. Theinterim dividend is increased from

who had taken our drugs, now there are more than 1,000," he

Expansion widens British Bio loss

British Bio-technology Group, the UK's leading biotechnology The result was also affected company, yesterday reported by a fall in net interest

received from £4.21m to £1.66m. Income totalled £3.99m (£7.85m) of which £1.67m (£5.33m) related to British Biotechnology Products which was sold in July 1993. Of the continuing income of £2.3m about £1m was from government grants, and most of the rest from research agreements with Techne of the US and

The company has set up a commercial department and US office which cost a

The group had net cash of £28.6m at the end of the financial year. Net proceeds from the rights issue in May this year were £45.8m. Dr Keith McCullagh, chief executive, said no further fund-

ing should be required until after the exercise of £47.6m of warrants in January 1996. These are priced at 525p per share. Yesterday, the shares closed

unchanged at 365p.

Mr Noble said the available funding was sufficient for the company to develop its lead compound, Batimastat, an anticancer drug, and submit it to Evaluation of Medicinal Prod-ucts in 1996. The drug is presently in phase II trials to evalu-

ate its effectiveness.

Mr Noble said the company would market Batimastat itself. He believed the group could reach the specialist oncology market with a sales-force of only 110 in Europe and 80 in the US.

The company said it was looking for partners to help it develop products outside the cancer area in an effort to keep down costs. The company aiready has an agreement with Glaxo for an asthma compound.

TARGET

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even an expedited appeal process would mean. That is the prospect which

MBO at GKN vending unit

By Paul Cheeseright

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P VOS, Managing Director

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The management of GKN Vending Services has staged a £7.6m buy-out from GKN, the engineering group, and changed the name of the company to Vendcare Services. In 1993 GKN Vending Ser-

154.86 190.25 35.39

24.38 15.38 8.98

84 433 95 298

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399

vices made pre-tax profits of £1.1m on sales of £17.1m. The buy-out team, led by Mr Rod Tompsett. managing Managers and senior debt

director, was advised by Touche Ross. Equity funding came from Prudential Venture

Notice of Interest Payment

3.45p to 3.6p.

Extended Term Debentures due 2002 Shawmut Bank Connecticut. National Association as Trustee for K Mart (Australia) Finance Limited Extended Term Debeatures due 2002 under an Indenture dated as of July 1, 1976 between K Mart (Australia) Finance Limited and Shawmut Bank Connect-

To Extended Term Debenture Holder: K Mart (Australia) Finance Limited

ational Association hereby confirms the following.

For the Period to June 30, 1995.

1. The Minimum Redemption Price per \$1,000 principal amount of Extended Term Debenures is \$605.44.
2. The principal amount outstanding of each Extended Term Debenure is their face value, \$1,000, \$10,000 and \$100,000.

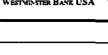
The interest payable on July 1, 1995 will be \$120.31 per \$1,000 principal amount of Extended Term Debentures.

Shawmut Bank Connecticut, National Associa

NATIONAL WESTMINSTER BANK USA July 1, 1994

as Successor Trustee to







Crédit Commercial de France Lire 150,000,000,000 Floating Rate Notes due 1998

In accordance with the Terms and Conductins of the Notes, notice is hereby given that for the Interest Penda from June 30, 1994 to September 30, 1994, the Notes will carry an Interest Rate of 8 25 % per annum.

The Coupon Amount cayable on the relevant Interest Payment Date, September 30, 1994 will be Line 105,417 per Lire 5,000,000 nominal amount of Note and Lire 1,054,167 per Kredietbank Luxembourg Lire 50,000,000 nomina:

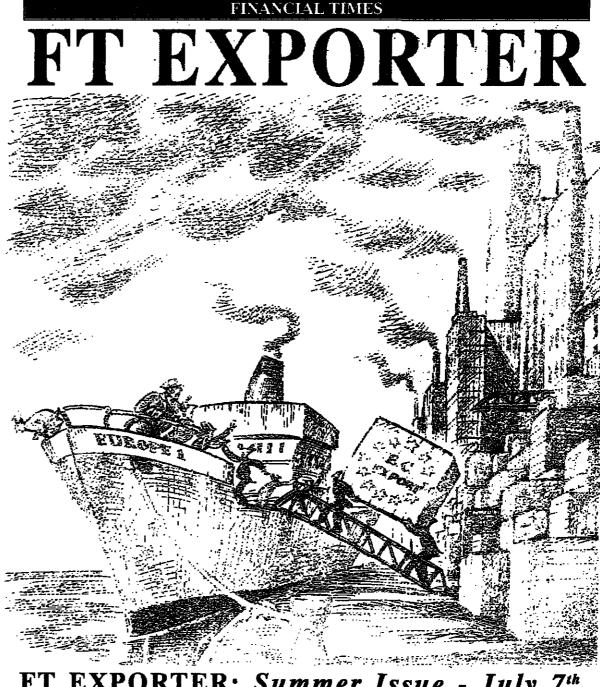
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Notice is hereby given that the Bonds will bear interest at 6.0625 per cent per annum for the 186 day period from I July 1994 to but excluding 3 January 1995. Interest payable on the Bonds on 3 January 1995 amounts to US\$31.32 per US\$1.000 principal



FT EXPORTER: Summer Issue - July 7th

FT Exporter will appear with the Financial Times throughout the UK and Europe on the 7th July 1994. Written by Financial Times journalists based in leading business centres across Europe, the FT Exporter will show, through case histories, how orders are being won and what practical problems are being overcome.

The next issue of Europe's premier export review, the

The Summer issue will include a discussion of how tree is World Trade after GATT, at a glance Risk Profiles for

Derek van Tlenen [display] Tel: 44 (0) 71 873 4882 Fax: 44 (0) 71 873 3195 major non-European trading countries, a comprehensive guide to short term export credit insurers and a look at good deals, bad deals and who's doing them.

Details of the new FT Exporter WorldTraveler Foncard, in association with Sprint. will also be included in the Summer Issue.

Janet Kellock [classified] Tel: 44 (0) 71 873 3503 Fax: 44 (0) 71 873 3098

BANQUE GÉNÉRALE DU LUXEMBOURG MORGAN GUABANTY TRUST COMPANY OF NEW YORK Agent Bank n. Fiscal Agent and Calculation Agent

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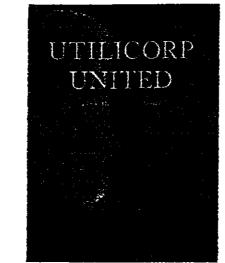
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CAE is the world leader in simulation and training systems. The company's strong commitment to R&D has enabled CAE to enter new markets. Two examples of the success of this strategy are MAXVUE™, CAF's visual system, and the GEN 3 the energy management system. The company also leverages proprietary technology and precision manufacturing capabilities to enhance its leadership position in a number of niche industrial markets. With headquarters in Toronto, the company's common shares are listed on the Toronto and Montreal Stock Exchanges under the symbol "CAE".

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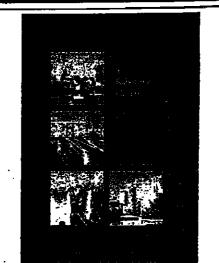
UtiliCorp United

At the forefront of change in the U.S. utility industry for nearly a decade, UtiliCorp United (NYSE:UCU) today is uniquely positioned to succeed in deregulated energy markets. It operates electric and gas utilities in eight states and British Columbia; produces, processes and markets natural gas in North America; owns independent power projects; markets natural gas in Great Britain through joint ventures with six regional electric companies; and has electric utility interests in New Zealand.



DBS LAND

DBS Land is one of the largest Singapore property groups listed on the Singapore Stock Exchange and a leader in the Singapore property market. It has assets of more than SS3.7 billion in prime commercial, hotel, industrial, residential and leisure properties in strategic locations. DBS Land's portfolio also includes residential, commercial, industrial and hotel properties in Malaysia, Indonesia, Hong Kong, China, Sri Lanka and Victram. 48 Singapore and overseas subsidiaries carry out the Group's core business of property, investment and development, hotel management and related business. As at December 1993, DBS Land's profit after taxation increased by 35.3% to S\$78.7 million. The Group's turnover rose 4.1% to S\$302 million.



The Rabobank Group

With total assets of NLG 253.2 billion the Dutch Rabobank Group ranks among the top 20 banks in Burope and the top 50 worldwide. Over the past two decades, the bank has gradually expanded its international network to cover strategic geographic areas. It comprises now 47 offices in the world's major financial and commercial centres. The Group's 'central bank', Rabobank Nederland, operates as a wholesale house, specializing in serving major national and inhernational corporations and in operations on the financial markets. Besides dealing room and treasury activities, the bank offices corporate finance services (including consultancy on mergers, acquisitions and participations) as well as a comprehensive package of international services through its international network.

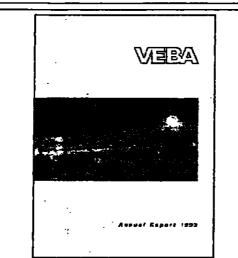


Avesta Sheffield AB

Avesta Sheffield is one of the world's major manufacturers and distribute of stainless steel with a comprehensive product programme.

Avesta Sheffield employs 8,100 people and has a turnover of approximate the comprehensive product programme. The group has manufacturing facilities in Sweden, the UK and the USA. It has sales companies in 20 countries, service centres in the major markets and 30 agents throughout the world.

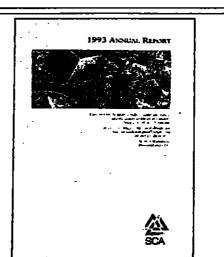
Specialisation in stainless steel and integrated process routes from raw materials.



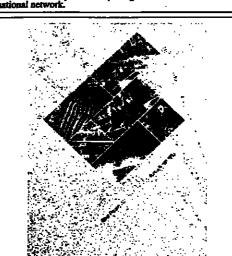
VEBA AG

Creating Shareholder Value Creating Shareholder Value

Headquartered in Düsseldorf, Germany, VEBA is one of the largest publicly owned Buropean companies with approx. 500,000 shareholders. In 1993 the Group's 128,348 employees worldwide generated sales totalling DM 66.3 billion. While earnings amounted to DM 1.2 billion, earnings per share were DM 24.75. Through its fleet of companies, VEBA is active in the fields of Electricity, Chemicals, Oil, Trading/Transportation/Services. Aside from its international market approach, the company continues to focus its efforts on high value-added activities, and thus remains committed to creating value for its shareholders.

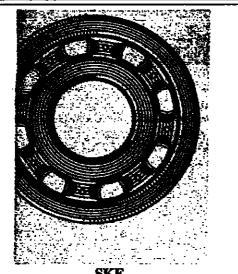


SCA is a strong, consumer-oriented company in the fields of hygiene products and packaging which account for about 2/3 of consolidated sales. High value-added printing papers and sawn timber are other significant areas. In its production, SCA uses as much recycled fiber as it does virgin fiber from the forest. SCA employs a work force of approx 25,000 in some 20 countries, half of whom are employed within the EC. Markets outside Sweden account for about 85 percent of sales. Europe is the primary market. SCA in brief: Net sales SEK 33,420 M (32,137). Earnings after financial net SEK 1,210 M (451). Barnings per share SEK 5.82 (1.99). Equity/assets ratio 47% (41). Shareholders equity incl minority interest SEK 20,879 M (19,091).



RIETER

Rieter, a Swiss based group with global presence and CHF 1655 million sales in 1993, is the only company worldwide which commands the entire know how in fiber manufacturing and processing, based on both cotton and plastics. In its divisions Spinning Systems and Chemical Fiber Systems, Rieter develops and produces machines and fully integrated spinning systems. The Unikeller division is European market leader in noise control and thermal insulation components for vehicles.

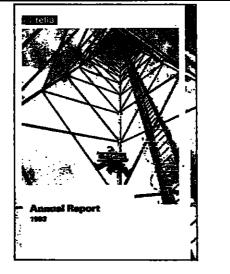


SKF is the world leader in rolling bearings, with a market share of 20%. Bearings and seals are the Group's core business and accounted for 90% of total Group sales which in 1993 amounted to SEK 29200 million. The manufacturing is carried out in around 90 factories in 15 countries. The sales organization consists of wholly owned sales companies and more than 7000 industrial distributors together covering some 130 countries in the world.



TVX Gold Inc.

TVX Gold Inc. is a Canadian based growth oriented international mining company with 1993 gold and gold equivalent production of a record 439,000 ounces at an average cash cost of \$172 per ounce from its interests in six operating gold mines located in North and South America. The strengths of TVX Gold include quality reserves, long mine life, low average cash costs and increasing production, and a new, experienced and aggressive man-



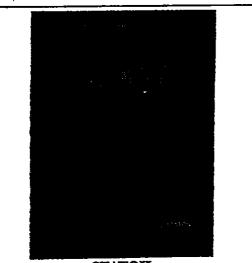
Telia

The Telia Group offers public and private networks for telephony, data communications and mobile telephony. Together with PTT Netherlands and Swiss PTT, Telia is a co-owner of Unisource. In 1993, The Telia Group's revenues totalled USD \$4.5 Billion. Return on capital employed was 14.5 %. Telia invested a total of USD 910 million.



Banco Commercial Português

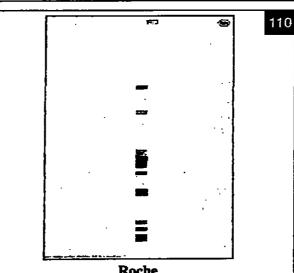
Banco Commercial Portugues
In spite of the worsening of the Portuguese economy BCP had another successful year. Two specialised banks started up, one in merchant banking, CISF—Banco de Investimento, and another in mortgage financing, Banco de Investimento Imobiliário. Also, a 50% stake in Banco Banif de Gestión Privada, in Spain, was acquired while the opening of our Macao branch allows BCP into booming Southeast Asia, taking advantage of the existing synergies. Finally, in 1993 total assets increased 26,7% (up to PTE 1.927 B) net interest income 23,7% (up to PTE 71.9 B), in cash flow 33,9% (up to PTE 75 B) and shareholders' equity 9% (up to PTE 166 B). The solvency ratio, on a consolidated basis, was 15%.



STATOIL

Statuil is an integrated Norwegian oil and gas company and ranks as the leading operator on Norway's continental shelf. Operations are also pursued in 20 other countries. The group reported a profit before texation of NOK 12 billion in 1993 as against NOK 9.9 billion the year before. This increase was that he allow head of resolution a reduction in constitute on the lead of resolution as reduction in constitute on the lead of resolution as reduction in constitute on the lead of resolutions.

99 DBS Land



106 TVX Gold Inc.

107 Telia



Roberts Pharmaceuticals

Roberts Pharmaceuticals (NASDAQ:RPCX) is fast realizing its goal of becoming a major pharmacentical company whose diverse products contribute to the health and well-being of all age groups. Roberts has successfully combined an aggressive product development program with strategic acquisitions, to create a profitable company with a well-balanced product portfolio concentrated in six major therapeutic categories.



SULZER

Sulzer is a market-oriented, internationally leading Technology Corporation based in Winterthur, Switzerland, employing over 30,000 co-workers worldwide. Sulzer is active in the following markets: Weaving Machinery, Plant wide. Sulzer is active in the following markets: Weaving Machinery, Plant and Building Services, Medical Technology, Process Engineering, Reciprocating Compressors, Locomotives, Surface Technology, Thermal Power Systems, Hydranlics, Thermal Turbomachinery, Paper Technology and Pumps.

In 1993, despite poor economic conditions in many of its markets, Sulzer increased its net income by 11% with a slightly reduced sales and order intake; net value added per employee rose by 3.5%.

The Financial Times Annual Report Service	
polaction. Natural Gas, Oil Trading & Shipping and Refining & Marketing. In 1994 Statoil's involvement in Petrochemicals has been transferred to mealis, a new petrochemical company owned 50 per cent by Statoil and mealis, a new petrochemical company owned 50 per cent by Statoil and	to the development of new drugs. In addition to pharmacentical engaged in the fields of vitamins and tine chemicals, diagnostics, flavours, in 1993 Roche Group consolidated sales rose 11% to re million. Consolidated net income grew 29% to Sfr. 2,478 milli Sfr. 2,163 or 15% of total group sales were devoted to research an This is an increase of Sfr. 165 million or 8%.

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Mail to: FT Annual Report Service, Dept 700, P.O. Box 384, Sutton, Surrey, SM1 4XE United Kingdom to reach us no later than 30	0th September 1994.

NOTICE UNDER SECTION 12(2) OF THE TELECOMMUNICATIONS ACT 1984

Proposed Modifications of the Conditions of the Licence of British Telecommunications plc ("BT")

The Director General of Telecommunications ("the Director") in accordance with section 12(2) of the Telecommunications Act. 1984 ("the Act.") hereby gives notice that he proposes to make modifications of the Conditions of the Licence granted under section 7 of that Act to British Telecommunications by the Secretary of State on 22 June 1984 which has effect as if granted to BT.

The effect of the proposed modifications

The proposed modifications of the Conditions of the Licence would introduce a new provision, controlling the timing of certain price changes, into the existing main price control rule in BT's Licence (Condition 24A). The existing rule limits the extent to which BT may increase, or is obliged to reduce, the prices of certain main services in any year of the four years commencing on 1 August 1993. The prices covered by that rule are exchange line connection and rental charges, and call charges (except those for calls from public call boxes, calls to information or entertainment services and calls to destinations in the

The new provision would have the effect of ensuring that where BT is required to reduce its prices in any year of the three years from that commencing I August 1994, in accordance with Condition 24A of its Licence, the combined effect of the changes in Individual controlled

prices in that year should be equivalent to a single change made no later than I November.

A formula which converted all the price changes in a year into a single price change would be included in Condition 24A as the means of establishing whether or not BT had complied with the new provision.

If BT has made reductions in any year beyond those necessary to comply with Condition 24A the additional reductions will be taken into account in the immediately

The reasons for the proposed modifications The Director proposes to make these modifications of the Conditions of BT's Licence to ensure that consumers receive the benefit of price reductions earlier rather than later in the price control year.

The Director is required by section 12(2) of the Act to consider any representations or objections which are duly made and not withdrawn.

Representations or objections to the proposed modifications may be made in writing to: Mr P Atkinson, Office of Telecommunications, 50 Ludgate Hill, London EC4M 7]] no later than I August 1994. Copies of the proposed modifications may be obtained from the above address (telephone 071 634 8883).

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FT Surveys

PROPERTY

igns are emerging of rising investment activity by US property groups in Europe at the same time as a corresponding show of interest by their Euro-

snow of interest by their surc-pean counterparts in the Amer-ican market.

This intriguing cross-Atlan-tic activity reflects the differ-ence in the speed at which markets are moving in Amer-ica and Europe

ica and Europe.

The speed of the rise in UK commercial property values over the past 18 months, for instance, has been greater than anyone had forecast. However, the high returns that have been generated are now at risk with the present rise in long-term UK interest rates. This vulnerability is most evident in over-rented investments - where rental income is considerably in excess of today's rental value.

As a consequence, there is increasing interest in so-called 'rack-rented' investments where income is equal to present market value - currently the focus of domestic investor activity in the UK largely on the back of rising confidence in the outlook for rental

A strong home market - such as the UK's - is often the precursor to a move overseas by investors. This appears to have been the case for German investors recently and the same factor may underlie confidence among UK institutions' renewed engagement in European and US markets.

In west Germany commercial property yields in all sectors in the big cities remain stable and are supported by the liquid German open-ended funds (dedicated property invest-ment vehicles similar to unit

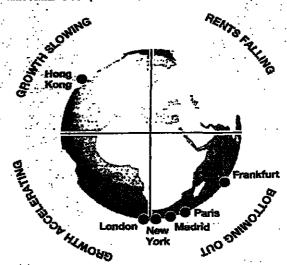
It is unsurprising, therefore, that German open-ended funds have been active abroad in the 24 months since they were given the freedom to invest outside of Germany. Today, there is still an advantage for these funds to invest in the UK compared with their own domestic markets because property offers a higher yield. France, in contrast, has a

quiet investment market and evidence of market activity is scarce. Transfer costs associ-ated with property purchases in France add an additional 15 per cent to the overall cost, largely because of the high level of stamp duty (in the UK total transfer costs is a relaAtlantic alliance

The outlook for the US and west European markets is positive, writes Chris Bartram

The property rental cycle

Prime rental values (June 1994)



different markets. Spain, too, is the focus of attention from UK and other international investors. After three poor years for property, values look relatively cheap and the prospects for growth are considered excellent

in an economy emerging from recession. In office sectors investors expect good growth and

recent changes in landlord and tenant law are regarded

as helpful to investment Dutch and Belgian markets appear to be missing out on overseas investor scrutiny; activity in Belgium in particular is low. Dutch institutions and property funds have never-theless always been at the forefront of those groups active overseas, with renewed inter-

European markets typical of

Dutch overseas forays. In the US, in all sectors of prime commercial property other than the best shopping malls, yields are in the region of 8-10 per cent, while in selected locations improved

rental values

are forecast A strong home within the next both retail and market is often the 12-13 months. precursor to a that on the move overseas by international stage the US investors looks to be one

of the most attractive markets.

The combination of good growth prospects in rental value in the medium term, the high initial yield and the ability to borrow locally at competitive rates make the US a compelling target for international investors. German, UK and Dutch investors as well as Middle Eastern and far eastern groups are all actively looking

Continental European markets all have some attraction for UK investors with Spain and France receiving particular attention. These markets are nevertheless relatively illiquid compared with the UK-in addition with the attention. in addition, with the exception of Paris which is a larger office market than London, the bly cities of the continent are small by comparison with UK

or US investment locations. Continental cities' capacity to absorb large international investor cash flows may there-fore curb the overall level of activity. By the same token, those quickest off the mark in identifying opportunities in relatively small European markets are likely to be well rewarded

The principal US investors interested in Europe are the larger pension funds keen to diversify beyond America. US funds' interest in Europe is gathering pace at the same time as an increasing awareness of the attractions of their home market. American inves-tors will inevitably be better placed to spot opportunities in their own backyard in the face of rising interest from European competitors.

s the year unfolds, activity is likely to accelerate in markets on both sides of the Atlantic. The speed of change has already surprised market observers in the UK and it is eathering pace in the US. By contrast most leading European capitals are lagging but the attention being paid to these markets suggests that activity may soon rise there

Investors are motivated by the search for high yields con: bined with good quality growt! prospects - a heady cockta for those in economics wit low growth prospects and hig real interest rates.

However, it is possible th: there will be an insufficier number of quality propertie on the market for the lare pool of investment func available; if this situatio arises, it will add an extr dimension to the debate abou the interplay between proper prices and long-term intere

The present fragility prices in the UK for ove rented investments represen the first round in this encou

The author is chairman Jones Lang Wootton Fur Management

tively low 3 per cent), a deterrent to overseas groups weighing the various merits of est in the UK, US and other

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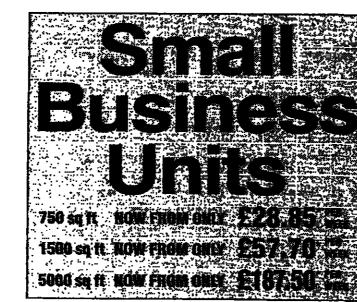
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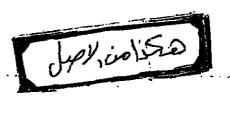
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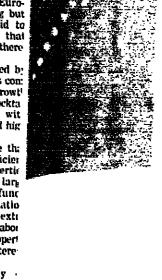
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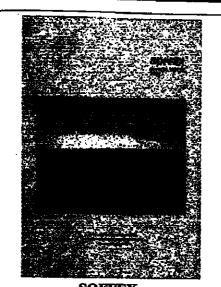
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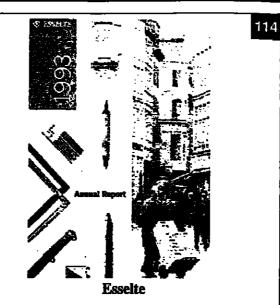
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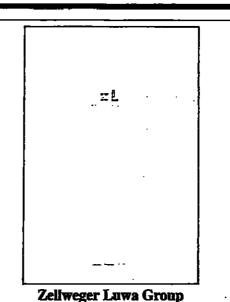
SOFFEX - Swiss Options and Financial Futures Exchange is the Swisswide fully integrated electronic Exchange for derivative products. The product range with options on Swiss blue-chip shares and the Swiss Market Index (SMI) as well as futures on the SMI and long-term government bonds meets the needs of all portfolio managers active in the Swiss franc sector. Market position in Europe 1993: 1st place in stock options, 2nd in index



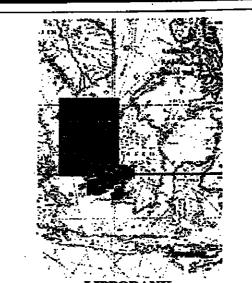
Esselte is a worldwide Group focusing on manufacture and distribution of products for offices and retail stores. The Group has slightly more than 11,000 employees, of whom 460 are located in Sweden. Operations are con-

and the companyees, of water 400 are tocated in Sweden. Operations are coadacted primarily in Western Europe and North America.

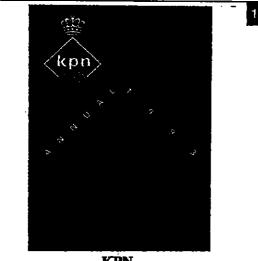
Sales for 1993 amounted to SEK 11,843 m, an increase of 20 percent, compared with the preceding year. Income before tax was SEK 301 m (-11). Return on capital employed increased to 8.3 percent (5.1). Income per share after tax was SEK 4.30 and proposed dividend SEK 2.75 per share.



With branches in over 20 countries throughout the world, the Swiss Zellweger Luwa Group has some 6,900 employees. Operations cover the following areas: Textile Systems, Energy, Environmental Monitoring, Ventilating and Air-conditioning Systems, and Building Services. In 1993, consolidated sales came to Swiss France 979.8 million

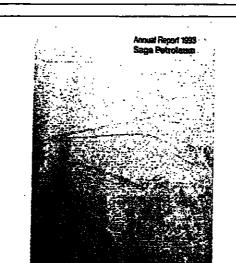


Lippobank, established in 1948, is one of Indonesia's leading commercial banks. Among publicly-listed banks it has the largest network of all, with more than 220 branches throughout Indonesia. It has representative offices in Sydney, Knala Lumpur, Bangkok, Manila, Hanoi and Ho Chi Minh City. As part of the Lippo Group of companies, Lippobank has subsidiaries and financial services affiliates in Hong Kong, Singapore, China, Thailand, Australia and California - and either directly or via the Lippo Group, joint venture alliances in Indonesia with eminent banking names such as Bankars Trust, Tokai Bank, Deiwa Bank and Banque Nationale de Paris. The shares of Lippobank are actively traded on the Indonesian stock exchanges.

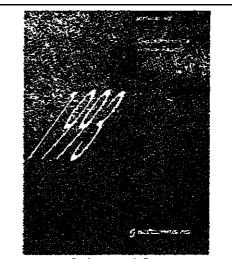


1993 was again a good year for Royal PIT Nederland. Not income increased by almost 8% to NLG 1,795 million. The dividend was raised to 50% of this amount, rounded up to NLG 898 million. Sales increased by almost 6% to NLG 17,308 million. Capital expenditure on property, plant and equipment was NLG 3,180 million. Group equity amounted to 49.2% of total liabilities and group equity

At present, KPN expects that for 1994 the growth of sales and net income will be consistent with 1993.



Saga Petroleum a.s. Saga Petroleum a.s.
In 1993, Saga Petroleum had an operating profit of NOK 1 694 million and a profit before taxes of NOK 1 006 million. The Group's proved and probable oil and gas reserves total 147,4 million tomes of oil equivalent, of which 44 per cent oil. In terms of reserves, Saga is among the largest independent upstream companies in the world. It is Saga's intention to further strengthen its position on the Norwegian shelf, and to milies the company's expertise and capacity to gradually develop its international activities. Saga's objective is to give the company's shareholders the highest possible return on their investment through efficient operations and strict requirements to the profitability of new projects.



Software AG Software AG celebrated its 25th business year with an eight per cent rise in Group sales to DM 843 million, further confirmation of its position as one of the largest independent software vendors worldwide. More than 5,000 organisations in over 75 countries currently base their IS activities on Software AG products and services. The positive results recorded in 1993 reflect the further success and refinement during the year of our long-term strategy of positioning Software AG as a global services provider, supplying medium-sized and large enterprises with business solutions based on superior software technology.



BSS BSS is a Swiss bank with all what this implies in terms of tradition, experience, security and confidentiality. BSS is owned by the "Fondation de Famille Sandoz" and by key executives of the bank. The bank focuses on asset management for private and institutional clients and offers a wide range of securities and banking services including global custody, forex and stock exchange operations.

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- 51.

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- 57.

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- 59. Havas 60. Lafarge Coppeé

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- 61. ☐ Lectra Systèmes
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 Lyonnaise des Eaux
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- 78. ☐ Sovac
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- 82.

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- 83.

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- 95.

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Accountant

By John Lloyd in Moscow

The top official in Russia's diamond industry has again cast doubt on the future agreement with the De Beers diamond monopoly - saying that Russia gets prices up to 35 per cent higher for the 5 per cent of its production it is allowed to sell outside its agreeme with De Beers, the south African group that, through its London-based Central Selling Organisation, controls at least 80 per cent of world trade in

By Sally Bowen in Lima

The rights to the vast Peruvian

alluvial gold deposits known as

San Antonio de Poto were suc-

cessfully auctioned in Lima

Vegsa-Andes Corporation, a

Peruvian consortium, outbid

rival Brazilian and Colombian

mining concerns with an offer

exceeding \$8.5m for the two

deposits and the fixed assets.

With the sale, handled by Morgan Grenfell, the Peruvian

state rids itself of a huge but low-grade goldfield that it has

never been capable of develop-

ing. The deposits, located on

rough (uncut) diamonds.
Mr Yevgeny Bychkov, head
of the state committee on precious metals and stones, was speaking before the expected resumption of talks with De Beers in the middle of this month. The two sides talked in June, but were unable to settle any of the outstanding issues een them.

Exports of rough diamonds handled by De Beers - brought in \$1.3bn last year, said Mr Bychkov, while exports cut stones yielded \$680m. Nearly

Peru auctions off big,

low-grade goldfield

from the republic of Yakutia, with the Urals, the only other diamond producing region, accounting for no more than 100.000 carats. Mr Bychkov added: "Talk of

the collapse of the Russian gold industry is very much exaggerated", pointing to an increased production estimates for this year of 150 tonnes, compared with 146.8 tonnes last in 1993. Some 30 to 35 per cent of the gold produced in Russia was exported, he said.

Australia expects

5.000 metres above sea level. have been virtually abandoned for 20 years. Vegsa-Andes says it will commence dredging operations almost immediately, moving 1.5m tonnes of gold-bearing soil next year and 5.4m tonnes

in 1996. The company will pay the Peruvian state royalties on all gold extracted varying between 2 and 10 per cent according to fluctuations in the international gold price.

Revenue from royalties is expected to total about \$2m a

Asian beef boost By Nikki Tait in Sydney

Australian beef exports to North Asia could almost double over the next four years, as a result of trade liberalisation the government-owned Australian Bureau of Agricultural and Resource Economics, forecast this week.

Ahare suggested that exports to Japan and South Korea could rise to 580,000 tonnes in 1998-99, from 344,000 tonnes in 1992-93.

The increased exports should underpin prices and could take the cattle herd and beef production back to the record levels seen in the 1970s, the forecaster suggested

MARKET REPORT

LME base metals prices move higher

Base metals prices moved higher yesterday afternoon on the London Metal Exchange and, although there was some late profit-taking, all markets finished in the plus column with most set for further gains,

dealers said. "COPPER and ALUMINIUM found the going heavy at the highs, but are still looking good. They had the reactions earlier this week, and [three

should get above \$1.500 fa tonne]," one said. The aluminium price closed yesterday at \$1,497.50 a tonne, up \$18.75 on the day, but ended the after hours session at \$1,489.

Commodity London Exchange COFFEE prices ended modestly firmer after a roller-coaster session that saw them test the downside after touching fresh 74-year highs

months deliveryl aluminium in early trading. The September futures position closed \$25 up at \$3,128 a torme. "We came back up on New York's regained strength," said one

> The market mood remained fundamentally very bullish and further gains were likely, others said, noting it was "just the start of the frost period" in the southern hemist Compiled from Reuter

Zinc producers conspire in their own downfall. An opportunity for a return to profitability has been missed around.

Some years ago the chief executive of a major European metals group delivered a speech on the future of the European zinc industry. To make his point he compared the decision makers in the industry with the heroes of ancient Greek plays - who

acted in ways that inevitably led to their destruction. In the end that chief executive proved a perfect example of his own analogy. There is no predetermina-

tion, however, that the European zinc industry shall always be a loss-maker. Its failures have been caused by wrong decisions – repeated over and over again.

The present situation has been exacerbated, of course, both by the unforeseeable rise in metal supplies from the former eastern bloc countries and by the adverse business cycle. But it is not the first time that the European zinc industry has found itself in turmoil; low omfitability has been its main. feature for decades.

Zinc production is characterised by high fixed costs, stem-ming from high capital inten-sity and the structure of power supply contracts, which sacrifice intake flexibility for low

power tariffs.
The European zinc producers, who are at a comparative cost-disadvantage, have always seen only one way to stay competitive - spreading fixed costs by expanding capacity. What makes sense for an individual producer does not, however, work in the interest the whole industry. It inevitably results in oversupply. No wonder that western Europe, a high-cost region, is punished by the low-

est zinc prices. Several attempts have been made to remedy the situation by concerted action of producers and the European Commission. The last attempt to negotiste a "shut-down agreem failed some months ago. It was aimed at facilitating the closure of unprofitable capacity by raising money from the

a balanced European zinc mar-ket. The high cost of closing a plant in Europe is the main barrier to withdrawing from the market place. This exit barrier would have

been lowered by the financial scheme of the shut down agreement. It failed mainly because the financial weakness of some of the participants encouraged others to believe that plants would be shut in any case, without the need for an injection of their money. They hoped, in other

words, that market forces would solve the problem for them. But market orces have not worked in the European zinc industry for more than 20 years. Why should they work now? Cash-strapped companies are in no position to bear the high expenses of plant closures. In the short run at least, it costs

less to keep even an unprofitable operation open. The withdrawal of the stronger market players from the

backfired, as market developments prove.

Experience in the aluminium

sector shows that an agreement to cut capacitles can easily boost prices by \$206 a tonne. On top of that the zinc smelters would have been able to negotiate higher treatment charges, which dropped by around \$40 per tonne of concentrate from 1993 to 1994. In addition removing oversupply from the European market would put the European producers into a position to earn premiums over metal from their competitors in other

areas of the world. It is not expecting too much, moreover, to presume that others, especially the Japanese producers, would follow the European lead in closing down production.

The damage to the income of the zinc industry as a consequence of the failure of the shut-down agreement adds up to enormous numbers. A loss of revenue of \$100 a tonne for

vative estimate - it could well be double that amount. Taking \$150 a tonne as a basis for calculation it amounts to a stan tonnes-a-year operation.
Calculating the net present

value for 5 years, which is not unreesonable as a shut down has a lasting effect, the result would be \$57m assuming a 16per cent discount rate. In fact the European zinc smelters could only dream of a 10 per cent profit rate over a five-year period. Therefore a discount rate of zero seems more appro-

For the 2m-tonnes-a-year zine industry in Western Europe the loss from not acting in a sensible manner amounts to between \$1.14bn and \$1.5bn - an amount from which compensation for the cost of closures could easily have been provided. Thomas Book, now a consul-

tant, is a former chief economist of Metalloesellschaft, the Ger

'Growers unlikely to gain | New Zealand to drop Woolmark from coffee price surge'

Smallholder farmers were unlikely to benefit from the explosive price rise in coffee futures this week, TransFair, a foundation securing Third World growers prices above reports Reuter from Cologne. Wholesalers continue to buy coffee from the small

farms at the old rock-bottom prices," claimed managing director Mr Dieter Overath. "Farmers in countries such as Guatemala and Mexico don't even know of the Brazil frosts and the price rallies." German consumers should therefore not assume that higher retail

prices meant the Third World was doing any better. TransFair works through some 20 licensed roasters who have launched their own Third World brans, charging the consumer Dm2 to Dm3 (80p to

122p) per 500 grammes than

ordinary brands cost. When the New York price is below 165 cents a pound the difference between this level and world market prices is passed on to approved busiesses. Nearby New York coffee futures were close to 190 cents a pound yesterday, but distant positions were closer to 160 cents.

TransFair pays the extra sums to family businesses, co-operatives and infrastructure projects in coffee growing

It said its system was securing the long term survival of the coffee trade by offering long-term contracts and forward credits of up to 60 per cent of sales values. TransFair has a less than 1

per cent share of the German coffee market but expects further growth from public sector catering institutions.

land was the major producer of

By Terry Hall in Wellington

The New Zealand Wool Board will shortly cease to use the Woolmark brand name for much of the country's wool production, it amounced this week. This follows its decision to take over the interior wools division of the International Wool Secretarist

In future the wool, most of which will end up as carpet, curtaining, bedding or upholstery fabrics, will be sold under the name Wools of New Zealand, with a new registered trade mark of a stylised black and white fern. This will be marketed internationally by the 75 IWS staff, based in offices in London, Brussels, Beiling and elsewhere, who join the wool board when the take-over becomes effective

The chairman, Mr Pat Morrison, said that the move was being made because New Zea-

interior wools, and wanted a direct involvement in its production. New Zealand will remain a

member of the IWS, as will the other original partners - Australia and South Africa - and continue to contribute towards the cost of promoting apparel

As part of the change the board will also change its operational name to Wools of New Zealand, although Mr Morrison emphasised that its role as a producer owned co-operative of farmers would remain. He said the change in name was to help ease misconceptions that the board was government-con-

include the board requesting the government to legislate

functions, such as the shility to purchase the entire woo citp in troubled times.

board had never wanted to and promotion.

Welcoming the change of name, Mr John Falloon, the

Mr Morrison said that at one time New Zealand carpet wools dominated the world trade, holding some 70 per cent of the market. But its share had

COMMODITIES PRICES

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		TAL EXC	HANGE
(Price	s from Amalg	emeted Metal T	rading)
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	AD (\$ per tons	16)	
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Close)	6140-50	6230-35
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PRECIOUS METALS III LONDON BULLION MARKET Prices supplied by N M Rothschild

2 equiv. 384,80-385,20 385,10-385,50

GOLD COMEX (100 Troy oz.; \$/troy oz.) PLATINUM NYMEX (50 Troy oz.; \$/troy oz.) PALLADKIM NYMEX (100 Troy oz.; \$/troy oz.) 143.70 +3.70 143.80 140.75 3,837 143.95 +3.70 143.00 141.00 885 143.95 +3.70 - 1

Precious Metals continued

ENERGY EL CRUDE OIL NYMEX (42,000 US galls. \$/barrel)

Open int Val 16.95 65,712 18.68 6,311 263 18.52 10,745 636 - 2,870 --137,864 27,822 WI HEATING OIL HYMEX (42,000 US galls; c/US galls.) 60.55 49.50 10.078 13,738

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CRUDE OIL IPE (\$/be

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164.50 - 164.76 152.25 25.548 7.527 157.00 +0.25 157.00 164.50 184.60 4.704 168.75 - 168.25 156.50 7.535 530 161.75 - 161.75 169.50 7.535 530 163.50 +0.25 165.25 162.25 5.891 96 165.25 +0.25 165.25 162.75 14.280 255 161.244 15.285

+0.10 52.80 51.90 9,729 +4.16 53.30 52.50 42,617 14.01 53.35 52.55 16,747 +0.35 51.95 51.90 54.21 64.20 50.70 50.20 54.21 +0.25 53.65 53.20 3.218

GRAINS AND OIL SEEDS **WHEAT LCE (£ per torme)** 101.60 - 101.75 101.60 459 102.50 +0.25 102.25 102.20 2,246 104.40 +0.30 104.10 104.10 1,439 105.85 +0.45 105.50 105.50 465

WHEAT CBT (5,000bu min; cents/80lb bushet) 3126 -26 3180 3124 25,200 22,955 2227 -27 2276 3220 83,000 23,965 3342 -20 3397 3336 22,93 28,020 3310 -30 3360 3310 23,95 2,300 3310 -31 3360 321,95 2,300 321,4 -1,4 3250 321,4 2,125 145 222,225 77,416 +3/0 250/0 248/2125,480178,420 +1/4 248/4 241,4253,155117,220 +2/2 245/0 238/2608,090178,830 +2/4 252/4 247/2 77,675 8,155 +2/2 257/0 252/0 14,055 2,440

312 IE BARLEY LCE (2 per tonne) 99.80 100.90 101.75 103.00 104.80 +0.10 99.60 99.60 +0.15 100.90 100.75 -1/A 886/4 853/4 85,950 77,880 -3/0 86/40 851/4142,210 80,225 -8/2 851/4 857/4 53,425 8,950 -8/2 838/4 852/0.373,700142,740 -5/0 646/4 652/0.34,330 5,945 -4/0 660/0 688/4 15,335 1,565

28.31 -0.23 28.65 28.18 6.768 6.577 28.38 -0.26 28.78 28.20 17.915 8.321 28.44 -0.24 28.80 28.20 13,167 1,199 28.11 -0.32 28.80 28.50 25,186 3.22 28.91 -0.38 28.50 25.80 25,186 3.228 SOYABEAN MEAL CST (100 tone; \$/ton) -1,7 182,8 190,8 9,641 7,128 -1,5 183,5 181,2 21,068 7,498 -1,1 182,8 190,8 15,185 1,401 -1,0 180,5 187,8 6,907 20 -1,0 190,0 187,9 13,419 5,971 -1,1 190,0 187,5 1,742 227 76,368 23,378 Jel Ang Sep Oct Dec Jen Tatal M POTATOES LCE (EA

90.0 195.0 171.3 181,5 107.5 1328 1257 1275 1350 1368 1388

Latest Bay's price classes High Low lat 2,160 -0.020 2.175 2.185 18,831 2.170 2.170 1.375 2.270 -0.013 2.180 2.188 11,325 2.235 -0.013 2.250 2.240 11,373 2.330 -0.013 2.340 2.330 14,873 2.330 -0.013 2.340 2.330 14,873 2.330 14

E COCCA LCE (2/torne) +18 +23 +21 +16 +15 +16

■ COCOA CSCE (10 tonnes; \$/tonnes) +28 1285 1280 284 26 +28 1319 1289 34,742 4,551 +25 1358 1312 12,740 735 +25 1380 1357 7,658 44 +25 1415 1380 2,991 28 +25 1415 1380 2,917 20 III COCOA (CCC) (SDR's/tonne COFFEE LCE (\$/tonne)

3225 3019 4,191 992 3250 3020 21,871 5,332 3250 3040 8,315 1,006 3246 3056 8,029 874 3218 3115 3,293 257 3200 3155 310 50 ■ COFFEE 'C' CSCE (37,500lbs; cents/lbs) 189.75 +1.00 182.00 184.00 598 284 181.80 +1.73 195.00 185.00 27,730 14,448 193.20 +8.00 - 12,218 1,330 199.10 +8.00 - 7,536 481 160.50 +8.00 - 1,106 2 1,106 265 COFFEE (ICO) (US cents/pound)

127.21 M No7 PREMIUM RAW SUGAR LCE (cents/los) 11.79 -0.11 11.90 +0.03 712 ,101 21 +0.03 WHITE SUGAR LCE (\$/tonne) E SUGAR "11" CSCE (112,000lbs; cents/lbs)

■ ORANGE JUICE NYCE (16,000lbs; canta/fbs)

-1.05 99.00 98.00 2,265 -0.25 100.00 100.00 139

11.49 -0.05 11.70 11.45 1,830 4,895 11.68 +0.05 11.72 11.61 65,123 7,889 11.45 +0.07 11.48 11.36 28,703 1,761 11.37 +0.04 11.38 11.35 4,475 578 11.32 +0.04 11.30 11.30 2,000 8 11.35 11.30 11.21 M COTTON NYCE (50,000lbs; cente/lbs) 71.00 +0.25 71.99 70.70 931 193 71.40 +0.40 73.00 71.50 5 2 71.67 +0.18 72.55 71.50 8,629 1,840 71.53 -0.32 72.55 71.52 28,082 7,952 72.93 -0.10 78.00 72.90 8,423 1,080 73.60 -0.35 74.30 73.90 2,769 748 65,743 12,131

IN CRES Publi

YOUUNE DATA

Wool Heavy offerings in the final week of the 1993/ 94 selling season in Australia made little difference to price levels. The meriast indicator finished at 624 cents a kg., only 5 cents down on the week. Competition at auctions was good, with China prominent, which is always seen as a strengthening factor. The assort also ended in New Zesland with prices firm. The British wool selling season opened this week and firmer prices were correctly enticipated by the trade, though increases or not amounted to one or two per cent and are not universal. Holdeys are already an important factor leeping bade quit and their influence will increase and persist for the next two months. The UK wool-processing industry is busy but would be a for bappier if higher wool prices were accepted and passed on by retailers who continue to resist them. INDICES

921 8,275 1,081 943 19,451 2,603 961 25,326 3,576 963 28,548 1,220 996 11,831 303 1015 3,406 15 952 977 991 1009 1014 1020

ELIVE HOGS CHE (40,000lbs; cents/lbs) 42350 -0.325 42.650 42.350 41.200 -0.725 42.000 41.200 44,100 -1,300 48,180 44,100

LONDON TRADED OPTIONS

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\$15.96-8.14q \$17.43-7.44 \$17.45-7.46 \$19.29-8.30 III Oil PRODUCTS NWEprompt delivery CIF (torne) \$181-183 -2 Gas Oil Heavy Fuel Oil Nachtha Gold (per troy cz) Silver (per troy cz) Platinum (per troy cz.) Paliadium (per troy cz.) 538.50c \$400.25 \$141.25 Copper (US prod.) Leed (US prod.) Yn (Kuste Lumpur) Yn (New York) Zinc (US Prime W.) 111.0c 35.75c 18.90m 238.50c Ung.

84.50 -2.25 88.10 84.50 2.824 1.275 88.95 -1.70 90.40 88.50 13,545 2.333 91.50 -2.20 93.25 91.50 2.795 138 95.24 -1.40 98.50 95.25 3,887 212 Barley (Eng. feed) Malze (US No3 Yellow Wheat (US Dark North

■ RELITERS (Base: 18/9/31=100) Jun 30 Jun 29 month ago 2038.8 2041.3 1967.8

MEAT AND LIVESTOCK III LINE CATTLE CME (40,000lbs; cents/lbs) Sett Day's Open price change High Law Mt

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LONDON SPOT MARKETS III CRUDE OIL FOR (per berrel/Aug) +07-

+0.75 +2.10 +0.43 Cattle (live weight)† Sheep (live weight)† Pigs (live weight) -1.12 -4.79* -2.99* -4.5 -0.8 -1.0 96.33p 77.91p

+1.25 +1.00

Rubber (Aug)¶ Rubber (Sep)¶ Rubber(KL RSS No1 Jul) Cocorus Of (Phil)§ Palm Of (Malay.)§ Cocorut Off (Phil)§ \$600.0z
Palm Off (Malay.)§ \$470.0z
Copra (Phil)§ \$397
Soyabeans (US) £182.0w
Cotton Outlook A Index \$2.25c
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certaxio. r ringgifting, m Malaysian centax
1. Juli/ug z Juri/ul. w Jul. ¶ London F
CSF Rotterdam. § Bullion market close.
(Live weight prices). * Change on week, prices. products. However, these account for only 20 per cent of New Zealand's wool produc-

The new identity is part of sweeping changes which

Mr Morrison said that the

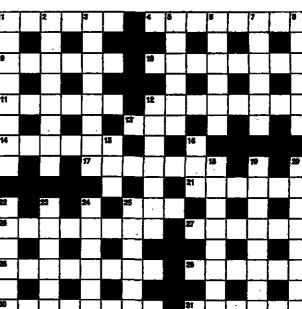
exercise these powers; In future it will concentrate on research, product development

minister of agriculture, said at a parliamentary function that for many years, through its levy to the IWS, the board had funded the promotion of wools produced by other countries. Now New Zealand farmers are directly funding the development of their own wool," he said. "That is the way it should

dropped to 30 per cent.

CROSSWORD

No.8,494 Set by ADAMANT



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9 Expected Reagan to hit back 12 In February's extremes, fails

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10 The novitiate father has men perplexed (8)

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13 Mother needs twelve months for one (3)

14 Fashionable hospital found space for Rugby Union's stammede (6)

15 I am one who would put up a relic, but put no politician in it (3)

20 To get on top of each problem can be a pain (8)

21 Sizing out of bed on the hospital control of the contr range (7) 21 Far from base, but the regi- 23 ment incorporate English car check (6)
Some coffee tastes bad (3)

26 In all likelihood in favour of youngster being left inside (8)
27 Foolish Greek boy about to be
28 High ground charged with energy in the Rible (6) replaced by really good man 28 Extra ingredient did badly in comeback of dictatorial woman (8) 29 Drinking place, legal without it, is open to everyone (6) 30 Devote time to catching the

roll of the dice (8)
31 Transport the ambassador around initially rough sea (6)
DOWN 1 Outranks its language (8) 2 Rocket element will function 3 Break cath about eating first and use a restaurant (8) 5 Seldom depend on trapping a

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Renewed bond weakness drives shares lower

UK Stock Market Editor

An early bout of optimism in the UK stock market was abruptly reversed yesterday following a sell-off in both the US dollar and Federal bonds when statistics on US factory orders and personal spending revived inflation worries, London equities were hit hard by heavy falls in British government bonds on news of a sharp rise in the Purchasing Managers Index for June.

The FT-SE 100 Index closed 27.1 points off at 2,919.2, having rallied at the close with Wall Street, which showed a fall of 20 Dow points in UK hours. The wider-ranging FT-SE Mid 250 Index dipped only 1.1 to 3,414.1, indicating the focus on the

FT-SE 100 gaining nearly 16 points at first as bond markets across Europe continued to firm in spite of the weakness of the dollar. Confidence was encouraged by unsubstantiated reports that the German and US authorities would agree on concerted monetary co-operation at the meeting of the Group of Seven ministers in Naples at the end of next week. Growing confidence that the dollar's problems would be managed without resort to over-heavy action on US interest rates had helped European markets on

Wednesday. But the indications yesterday, from both the US personal consumption data and the UK Purchasing Managers Index, has put inflation fears back into the centre of the market stage, and unsettled It was a volatile session, with the hopes in the London market that a

Access	Doolle	g Dates
~	CDéam	S DEFES
"First Declings: Jun 20	Jul 4	18" ايل
Option Declarations: Jun 30	Jul 14	Jul 28
Last Dealings: Jul 1	Jul 15	n/a
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earlier. "New 10-day settlement system starts

further cut in base rates might be

possible this autumn. UK equities had begun to drift back from their highs, with the banking sector weakening the overall picture in the wake of the aggressive cuts in overdraft rates by Abbey National. But underlying confidence remained sound until UK government bonds began to fall sharply. The FT-SE 100 Index was day's worst of 2,910.6.

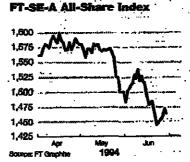
The renewed turmoil in bond markets put an end, for the time being at least, to the recovery in confidence in equities. Some strategists pointed out that US markets are moving into a holiday weekend, which opens with an early closure for today's session. This, it was stressed, increased pressure on European traders to unload bonds rather than hold them over an extended weekend. However, markets are still believed to be focusing on prospects for favourable action at the G7 meeting at the end of next

week. Today brings more data on the US economy, notably the latest economic leading indicators and construction spending statistics. Traders are resigned to seeing further down by nearly 36 points at the nervousness in the bond markets

which will continue to restrain share prices.

Selling of equities increased as the session progressed. However, the final Seaq total of 597.4m shares traded was more than one fifth higher than on Wednesday, when retail business was worth £1.03bn. Non-Footsie shares made up only about 55 per cent of business yesterday, further indicating the market's concentration on the futures-related Pontsie-listed stocks.

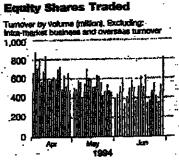
Several trading programmes were identified as a flow of sizeable deals crossed the trading screens. Many reflected end-of-quarter tidying up operations by fund managers. The first half of 1994 has brought highly volatile trading in UK equities. The FT-SE 100 Index has fallen by around 5.4 per cent over the second



Building Materials

5 Building & Construct

800 600 400



■ Key Indicator	\$				
indices and ratios	,				
FT-SE 100	2919.2	-27.1	FT Ordinary Index	2276.8	
FT-SE Mid 250	3414.1	-1.1	FT-SE-A Non Fins p/e	18.72	(1
FT-SE-A 350	1471.8	-10.6	FT-SE 100 Fut Sep	2919.0	
FT-SE-A All-Share	1483.35	-9.89	10 yr Gilt vield	8.76	(
FT-SE-A All-Share vield		(4.01)	Long gilt/equity vld ratio:	2.18	(

FT-SE-A 350	1471.8	-10.6	FT-SE 100 Fut Se	ρ
FT-SE-A All-Share	1483.35	-9.89	10 yr Gilt yield	
FT-SE-A All-Share yield	4.04	(4.01)	Long gilt/equity y	k
Best performing s	sectors		Worst perform	1
1 Engineering, Vahicle	6	+1.2	1 Banks	
2 Gas Distribution			2 Retailers, Food	d
3 Electricity		+0.8	3 Pharmaceutics	d

.. +0.7

... +0.3

-40.0 (8.53)(2.15)-2.0

4 Electronic & Elec Eqpt

moved to reduce rates on overdrafts.

The moves were viewed by

Abbey National fell 13 to 393p on 2.7m traded, while TSB dipped 7 to 203p on 6.3m, Barclays lost 16 at 519p and Lloyds

The worst individual perforby news that NatWest is buying Central Jersey Bancorp. of the US. Turnover of 12m in NatWest was the highest single day's activity for three months.

There was more late drama in the Enterprise Oil/Lasmo takeover battle, with both camps claiming confidence of success. Significantly, Lasmo shares came under heavy selling pressure, closing 8% off at 134%p on big turnover of 9.5m. with US investors selling the stock aggressively. Enterprise shares moved up 7 to 389p. But contrary to the view that the slide in Lasmo indicated

ers said US holders were taking the view that an Enterprise victory was likely. US investors, unwilling to accept the

new Enterprise paper, pre-ferred to sell their shares for cash in the market. Sector specialists said the

bid, the outcome of which is expected minutes after the market closes today, was still on a knife-edge last night. One view was that Enterprise had made a tactical blunder in buying half of the 16 per cent held by Philips & Drew Fund Manment

to have bid elsewhere for the 10 per cent stake it sought.

Telegraph blow

The Telegraph, whose share price has plunged following its decision to cut its newspaper cover price, suffered a further blow yesterday when it announced it had lost one of its brokers.

Cazenove, generally considered the most blue-blooded of the City's stockbroking firms, resigned The Telegraph brokership, leaving Panmure Gordon, formerly joint broker with Cazenove, as sole broker to the newspaper group. Cazenove stuck to its custom of making no public comment, but rival brokers said the move could only cause further damage to

The perception is that institutional investors have been incensed at the way Hollinger. the Canadian publishing group run by Telegraph owner Mr Conrad Black, sold 12.5m Telegraph shares just over a month before the newspaper cut its cover price to 30p, and have been venting their displeasure

"It was an extraordinary sequence of events and any attempt to make it look respectable has been severely damaged by the Cazenove res

come fell heavily after rival

NEW HIGHS AND LOWS FOR 1994

NEW HIGHS SP.

BANKS (1) Again, BUILDING & CINSTRN (1)
Kejma, DRIFHBUTORS (1) Polar, DIVERSIFIE
INDLS (1) Missipishi, ELECTYNIC & ELECT
EOUP (3) Plasmoc. TOK, INSURANCE (1)
Lombert Ince., GE. ESPLORATION, & PROD
(1) Tubow Cr., SPIRTE, WHISE & CEDERS (1)
Mecdonald Mertin A.

(1) Tudow Og, SPIRTER, WINNER & CEDERS (1) Macdonald Mertin A. NEW LOWS (135).

GELTS (2) BANKES (2) SUILDING & CRISTIPIN (8) Higgs & Hill, Keller, Luing (J) 6:49 PL, McAlpine (A), Tay Hortee, TRoury Douglas, Try. Westminster Scaffolding, BLDG MATLS & MCHTS (3) Breedon, Battock, Needer, CHEMICALS (8) BTP, Suitsiffe Specietren, CHEMICALS (8) BTP, Suitsiffe Specietren, Vortechter Chemra, DOSTRIBUTIONS (7) Bearing Power, Ceshet, Citeries Sidney, Cowle, Diploma, Cardiner, Handlern, DIVERSIFIED INDUS (8) ELECTRICS & BLEET FOUP (1) Scamponic, ELECTRACO & BLECT SQUP (1) Scannon ENGENEERING (5) Black & Decker, Cher David Brown, Hunting, Cuminamatic, ENG, VEHICLES (I) Syltone, EXTRACTIVE INDS (4) Ashemi, Belgechik Gold, Bracken, Pommin, FOOD MANUF (2) Acados & Hutcheson, Devro

irel, HEALTH CARE (5) Anagen, Cont Intercure. Scholl, Talure, Tepnal Diagr inti, HEALTH CARS: toy respond Diagnostice, Intercars, Schol, Takars, Topnal Diagnostice, HOUSEHOLD GOODS (1) Stanfalpir, HOUSEHOLD GOODS (1) Stanfalpir, INSURANCE (10) INVESTMENT TRUSTS (19 INVESTMENT COMPANIES (1) LEBURGÉ à HOTELS (5) LEBURGÉ À HOTELS (5) LEPLASSURANCE (1) MEDIA (6) EMAPA, MITON, News Ind., Pestan, Phonehit, Scottish TV, MERCHANT BANGS (1) Singer & Prickleriot, OIL EXPLORATION & PROD (1) Ensys Equity, OTHER FRANCIAL (8) PHANMACEUTICALS (9) PRINO, PAPER & PACKG (2) Ferry Pickering, Sidney, PROPERTY (6) RETAILERS, FOOD (1) M W. RETAILERS, EDOL (1) M W. RETAILERS, EDOL (1) M SV. RETAILERS, E General (7) Support Servs (6) ACT, BPP Hogg Robinson, MR Data Management, Maya, Ricardo, TELECOMMURICATIONS (1)

SmithKline Beecham said it had received approval to sell its anti-shingles treatment in the US. The treatment, known as Famvir, is a direct competitor to Zovirax, Wellcome's big-

TEXTILES & APPAREL 60 TRANSPORT (2)

gest selling product. One analyst argued that the SmithKline approval had come earlier than expected and was a reminder that Zovirax would lose its patent in 1997. Howwell documented evidence to

show that drug sales actually improved with the arrival of a competitor and the fall was merely the result of profit-tak-

ing after a good run. Dr Jonathan Gelles of Wertheim Schroder said "the number two player always expands the market" and that only 40 per cent of Zovirax sales in the were for shingles and thus

under threat of competition. There was also some encouraging news for Wellcome – it announced a co-promotion deal with Upjohn, of the US, for Zovirax - but the shares have risen sharply over the past few weeks and were easily marked down. They closed 27 weaker, with turnover uninspiring at only 1.3m shares. SmithKline rallied from a low of 404p to close 3 off at 406p.

Life assurances bucked the overall market slide with the sector given a boost by Hoare Govett whose insurance team told clients to "build weightings"in the sector. Hoare said in terms of yield relative, the sector is standing at an historic high, exceeding that of the composites; "the UK life assurance industry has the potential for a prolonged period of sustained growth in excess of GDP," the broker said. Prudential, steady at 287p, remains Hoare's "nap"

selection in the sector. High street retailer Kingfisher dusted off recent gloom to advance 9 to 499p, after investment bank BZW changed its strongly negative stance on the stock by removing it from the sell list to tag it as a hold. Mr Tony Shiret at BZW said there was initial evidence of stabilisation in the DIY market which would help steady mar-

Storehouse gained 2 to 217p following a visit by analysts to the company's BHS distribution centre.

RPB, the plasterboard group raced up 13 to 302p after pre liminary profits ahead of the most optimistic forecasts. UBS increased its current year profits forecast from £135m to

£150m. Shares in Gestetner tumbled 19 to 144p, brushing aside favourable figures, after stake holder Inchcape said it would not excise its convertible loan option to increase its 14.88 per cent stake in the office equipment group. Profit-taking in industrial group Charter saw

the shares shed 15 to 699p. News of a 97.4 per cent take up of its recent rights issue helped conglomerate Wassall advance 13 to 292p. Prospects of a Saudi Arabian

order for GKN subsidiary Westland helped GKN shares add 6 at 555p.

Chesterton, the property agency which came to the market last week at 100p, gave a good performance yesterday, rising 5 to 107p.

Universal Ceramic Materials, brought to the market at 86p, closed 2 ahead at 88p, after its first day of dealings. MARKET REPORTERS:

Peter John, Joel Kibazo. Steve Thompson.

■ Other statistics, Page 26

Overdraft moves

The banks sector of the market was given a thorough shaking by news that Abbey National. formerly a building society and now classified as a bank, had reduced its authorised overdraft rates to below 10 per cent from 18.4 per cent in a move seen by bank analysts as chasing a much bigger share of the loans market. The Halifax Building Society also

specialists as the first steps in

slid 14 to 525p.

US dollar and a fall in US

markets, writes Joel Kibazo.

on Wednesday looked set to

continue after the September

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EQUITY FUTURES AND OPTIONS TRADING

the bid would fail, some deal-

contract on the FT-SE 100

mainly from independent (local)

climbing to 2,972 within the

first hour of trading, which

turned out to be the high of

A report suggesting UK

inflation is higher than had

a sharp retreat in gilts,

been anticipated, together with

checked a further advance in

the contract. With continuing

September went into decline.

womes on the US dollar.

opened at 2.962. Buying

traders sent September

TRADING VOLUME ■ Major Stocks Yesterday

14,000 1,500 BECC BOCT BPT BPB inds. BTT BTRP/Paud) BTRP Bank of Sco Sandaya† Bowlett Brit. Aerospa British Aerosp British Gest British Land Brosh Steel Bunzi Sunzi Sunnah Cassol

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The afternoon only brought further selling as de focused on continuing fails in both US and UK bonds and the decline of Wall Street. At the close, September stood at 2.919, down 40 from its Burran Casson
Burran
Cathe & Wre†
Cadbury Schwe
Calor Group
Caradon†
Cariton Corves
Coast Viyelin
Comm. Uncen†
Cockson
Courtaudis† previous session and about 10 points below its estimated fair value premium of about Volume was 15,211 lots. Turnover in traded options Daigety De La Rue†

improved from Wednesday's poor level, reaching 29,220 by the close. Activity in the FT-SE 100 option at 9,286 remained poor, but there was an improvement in the Euro FT-SÉ option with a total of 5,924 trades. BP was the buslest stock option at 1,605.

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-0.3 1897.98 1879.57 1874.39 1787.70 4.00 4.83 25.58 30.95 953.67 +0.3 1138.82 1138.60 1138.10 1057.60 3.36 4.68 27.55 15.62 884.93 +0.7 1817.39 1803.97 1806.77 1681.10 4.01 4.19 30.35 33.33 855.31

Day's Year Div. Earn P/E Xd ooi, Total Jun 30 chge% Jun 29 Jun 28 Jun 27 ago yield% yield% millo ytd Return

LIFFE EQUITY OPTIONS 240 9½ 15 18½ 7 14 17½ 280 3 8 10½ 21 25½ 30 134 12½ 17½ - 5½ 12 -Affect-Lyons 540 241/2 42 - 81/2 19 - Hamson (*563) 589 4 181/2 - 401/2 47 - (*240) Angyal 220 14 231/4 28 4 91/2 15 Lasson (*229) 240 4 13 18 16 201/2 26 (*138) ASDA 50 41/2 68/2 81/2 2 5 8 Lacces In 180 6 12% 15% 13 21% 24 P & 0 600 4% 60 71% 8 27 34% (633) 650 17% 33 47 31 54% 61% Pikingpon 160 13% 18% 22% 5% 10% 13 (166) 180 4% 9 13% 16% 22 25 Prudential 200 169% 22 23 7% 18 18 (726) 300 7 13% 19% 18% 28 29% 8nt Arways 360 22 35 40% 5% 14% 21 (*372) 390 8 18% 26 22 30 36 5% 18% 28 22 30 36 5% 18% 28 22 30 36 5% 18% 29 24 34% 41% 18% 29 22 34% 41% 80 80 35 50 38% 52 80 3 11½ 18% | RIZ | S00 46 55 62 15 335 415 | | RIZ | S00 46 55 62 15 335 415 | | RIZ | S00 46 55 62 15 335 415 | | RIZ | S00 46 55 62 15 335 415 | | RIZ | S00 46 55 62 15 335 415 | | RIZ | S00 46 55 62 15 335 415 | | RIZ | S00 46 55 62 15 335 415 | | RIZ | S00 46 55 42 15 335 415 | | RIZ | S00 46 55 62 15 335 415 | | RIZ | S00 46 55 62 15 335 415 | | RIZ | S00 46 55 62 15 335 415 | | RIZ | S00 46 55 62 15 335 415 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 15 335 | | RIZ | S00 46 55 62 16 15 | | RIZ | S00 46 55 62 16 15 | | RIZ | S00 46 55 62 16 15 | | RIZ | S00 46 55 62 16 15 | | RIZ | S00 46 55 62 16 15 | | RIZ | S00 46 55 62 16 15 | | RIZ | S00 46 55 62 16 15 | | RIZ | S00 46 55 62 16 15 | | RIZ | S00 46 55 62 16 15 | | RIZ | S00 46 55 62 16 15 | | RIZ | S00 46 55 62 16 15 | | RIZ | S00 46 55 62 16 15 | | RIZ | S00 46 55 62 16 15 | | RIZ | S00 46 55 62 16 15 | | RIZ | S00 46 55 62 16 15 | | RIZ | S00 46 55 62 16 15 | | RI Tesco 220 124 184 244 614 134 164 (224) 240 414 934 15 164 2514 2814 404460ne 460 41 58 644 7 18 2514 2814 404460ne 500 16 3414 4314 2414 3814 4514 4818 325 1734 27 614 15 - (*334) 354 5 13 - 2414 3214 -Cate 3 Non 390 23 37 45% 74 15% 23% (*403) 425 6 - 28 - 29 Countsides 450 23 36% 47% 6 17 25% (*472) 500 5 18% 28 31% 41 47% Comm Union 500 21 31 41 8% 26% 31% (*505) 550 3 12% 19% 46% 61 62% Jul Oct Jan Jul Oct Jan Option BAA 850 85 7814 88 44 1614 215 (284) 900 1914 48 6814 2214 37 4614 Theames Wir 420 30 43 4514 3 1114 18 (443) 450 8 19 2414 2214 2914 3614 Option Sep Doc Mar Sep Dec Mar ICI 750 351% 52 861% 9 29 361% [*773] 800 91% 27% 421% 35 57% 64 |Konglisher 460 46 551% 671% 3 121% 19 [*498] 500 171% 301% 43 141% 291% 361% Land Secur 600 26% 43% 53 7 15% 23 Abbey Matil 390 22 29 35% 19 24 32 (**382) 420 10% 16 22% 39% 42% 50% Amstrad 25 5% 6% 7 2 3 3% (**28) 30 3 4 5 5 4% 5% 6% 6% Barclays 500 34 46 65% 18 24% 52% (**577) 550 12 22% 37% 48% 5 4 67 Salestary 390 16 32 38 8½ 19 26½ 8 800 200 22½ 37 18 18½ 20% 27 18 18½ 20% 280 21½ 18 25 27½ 31½ 33½ 500 100 22½ 18 25 27½ 31½ 33½ 500 100 20½ 18 25 27½ 31½ 33½ 500 100 20½ 18 25 27½ 31½ 33½ 500 100 100 20½ 18½ 20½ 18½ 20½ 18½ 20% 20% 20½ 23½ 26½ 8 15 16½ 18½ 20% 20% 20½ 23½ 26½ 27½ 7 10½ 500 100 100 20½ 26½ 27½ 7 10½ 13 (726) 220 5 12½ 17½ 12 16½ 20% 27½ 180 9½ 15 18½ 18 21 23

Tomkins 200 20% 25 28 7% 11 14 (213) 220 9% 15% 18 18% 22 24% Wellcome 550 64 78 99 16 29 35 Brit Aero 420 48% 57% 78% 8 25% 33 (*457) 460 24% 46% 58% 58% 24 44 52% BAT labs 390 22 43% 58% 14 23 26 (*401) 420 8% 16% 28% 34 42 44 (*591) Option 600 34 51½ 63½ 39 53½ 60 Jul Oct Jan Jul Oct Jan

BTR 230 2816 3856 4316 316 1036 1316 (7354) 380 876 18 27 15 2416 28 916 1840000 360 4437 22 26 13 1916 2816 (7357) 380 581 6010 15 37 40 48 (7357) 380 581 6010 15 37 40 48 (7357) 380 581 675 54 416 11 1316 (418) 420 1836 2776 35 14 2416 27 Examp Sec 600 28% 45% 58 23 36% 46 (516) 650 7% 24% 37 58 68 75% (546) 650 7% 24% 5% 14 18 (7437) 460 5% 17% 26 27 35% 35 28 (62) 220 8% 17 18 13 17 21% (7281) 300 2% 7% 12 30 32 34%

Rolls-Royce 160 18 24 27 3 8 11 (173) 180 8 13% 16% 12% 18% 21% * Underlying security price. Premiums eithers are based on closing offer prices. June 30, Total contracts: 29,269 Calls: 13,941 Puts: 15,329

FT GOLD MINES INDEX

Juan % chg Juan Just Yaar Gross div 32 week 23 de day 26 27 ago yield % High Low Gold Mines Index (36) 1900.20 -0.1 1902.65 1914.64 1804.13 2.09 2367.40 1522.66 ■ Regional Indices
 2754.33
 -0.7
 2778.25
 2788.63
 2507.95
 4.66
 3440.80
 1902.23

 2403.40
 -0.9
 2425.32
 2415.37
 2049.71
 2.12
 3013.89
 1663.18

 1574.80
 +0.4
 1588.97
 1585.32
 1711.93
 0.89
 2039.65
 1363.00
 Affec (16)

Copyright, The Financial Times United 1994.
Figures in brackets show number of companies. Basis US Dollars, Basis Values: 1000.00 31/18/52.
Prodecessor Gold Menes Indiac June 30: 216.4, day's change. -0.6 points; Year ego: 206.4 † Partiel Lases prices were unavailable for mis addion.

LONDON EQUITIES

·	Rises	Felis	Same
British Funds	2	64	6
Other Fixed Interest	0	1	14
Mineral Extraction	78	44	78
General Manufacturers	118	153	388
Consumer Goods	30	59	102
Services	59	124	325
Utaties	26	9	10
Financials	78	94	201
Investment Trusts	65	77	327
Others	79	11	44
Totals	535	636	1495

TRADITIONAL OPTIONS

Calis: Abbey Nat, Alliance Res, Aminex, Sectimen (A), BSG, Com-Telt, Conrad, MR Data, Mossic Inv, Regalian, TBI, Tullow Oll, Utd Energy. Puts: MR Data, Regalian. Puts & Calis: Clyde Pet.

LONDON RECENT ISSUES: EQUITIES Net Div. Grs P/E +/- div. cov. yld net p up (Om.) High Low Stock W3.74 2.6 3.9 11.8 UN1.08 0.8 5.4 29.9 119 165 256 102 110 139

prices pard cap
p up (2m) High Low Stock

\$120 F.P. 68.0 123 115½ Aero. Hamble
161 F.P. 46.1 166 160 Armey
255 F.P. 140.5 267 253 Argent
100 F.P. 31.6 104 98½ Baille Gillid Shn C
105 F.P. 9.44 110 105 Bloomsbury Pa
\$150 F.P. 28.6 154 136 Brewin Dolphin
- F.P. 210.5 81 67 CAMAS
- F.P. 103.9 112 105 CLS
150 F.P. 12.1 170 143 Cassell
100 F.P. 54.7 107 98 Chesterton Ind
- F.P. 19.0 38 34 Chinne Comme.
130 F.P. 48.4 143 133 Dentby
- F.P. 78.0 33 90 Heming Indian
- F.P. 78.0 33 90 Heming Indian
- F.P. 78.0 23 225 Intermediate
- F.P. 78.1 165 163 JEM
- F.P. 78.1 165 163 JEM
- F.P. 54.1 165 163 JEM
- F.P. 54.1 165 163 JEM
- F.P. 54.1 165 163 JEM
- F.P. 57.8 97 94 Jeon Fry Euro
200 F.P. 158.2 233 225 Intermediate
- F.P. 67.8 97 94 Jeon Fry Euro
200 F.P. 158.2 233 203 Jehn Mannelield
- F.P. 44.8 92 88½ Soutcher Lattin
- F.P. 802 44 42 Do Wres
- F.P. 44.8 99 98 Shries Hy Smir C
- F.P. 18.3 88 86 Linkversal Curarnic
- F.P. 18.3 88 86 Linkversal Curarnic WN2.94 27 33 11.2 -1 uN3.75 0.7 8.8 32.7 LN3.0 2.4 2.3 15.3 W3.9 - 3.0 11.0 160 165 107 34 90¹/₂ 232 164 88 3¹/₄ 225 113 89 43 99 106 97 88 140 3 F.P. 1.73 3½ 3 John
- F.P. 67.8 97 94 Jeon
200 F.P. 158.2 233 200 ½Lon
120 F.P. 342 130 125½ Norco
- F.P. 249.8 131 106 Redro
- F.P. 44.8 92 88½ Souck
- F.P. 84.8 92 88½ Souck
- F.P. 82.2 44 42 Do W
100 F.P. 24.8 99 98 Shihes
586 F.P. 13.2 113 106 Spang
100 F.P. 3.52 97 97 TR E.
F.P. 19.3 88 65 Univer
150 F.P. 54.4 150 139 VCI -2 L1.6 1.5 1.9 41.8 LN3.75 1.9 5.3 12.3 WN5.5 1.8 4.9 12.5

RIGHTS OFFERS Clasing +or-price 1984 High Low Stock ЩP 5¹zpm Asec Nursing 4¹zpm Britton 30pm Edos 14pm Euro-Dieney 3¹zpm Eurolunnel 4pm Evans Halshaw 63pm Faber Prest 255 50 240 -9 14/7 5/7 1/8 9/8 25/7 ٦,

	June 30	June 29 .	June 25	June 27	June 24	Yr ago	High	*Low
Ordinary Share	2276.8	2298.1	2259.4	2255.5	2240.6	2262.0	2713.6	2240.8
Ord. atv. yield	4.40	4.36	4.43	4.43	4.48	4.10	4.48	3.43
Earn. yaki. % full	5.87	5.81	5.90	5.90	5.95	4.66	5.95	3.82
P/E ratio net	18.14	18.32	18.03	18.04	17.89	26.33	33.43	17.89
P/E natio nel	18.88	19.08	18.76	18.76	18.61	24.37	30.80	18.61
'For 1984, Ordinary FT Ordinary Share	Share inde Index bese	x since co data 1/7/3	ompilation: iS.	high 2711	3.6 2/02/94	: low 49.4	26/6/40	

Ordinary Share hourly changes Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High

		 			1 1100	1000	10000	LIME	
					2283.9	2282.1	2273.7	2316,7	2271.1
		June 3	0 Jun	29 .	June 28	June	27 Ju	ne 24	Yr ago
EAQ be	argeine	 23,14			23,613				30,088

EAO bargaine juity turnover (Cm)† juity bargains† sares traded (mi)† Excluding inte-market bu	23,148	20,891 1037.0 27,684 810.2	23,613 1226.9 24,938 541.0	24,221 624.2 26,888 369,4	21,804 920.9 23,465 419.4	30,066 1397.6 37,076 599.2
			, no.			

hit banks

Renewed worries on inflation

further retreat brought on by

FT-SE 100 INDEX FUTURES (LIFFE) \$25 per full index point

IE FT-SE MED 250 INDEX FUTURES (LIFFE) \$10 per ful index point

W FT-SE MID 250 INDEX PUTURES (OMLX) £10 per full index point

III FT-SE 100 INDEX OPTION (LIFFE) ("2916) £10 per full index point

2900 C P

TE EURO STYLE FT-SE 100 INDEX OPTION (LIFFE) \$10 per full index point

EURO STYLE FT-SE MED 250 INDEX OPTION (CALLX) \$10 per full index point

3300 3350 3400 3450 3500 3550 3600 3650 1031₉ 9 851₂ 211₄ 37 421₂ 181₄ 731₄ 77₈ 1131₄ 8 1581₄

1463.35

1830.72

2725 2775 2825 2876 2825 Jul 1912 512 14612 1012 10312 1612 6812 3012 3712 5112 11 Aug 27012 22 172 33 13812 47 18612 6812 7812 8812 3 Seo 23112 3912 169 67 101 107 Dec 274 77 20812 106 14812 14312 Ltart 303 91 238 12312 182 163

FT - SE Actuaries Share Indices

FT-SE 100 FT-SE Mid 250 FT-SE Mid 250 ex law Trusts

FT-SE-A 350 FT-SE SmallCap FT-SE SmallCap ex Inv Trusts FT-SE-A ALL-SHARE

10 MINERAL EXTRACTION(18)

20 GEN MANUFACTURERS(263)

Building & Construction(32) Building Matts & Merchs(31) Chemicals(21)

Electronic & Elect Equip(34)

12 Extractive Industries(4) 15 Oil, Integrated(3) 16 Oil Exploration & Prod(11)

24 Diversified Industrials(16)

26 Engineering(71) 27 Engineering, Vehicles(12) 28 Printing, Paper & Pokg(26) 29 Textiles & Apparel(20)

30 CONSTRUER GOODS(96)

FT-SE Actuaries Ail-Share

7342 842 12942 14 8742 22 83 4012 28 8742 1312 10512 512 147 222 19312 193 3012 156 4212 12012 57 9212 79 6612 103 4612 132 31 16612 18 204 215 49 17812 61 14412 77 115 97 87 119 6612 182 4812 1834 34 21512 225 57 187 68 158 8812 12512 10512 108 12912 80 15812 6012 18312 4812 227 21512 80 157 13112 111 1844 7212 247

3390.0 -

-40.0 -40.0

Onen Sett price Change

2919.0

continuing weakness of the

2962.0

reversed an initial recovery

In Footsie futures, with a

what could be an increasingly competitive market for the banks, and which could produce a significant squeeze on profits in the sector.

mance, however, came from National Westminster, which registered a drop of 241/2 at 531%p, after 528p, with the market additionally unsettled

Oil battle blazes

Analysts said that, since PDFM was expected to accept the bid in any event, Enterprise would have done better

> The Telegraph's standing. 52¹4 363 47 on the company's broker.

ignation," said one disgruntled analyst. Telegraph shares ended the day 15 lower at 364p Pharmaceuticals group Well- ever, others said there was

Wellcome falls

Increase Madhey Kingishart Kanki Sava Lachtolat Lachtolat Lapota Lapota

Manneb
Maris & Spencer
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Mari Shell Transport! Seep! Essays Essa Seep! Seugh Essa Semm WH1) A Smith & Nechaer! Smit Beachard! Smit Beachard! Smith Beachard! Smith Beachard! South Wass Bect. South Wast. South Wast. Bect. Bect

Und. Newspap Vodalone? Warburg (SCR) Wellcorne?

Wedensity Wear Wears Was was whitness Was Compon Was Compon Was Compon Was Compon Was Compon Was Company Wolston Paris Was Company Was Com

-0.7 2570.51 2507.34 2520.62 2658.40 4.57 7.91 14.81 52.29 889.11 -0.7 2117.79 3088.74 2091.60 2034.80 4.49 8.03 15.31 36.81 935.87 -0.4 2714.89 2665.44 2654.37 2816.60 4.09 7.13 16.27 58.78 901.15 -0.2 2132.41 2103.18 2100.18 2272.70 4.52 8.38 13.88 48.04 883.97 -0.2 23394.58 2344.43 2342.74 2209.10 3.88 7.73 15.43 41.30 8513.8 -0.8 1892.91 1589.75 1589.94 1704.10 3.22 3.24 65.01 25.58 913.20 -1.3 2799.62 2754.52 2731.03 2836.90 4.82 7.91 14.57 47.20 884.47 3355.64 3355.64 3263.38 5741.60 6.28 10.15 11.24 102.35 747.23 30 CONSTRUEN GOUDGES 31 Broweries(17) 32 Spatis, Wines & Ciders(10) 33 Food Manufacturen(23) 34 Household Goods(13) 36 Heath Care(20) 37 Pharmaceuticols(12) 1583.32 38 Tobacco(1) -0.9 1877.46 1881.11 1854.19 1820.50 3.27 6.27 18.10 28.83 906.62 40.2 2644.36 2653.86 2627.89 2686.90 3.36 6.52 18.06 37.24 908.73 4.02 2644.36 2653.86 2627.89 2686.90 3.36 6.52 18.06 37.24 908.73 4.02 2644.36 2653.86 2627.89 2686.90 3.63 4.63 24.25 19.42 980.62 4.12 2721.29 2712.79 2875.11 2890.00 2.41 5.50 21.28 37.31 928.57 4.8 1641.69 1619.20 1608.65 1922.30 3.96 9.16 13.53 32.50 959.16 4.08 1637 11 1622.81 1818.15 1521.40 3.16 8.48 19.23 25.01 882.98 4.02 1497.17 1478.20 1480.84 1574.00 2.76 6.29 18.70 15.78 901.33 4.07 2217.70 2174.73 2172.88 2070.40 3.81 5.33 20.34 31.86 857.73 4.11 1144 33 1167.16 1172.01 1237.30 4.23 2.41 80.001 11.00 882.77 40 SERVICES(222) 41 Obstatusore(31)
42 Lessure & Hotels(24) Retuiters, Food(17) Retailers, General(45) 48 Susport Servicin(40)
49 Transport(16)
51 Other Servicin & Susiness(10) 1131.62 -0.1 2170.94 2132.62 2115.76 2151.90 4.85 8.55 14.26 31.29 823.21 4.08 2153.09 2089.22 2049.40 1792.80 4.20 11.15 10.71 30.07 884.30 4.0 1768.38 1708.16 1693.17 1955.20 8.72 ‡ \$53.43 815.17 4.17 1907.92 1900.97 1897.33 2026.50 4.38 8.24 14.78 8.50 788.91 4.0.1 1620.54 1589.67 1588.71 1645.30 5.99 14.40 7.61 52.41 809.06 OR LITTLE SCOOL 64 Gas Distribution(2) 66 Telecommunications(4) 69 Water(13) 1583.98 -0.6 1583.04 1575.82 1569.86 1542.67 4.04 6.44 18.72 25.82 1107.37 63 NON-FINANCIALS[835] 70 FINANCIALS(104) 73 traumace(17) 74 Life Assurance(G) 75 Merchant Benke(G) 77 Other Francis(24) 70 Property(41) 2843.20 -0.2 2848.07 2639.53 2616.98 2376.70 2.27 1.84 52.09 28.04 883.58 BO INVESTMENT TRUSTS[123] 1463.35 -0.7 1473.24 1457.25 1452.08 1428.93 4.04 6.68 17.85 25.00 1139.12 y Z 88 FT-SE-A ALL-SHARE(862) M Hourly movements 14.00 15.00 16.10 High/day Low/day Open 9.00 10.00 11.00 12.00 13.00 2950.2 2952.1 2941.2 2907.6 2930.1 2922.2 2924.9 2923.5 2918.4 2961.9 2910.6 2921.0 3424.7 3418.5 3418.9 3416.1 3413.1 3414.1 3414.4 3413.4 3425.7 3411.5 1436.9 1435.6 1480.8 1479.5 1478.3 1472.9 1474.0 1473.5 1470.7 1488.4 1468.2

PSC Mid AND Time of \$7.50 100 High \$ 40mm Los 440cm

₩ FT-SE Actuaries 350 industry baskets

Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 16.10 Cless Previous Change 1095.7 1095.5 1083.7 1083.8 1083.1 1080.9 1081.8 1083.5 1083.2 1083.2 1083.8 -0.8 2705.5 2774.7 2768.6 2762.6 2748.7 2748.2 2745.2 2734.6 2737.5 2774.8 -9.8 1033.9 1632.4 1626.4 1627.4 1618.4 1618.6 1620.6 1620.2 1617.7 1618.6 1617.3 +1.3 2733.6 2701.6 2681.9 2684.4 2875.9 2671.2 2675.5 2677.9 2669.5 2674.6 2728.4 -63.8

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The ET SE Red State Indices in message that the SECTION of the ET SE Red State Indices Service State Indices Indice

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HAAY HOLDING

COLL, INTEGRATED

OUL, LEISURE & HOTELS - Cont. | Total | March | Marc **8000年代刊刊 1000年代 1000** | Max | Cupfin | Sed \$4,673 | Sed \$4,673 | Sed \$4,673 | 105 | 72.9 | 375 | 1,477 | 438 | 8,798 | 323 | 480.6 | 127 | 192.2 | 365 | 72.3 | 72.40 | 124.8 | 113 | 134.8 | 1174 | 7,240 | 142 | 164.9 | 1990 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 1995 | 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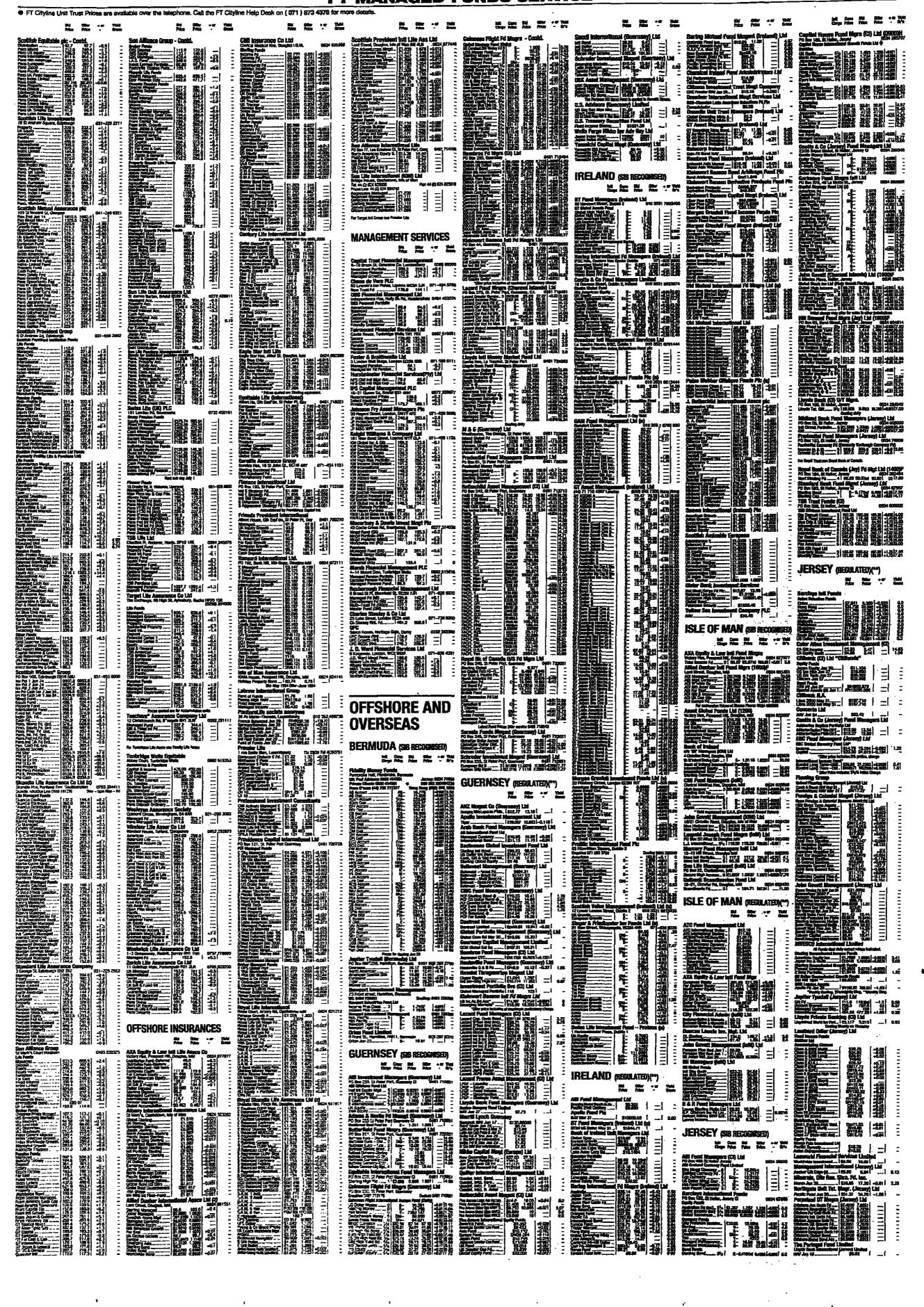
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CURRENCIES AND MONEY

MARKETS REPORT

Dollar touches new low

The dollar touched another new low against the yen yesterday, but there was still no indication of central bank intervention to support the currency, writes Philip Gawith.

The dollar closed in London at Y98.645 from Y98.675 on Thursday, and was also lower against the D-Mark, finishing at DM1.5915 from DM1.5825.

Analysts said the market was willing to probe the down-side in the absence of co-ordinated intervention and policy

Although the market is focusing its attention on next week's Federal Open Markets Committee meeting, it seems confident of probing the downside in the meantime.

Sterling closed slightly firmer at DM2.4564 from DM2.4482. Against the dollar it finished at \$1.5435 from \$1.547. In Europe the lira and the franc both weakened against the D-Mark. The Bank of France cut its intervention rate to 5.1 per cent from 5.2 per

■ The dollar kicked off the day firmer on vague reports of US and German monetary authorities co-operating more closely. Also offering cheer to the

market were comments from Mr Tomiichi Murayama, the new Japanese prime minister, to a local newspaper, that he would want to see "as much international co-operation as possible" with regard to the rising ven. In contrast, however, Mr Robert Rubin, an adviser to President Clinton, said there would be no special

dollar discussion at G7. Analysts said that investors wishing to push the dollar lower were also selling the D-Mark against the yen as a safer route than direct sales of the dollar, against the yen or the D-Mark

The D-Mark closed in London at Y61.97, down from Y62.34 on Wednesday.

There was little response to various second line US data released, which matched market expectations.

Mr Neil MacKinnon, economist at Citibank in London, said the problem the central banks faced in supporting the dollar was the lack of short dollar was the lack of short day, this would show that Y100 dollar positions against the had given way. Having been

EXCHANGE CROSS RATES

Jun 30

MONEY RATES

Sep Dec Mar Jun

CROSS RATES AND DERIVATIVES

BFr DKr FFr

France

yen. This made it more difficult for intervention to be effective.

Aggravating matters is the political situation in Japan. Mr Gerard Lyons, chief economist at DKB International in London, said the appointment of the Socialist party leader, Mr Tomiichi Murayama, as prime minister had mixed implications for the yen. On the one hand, the fact that there was no longer a political vacuum in Japan improved the likelihood of progress in the trade talks

with the US. On the other, the Socialists' opposition to consumption taxes diminished the likelihood of cuts in personal taxes which the market is boping for.

Mr Lyons predicted that the dollar would continue to weaken until there was evidence of portfolio funds flowing in to buy US assets. The trigger, he said, would be a dampening of US inflation expectations, which would probably arrive with evidence of a slowing in US economic growth, and evidence that the Fed had achieved a neutral monetary policy stance.

The outlook for the dollar is also gloomy from a technical perspective. Mr Brian Marber, an independent analyst, said he had "no doubt that the dollar is still headed much lower." He said that if the dollar finished below Y100 for a third

0.7518 0.7**500**

0.7430 0.7464 -

Est. vol Open int. 33,054 85,441 270 2,922 1 711

bullish of the dollar, this would leave him "firmly bearish".

In Europe the Italian lira bad another difficult day, closing at L994.7/DM from L990.6. Analysts said the currency suf-fered from the sell-off in Italian bonds. Markets remain worried about whether the government has the will to deal with Italy's large budget deficit.

Concerns were also fanned

by evidence of a possible conflict between the president and prime minister over the run-ning of the state broadcaster. The French franc finished unchanged at FFr3.43 against the D-Mark following the cut in interest rates. This was a solid performance, considering that it coincided with figures showing unemployment - a highly sensitive political issue

- had risen to 12.7 per cent in

Mr MacKinnon said monetary policy in France remained too tight - money supply growth is currently negative -for this stage of the cycle. But he added: "Betting against the French franc has not been a

■ Traders in the futures market said the mood had been skittish with the pattern of trade again set at the longer end of the market.

The June UK purchasing managers index, which rose to a record 61.4 per cent, and revealed signs of inflation, had a negative impact on short tract closed six basis points lower at 93.71 from 93.77. In the UK, the Bank of England provided late assis-

Earlier it had provided liquidity of £197m after forecasting a shortage of £500m. Overnight money traded from 4 to 6% per In Germany, call money again traded at the 6 per cent

tance to the market of £300m.

Lombard level as banks struggled to meet their monthly reserve requirements.

157.946 - 158.152 102.350 - 102.450

Open 1.0200 1,0215

Latest 1.0195 1.0273 1.0371

 Es
 Pts
 SkC
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 2.210
 1.600
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 300.4
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 1.187
 2.531
 1.831
 180.7
 1.524

 103.1
 82.70
 4.829
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Est. val Open int. 34,337 64,552 617 3,369 11 656

38,057 430 148

1,5344 1,5350 1,5380

Europe Austria (Sch) 17,2696 +0.0508 622 - 755 17,3016 17,2077 17,2661 0.3 17,2555 0.2	Jun 30		Closing mid-coint	Change on day	Bid/offer soread	Day's high	Mild low	Çne so Rata	ATÜT SAPA	Three co	SOLDS SEPA	One y Rete		Bank of Eng. Index
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Denmark (DK) 9.6483 40.099 431 - 494 9.6570 9.6113 9.6533 -0.0 9.67 -1.0 8.6994 -0.6 Finland (PM) 8.1863 +0.0476 762 -943 8.1970 8.1380 8.257 +0.0278 228 -298 8.4340 8.3793 8.4296 -0.0 8.4388 -0.5 8.4168 0.1 Prance (PM) 9.7614 +0.0022 552 - 576 2.4605 2.4460 2.4564 0.0 2.4556 0.1 2.4957 0.8 Creece (D) 370.814 +0.0022 141 - 155 1.07180 1.07129 1.07129 -0.5 1.07156 -0.5 1.07156 -0.3 Instanto (E) 1.07148 +0.0022 141 - 155 1.07180 1.07129 1.07122 -0.5 1.07156 -0.5 1.												ED 2003	٠	116.1
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SSA (\$) 1.5435 -0.0035 432 - 437 1.5467 1.5345 1.5429 0.5 1.5422 0.3 1.5385 0.3 *** **critic/Middle East/Mirica** **Laterials**	Cerrada		2,1324	-0.0069	316 - 331	2.1368	2.1214	2.1342	-1.0	2.1393	-1.3	2.1697	-1.7	86.0
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Malaysia (MS) 4.0175 -0.0123 180 - 189 4.0247 3.9898 - 0.3 2.5855 -0.4 2.6021 -0.4 141,000 (MS) 2.5827 -0.0163 901 - 953 2.6001 2.5774 2.582 0.3 2.5855 -0.4 2.6021 -0.4 141,000 (MS) 2.5828 - 0.0162 873 - 886 42.2874 14.3578									-:	-		44004		
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ingapore (SS) 2.3539 -0.0025 531 - 548 2.3547 2.3401								-	-	-	•	•	-	_
Africa (Com.) (R) 5.8375 -0.0008 342 - 407 5.6416 5.8078								•	٠.	-	_		_	_
Africa (Fin.) (Fi) 7.3397 -0.0189 225 -557 7.3557 7.2395								-	-	-			_	-
iouth Korea (Wort) 1242.56 -3.16 228 - 283 1244.60 1235.43								-	-	-	_	-	-	-
alwan (TS) 41,3938 -0,1784 786 - 090 41,5260 41,1822								•	-		-		-	_
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ton 30		Closing mid-point	Change on day	Bid/offer spread	Day's mid high low	Cross records: Rests %P/	Three pron 7 Seine 1	dhe GPA	One year Rate %	· J.P Mor
turope										
eustria	(Sch)	11,1885		860 - 910	11.2450 11.1415			-0,4		Q.4 10S.
Selgium	(BFr)	32,7500	+0.15		32,9200 32,6700			-0.6		0.2 105.
)enmark	(DK4)	6.249B	+0.0395	488 - 508	6.2710 5.2290			-1.3		0.9 104.
inland	(FM)	5.3032	+0.0429		5.3237 5.2679			-0.6		O.5 76.
TONCO	(FFr)	5,4590		590 - 600	5.4782 5.4310			-00		0.2 105.
ermany	(D)	1.5915		910 - 920	1,5985 1.5838			-02		0.5 106.
ireace	(Dr)	240 <i>.2</i> 50		000 - 500	240.800 239.000			-3.7		-1.9 69.
eland	(EC)	1.5210	-0.0079		1.5260 1.5111	1,51 9 8 û.		0.8		0.6
ziy	(1)	1583.10	+15.52		1587.75 1589.86			-3.4		3.0 76.
шкатьоигд	(LFr)	32,7500		450 - 550	32,9200 32,670 <u>0</u>			-0.6		0.2 105.
letherlands	(FI)	1,7850		845 - 855	1,7919 1.7790			-0.2		0.5 105.
lonway	(PEC)	6.9446		436 - 458	6.9895 6.8896			-0,4		0.4 96.
crtugai	(Es)	164,010	+1.31		164.440 163.200			-8.5		5.9 93
pain	(P14)	131.805		580 - <u>83</u> 0	131.770 130.220			-3.0		24 8 1.
weden	(SKr)	7,8848			7.7180 7.8290	7.7008 -2		-23		2.2 80
witzerland	(SFr)	1,3380		375 - 385	1.3470 1.3329	1.3378 0.3		0.5		1.1 106.
K	(₽)	1,5435		432 - 437	1.5457 1.5345	1.5429 0.		0.3		0.3 88.
Cu	-	1.2020	-0.0075	015 - 025	1,2065 1,1974	1.2007 1.	3 1.1987	1.1	1.208 -	0.5
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mericas										
rgentina.	(Peso)	0.9962		981 - 982	0.9983 0.9981	-		-	•	-
लक्टी	(Cr)	2681.25	+34.26	250 - 000	2750.05 2812.50	-		-	-	-
anada.	CS	1.3816	-0.0013	813 - 818	1,3828 1,3793	1,3833 -1.	5 1.3872 -	-1.6	1,4104 -	2.1 82
lexico (Nev	Peso)	3,3875	-0.003	850 - 900	3,3910 3,3850	3.3885 -0.4	4 3.3903	-0.3	3.3977 -	0,3
SA	(5)	-	-	-		-		-	-	- 97.
scific/Middle	East/	lárica								
ustralia	(AS)	1.3687	-0.013	682 - 691	1,3738 1,3630	1.389 -0.5	3 1.3892 -	-0.1	1.3729 -	0.3 85.
ona Kona	(HCS)	7.7295	+0.0008	290 - 300	7.7300 7.7288	7.729 0.	7.7315	-0.1	7.7457 -	0.2
dia.	(Rs)	31,3700	-	850 - 750	31,3750 31,3650	31.45 -3.		-29	-	
302A	m	98,6450	-0.03	200 - 700	99.1200 98.8200	98.43 2		27	95.505	3.2 151.
lalaysia	eASS	2,5029		024 - 034	2.6045 2.5970	2.5954 3.4		1.7		0.8
ew Zaaland	(NZS)	1.6798		784 - 812	1,6829 1,6776	1.6816 -1.		-1.5		1.7
hilippines	(Peso)	27,0000		000 - 000	27,2000 26,8000			-		
aud Arabia	(SA)	3.7504		502 - 508	3.7506 3.7502	3,7509 -0.2	3.753	-0.3	3.7657 -4	0.4
noscore	SS	1.5251		248 - 253	1.5253 1.5232	1.5243 0.0		0.3		0.1
Africa (Com.)		3,6525		510 - 540	3.6540 3.6465	3.868 -5.1		-4.8		3.3
Africa (Fir.)	(Fi)	4.7550		450 - 850	4,7650 4,7050	4.7887 -8.4		-7.8		-
outh Korea	(Mon)	805.050	-02		805.300 805.000	808.05 -4.1		-32	830.05 -	3.1
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aland	(1.49	25.0400		300 - 500	25,0500 25,0100	25.1125 -3.5		32	25.72	2.7
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EMS EUROPEAN CURRENCY UNIT RATES Sicu cen. Change on day % +/- from % spread can. rate v weakest against Ecu 2.15483 -0.00033 0.783508 -0.000538 39.5774 -0.0238 1.92122 -0.0033 6.58860 -0.00308 7.54400 -0.0047 197.886 +0.338 158.635 +0.522 2.19672 0.808528 4,84 4,80 4,48 4,36 2,07 1,38 0,18 0,00 40.2123 1.94964 6.53883 7.43679 192.854 154.250 -1.58 -1.46 0.76 1.44 2.66 2.84 264,513 1793,19 0,786749 -0.374 +9.13 -0.001946 9.59 6.50 -0.65 -6.16 -3.44 3.51 Strike Price 1.475 1.500 1.525 1.550 1.575 Sep 0.67 1.23 2.11 3.33 4.92 6.80 7 days 8년 - 원년 8년 - 5년 uary 8, 1994 3-6 months 1-3 month

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Bank of Cyprus

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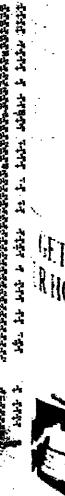
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Spanish

telecoms

prospect

Three months ago, the Spanish government brought forward

to 1998 plans for the full liber

alisation of the Spanish tele

Telefónica, the Spanish oper-

However, European equities

have been weak over the past month, and Spain weaker, so

on Monday Telefónica, at

Ptal,730, was down Ptall0

since the beginning of June. At this point Mr Bill Cole-

lyst at James Capel in London.

rmonications and

relative to the Madrid general index over the June quarter.

communications market.

US stocks decline on weak bonds

the session with a touch of

spice. CBS was suspended at Wednesday's closing price of

\$263 following news that the media group was in the final stages of negotiating a merger

agreement with QVC, the

home-shopping network which had failed in a bid to acquire

Paramount earlier in the year.

The Nasdaq halted trading in QVC stock before the opening.

although some transactions

were apparently executed after

the suspension. The exchange later voided those trades. The issue closed at \$32% the previ-

The second deal involved the

more staid railway sector, in which mergers have been rare

in recent years. Burlington

Northern rose \$\% to \$54\% and

Santa Fe Pacific firmed \$\% to

\$20% after agreeing to combine their operations. The gains were modest because the move

has been anticipated by the

Elsewhere in transport, UAL,

parent of United Airlines, was marked up \$1½ to \$128% after

modifying the terms of a plan

which would result in an

employee buy-out of the carrier

United Healthcare dropped \$1% to \$46% on heavy volume

if approved by shareholders.

of 1.7m shares. There was no

obvious news generating the

market for weeks.

extra activity.

Canada

Brazil

in local currency terms at mid-

day in low volume amid profit-

taking and a decline in the US.

Cr320.4bn (\$116.5m).

report from Rio de Janeiro

of the real.

S Africa picks up from lows

6.260 but the golds index managed a 19 rise to 2.088.

tion which were Slightly lower than expected.

Peokor was down R1.25 to R23 in heavy volume.

FT-ACTUARIES WORLD INDICES

Johannesburg picked up from the day's lows as the gold bullion price posted a gain, but investors remained nervous about the

The overall index lost 17 at 5,404 and industrials shed 22 to

De Beers dipped 50 cents to R107. The shares had been marked lower on Nasdaq overnight following Wednesday's announce-

ment of first-half sales figures from its Central Selling Organisa-

Anglos appreciated 50 cents to R226.50 but Gencor softened 50

cents to R10.50. Kloof moved forward 50 cents to R52.75, while

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ous session.

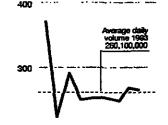
Wall Street

After pausing for a day, US stocks resumed their slide yesterday morning as nervous investors watched long-term bond yields push higher, writes Frank McGurty in New York. By 1 pm. the Dow Jones

Industrial Average was down 28.77 at 3,648.28, while the more broadly based Standard & Poor's 500 was 1.55 lower at The secondary markets

showed more resilience, with the American SE composite off a scant 0.16 at 423.32 and the Nasdaq composite down 0.59 at

The morning brought a barrage of fresh economic indica-



17 20 21 22 23 24 27 28 29 30

tors, none of which had any direct bearing on the outlook for corporate earnings. Nevertheless, stocks were derailed by the bond market's bearish

reaction to the data. In particular, fixed-rate investors were put off by a jump in the prices paid by Chicago area manufacturers last month. The Purchasing Management Association of Chicago said its May prices-paid index climbed to 69.7 per cent, against 63.7 per cent the previ-

ous month. The data, which often provide clues about national trends, was a red flag for traders in inflation-sensitive government securities. response, the yield on the benchmark 30-year security moved within striking distance of the pivotal 7.60 per cent level, sending a shiver through the stock market.

After a positive opening, share prices retreated throughout the morning, although the extent of the losses was exaggerated by the thin trading. Only 149m shares were exchanged on the Big Board by early afternoon, with many investors getting an early start on the long Independence Day

Others preferred to stay on the sidelines pending the out-come of next week's meeting of the Federal Reserve's policysetting arm. The dollar's plight remained an unpleasant sideshow, further encouraging

However, two headline acquisition stories provided

short term outlook

NATIONAL AND

Intervention rate cut leaves Paris cold

A further fall in the dollar, and a negative reaction in global bond markets, brought bourses back out of the clouds yesterday, writes Our Markets Staff.
PARIS retreated sharply late in the session as the performance in the equity market was undermined by the expiry

The CAC-40 index dropped 44.33, or 2.3 per cent, to 1,892.00, bringing its loss over the first six months to 17 per cent, in turnover swelled to some FFr4bn by technical

trading. A cut of 10 basis points in the Bank of France's intervention rate, while taking some analysts by surprise, did little

to motivate investors.

Bouygues, off FFr26 at
FFr580, was given a long term buy rating by Smith New Court, which forecast a price of FF7750 per share over an 18 months' timespan.

On the way up, Sanofi was FFr6 firmer at FFr861 following news earlier in the week that as expected it was to sell its diagnostic imaging business to Hafslund, of Norway. Eurotunnel slipped a further 60 centimes to FF122.25 - off 52

per cent over the first half - on news that the passenger ser-vice between London and Paris was to be postponed yet again due to technical difficulties. FRANKFURT decided that talk was cheap, and shares expensive. After much discussion of "window dressing" on Wednesday, and talk of a 2,100 level for the end of the quarter. the Dax index closed 20.96 lower at 2.025.34 after an intraday high of 2,051.32.

Turnover eased from DM7.25bn to DM7bn and, after hours, the Ibis-indicated Dax eased further to 2,020.85. Mr Eckhard Frahm at Merck Finck in Düsseldorf calculated that yesterday's trading left the key index down 4.8 per cent on the month of June. 5.1 per cent lower for the second marter and 10.6 per cent off for the first six months of 1994. Banks and insurers were sav-

aged in the first half of the year, the sector indices falling by 21 per cent and 19.3 per cent respectively; among cyclicals, iron and steel rose 6.2 per cent and major chemicals by 1.3 per cent, engineering and automotive stocks tailing off with 2.2 per cent and 4.5 per cent declines after leading the 1993 charge with gains of 60.8 and 58.7 per cent respectively.

However, said Mr Frahm, defensive stocks - in Allianz, Viag, Dresdner Bank and Veba

week on the same theme, met

profit-taking and retreated

Y110,000 to Y9.42m, while

Kyocera, its leading share-

Profit-taking also depressed some large-capital stocks. Nip-

pon Steel dipped Y9 to Y344,

but Mitsubishi Heavy Indus-

tries put on Y2 at Y789 and

In Osaka, the OSE average rose 58.63 to 23,092.26 in vol-

ume of 20.5m shares. Murata

Manufacturing, the day's most

active issue, fell Y50 to Y4,640,

while Nintendo, the video

game maker, appreciated Y90

Kawasaki Steel Y4 at Y418.

holder, shed Y80 to Y7,370.

FT-SE Actuaries Share Indices THE EUROPEAN SERIES 10.30 12.00 13.00 14.00 15.00 Goss FT-SE Eurotensk 100 1340.37 1337.97 1334.17 1328.94 1328.34 1328.57 1228.43 1322.54 FT-SE Boroknok 200 1389.58 1367.57 1388.50 1361.88 1358.03 1359.38 1357.23 1352.98 Jun 28 Jun 29 1331<u>-90</u> 1362.45

 took four of the top six Dax performance slots in the month of June alone. If long bonds were to recover in the third quarter of this year, he said, it would be interest rate-sensitive stocks, typically banks, insur-ance companies and utilites, which would be expected to

respond in the equity market.

AMSTERDAM featured strength in KLM after a positive performance all week, the shares improving a further F11.30 to F149.70 as the AEX index added 1.24 at 383.54. KLM advanced 23 per cent over the first half, lifted by the more positive outlook for airlines which emerged over the

last few months. Analysts have turned posi-tive on the industry in general and, on a worldwide basis, Merrill Lynch said in a recent comment on the sector that it expected a return to profitability in 1994, assisted by an increase in traffic of about 7 per cent this year and next.
With regard to KLM, Merrill noted that the carrier had dem-

down and assets used more MILAN remained indecisive and the Comit index gave up

onstrated to its competitors

that costs could be brought

8.44 to 689.59 during another day of thin turnover. to a day's high of L6,525 before turning back to finish a net

L76 lower at L6,376 in spite of an upbeat statement on the outlook from Mr Giovanni Agnelli, the chairman. Mr Nicholas Potter at Credito Italiano International, who has been positive on the motor group's turnround potential since last November, admitted that he was taken by surprise profits this year after last year's Li,700bn loss. Benetton fell L950, or 4 per cent, to L23,100 amid worries that the volatile dollar could hit the clothing group's export earnings. The shares have fallen by 8.9 per cent this

ZURICH was subdued as late selling overcame a positive early performance, and the SMI index gave up 22.4 to 2,608.8, under pressure from a weak futures market. Banks remained at the cen-

tre of attention as CS Invest ment Research recommended the sector following the recent steep share price falls, but Salomon Brothers revised down its profits forecasts. UBS bearers fell SFr17 to SFr1,162, against a February high of SFr1,499, and CS Hold

ing slipped SFr1 to SFr558, compared with the year's peak TEL AVIV accelerated its rate of decline, the Mishtanim blue chip index falling a further 4.95 to 159.40 to end the week with a drop of 8.2 per

Written and edited by William Cochrane, John Pitt and Michael

Share price & Index, rabase;

cent, after a decline of 3.1 per cent in the week before.

reiterated his buy recommendation for the stock, saying that it seems now that liberalisation may proceed even faster than expected in the spring, with the Spanish gov-ernment poised to enact new legislation for mobile telephony and cable television networks this summer. The shares held at Ptal,770 against a weak market last night.

Mr Coleman thinks that Telefónica is also set to form an alliance with Unisource, the Dutch/Swedish/Swiss joint venture, by taking an equity stake in the latter, which may take a reciprocal shareholding in Internacional.

"In turn," he says, "the Spanish government is likely to dispose of its 23.8 per cent stake in Telefónica Internacional by the end of the year, and pave the way for a possi-ble spin-off of Telefónica's cel-

ASIA PACIFIC

Nikkei unperturbed by Socialist premier

Equities moved higher on expectations that the country's overall policies would remain Toronto was beloed ahead at unchanged in spite of the appointment of the first Socialmidday by stronger commodity ist prime minister for 47 years. dollar. The TSE 300 composite writes Emiko Terazono in

index climbed 14.0 to 4,742.20 at The Nikkei 225 average ncon in volume of 28.73m ended 162.93 firmer at 20,643.93, Of Toronto's 14 sub-groups, after declining to a day's low of sectors gained ground. 20,246.45 during the first halfincluding gold and silver, methour of trading on index-linked als and minerals, oil and gas, and forestry products. The conselling, prompted by Wednes-day's fall on the Chicago futures market. Later buying sumer products group, industrial products, and pipelines by public funds and dealers posted slight losses. lifted the index to the sess-Corel Corp fell C\$1% to C\$25% in the wake of the softion's peak of 20,684,14 in the afternoon

ware group's announcement on Worries about the new gov-Wednesday that second quarernment receded as important ter earnings had doubled. posts such as the finance min-Among actively traded bankister and the trade minister ing stocks, Bank of Montreal were filled by Liberal Demoedged CS% higher to CS24% crats or former Liberal Demoand Canadian Imperial Bank of

cratic Party members. Commerce moved forward CS% investors were also encouraged by hopes that the new government would be more fiscally expansionist - the socialists have been advocating Equities were off 4.24 per cent income tax cuts without a rise

> in consumption taxes. Meanwhile, speculation that Y440bn in public pension funds was likely to be allocated to the stock market also triggered

The Bovespa index of the 56 most-traded shares slipped 1,623 to 36,661 in turnover of buying. Volume amounted to 440m Traders said that investors shares, against 315m. "We were were taking advantage of the market's rise over the last afraid that foreign investors would turn sellers, but they three sessions to take profits ended up net buyers, and that ahead of today's introduction encouraged sentiment," said

one Japanese broker. • Inflation in Brazil was 45.2 The Topix index of all first per cent in June, a rise of 2.63 section stocks rose 6.70 to per cent from May, agencies 1,673.32, while the Nikkei 300 nut on 1.16 at 304.62. Advances led falls by 626 to 381, with 169 issues unchanged. In London the ISE/Nikkei 50 index edged

un 1.33 to 1.358.42. High-technology issues continued to be sought, Oki Electric climbing Y14 to Y791. Companies linked to the portable telephone market theme were also strong, with Nitsuko, a telecom equipment maker. adding Y90 at Y1,530 and Ushio Y20 at Y1,170. Nippon Telegraph and Telephone moved ahead Y17,000 to Y875,000. However, DDI, a long dis-

tance telephone operator.

to Y7,140. Roundup

The region's markets moved on a range of individual stories. HONG KONG appeared to take the Legislative Council's approval of Governor Chris Patten's controversial propos als for political reform in its stride said Mr Michael Franklin of James Capel. It was, however, heartened by news of a settlement of the long Sino British dispute over Hong Kong's military sites.

The Hang Seng index finished 118.10, or 1.4 per cent higher at 8,758.41, but was off the day's best of 8,843.68. Some Japanese demand was

noted, but turnover of around HK\$3.20bn was on the low side Finance issues were actively traded. HSBC Holdings rose HK\$1.50 to HK\$84.50 and Hang Seng Bank HK\$2 to HK\$52.

KUALA LUMPUR ended mixed after a further day of unexceptional trading, with some blue-chip buying linked to year-end book closures again supporting the composite index, which gained 1.47 at 1,011.58.

Volume of 110m shares was inflated by 16m shares traded in Damansara Realty, which continued to be driven by rumours of an asset injection The stock climbed to a high of MS2.38 before closing 2 cents easier on the day at M\$2.28.

TAIPEI saw outperformance in the cement sector, up 1.3 per cent, as the weighted index ended the session off 0.55 at 5,932.60. Turnover fell to Petrochemicals continued to

be sought following recent Ordinaries index moved forprice rises: China Petrochemi-cal added 70 cents at T\$28.70 and Union Petrochemical

T\$1.30 at T\$46.16. MANILA rose on a technical rebound helped by a good over-night gain in PLDT in New York. The composite index improved 14.87 to 2,746.36 in turnover of 936.2m pesos. PLDT advanced 15 pesos to 1,670 pesos after rising \$% to

\$60% in the US. Brokers commented that many investors were taking positions ahead of the listing next month of Petron, the Philippines' biggest oil refiner. SYDNEY remained firm in

spite of a bigger than expected rise in building approvals and a widening of the current account deficit which triggered a sell-off in bonds. The All ward 14.0 to 1.989.1. Turnover came to A\$452m.

The latest economic data raised expectations that interest rates might have to be lifted in the near future.

Foster's Brewing was the day's most active issue on rumours that BHP could be selling its stake to Philip Morris. Foster's ended unchanged at A\$1.06, Philip Morris was untraded, and BHP, which publishes its annual results today,

was up 14 cents at A\$18.00. SINGAPORE was mixed although the Straits Times Industrial index rose 6.50 to 2,224.91, supported by renewe demand for some recently neglected stocks.

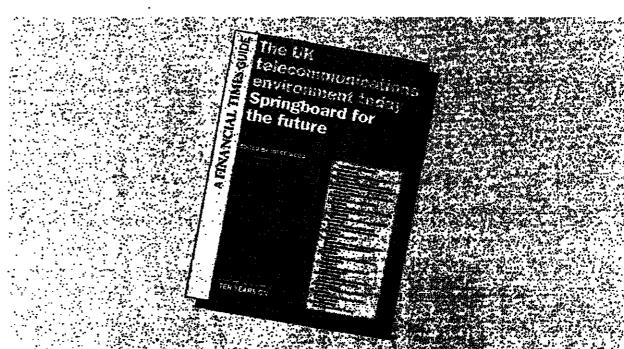
SEOUL was flat, with persistent consolidation of blue chips keeping pace with selective

index eased 0.60 to 933.36. WELLINGTON was higher ahead of the budget announcement, which came after the

close of trading. The NZSE-40 capital index gained 14.61 at 1,996.88 in turnover of NZ\$41m. Telecom led the risers, firming 8 cents to NZ\$4.53. KARACHI encountered institutional support on the first

day of the new account. The KSE index moved up 3.72 to 2,333.02, but overall losers led gainers by 171 to 140. BOMBAY was depressed by selling across a broad front on specified and cash shares.

the last day of the account in The BSE 30-share index finished 53.58 down at 4.086.72 in a continuation of the correction seen since the market hit a 26-month high on June 20.



The latest in telecommunicatio (handheld and confless)

The FT "UK Telecommunications Environment Today" Guide is a compilation of papers presented at a conference celebrating the anniversary of the 1984 Telecommunications Act.

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REGIONAL MURRETS -				MESTIAY	JUNE 29	1994 —				TUESDA	Y JUNE:	25 1964		00		JEX
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I you are thinking about a com-pletely new job or taking a fresh look at your career prospects, some might suggest you should have your head examined. Not phrenology, the pseudo science of reading your bumps, but an assessment of which part of the brain dominates your thinking.

A group of information and technology managers and directors from large British employers, including Barclays, Tesco, the BBC and the Department of Employment did just that last week at a one-day leadership course organised by CSC Index, the management consul-

The course was set up in response to a belief, outlined recently by Peter Breen, managing partner of Heidrick & Struggles, the headbunting company, that information technology directors of chief executive officer calibre are beginning to emerge in the UK.

Each of the course members had completed assessments beforehand, which measured their thinking styles. The measures were based on definitions outlined by Ned Herrmann, a sometime physicist, sculptor and later general manager in the US who developed the split-brain theories that emerged in the 1970s. While many scientists working in the field were distinguishing

Brain power and the drive for enterprise between the different qualities of in pictures and also open-endedly. the left and right sides of the brain. Herrmann combined them with perceived qualities in the upper (cere-

bral) and lower (limbic) brain. Thus

he defined four discernible styles of

The popularity of team-working in many companies has attracted renewed attention to his ideas as organisations attempt to create the most effective teams, comprising people with differing but ideally complimentary approaches to the way they tackle their work.

What do we mean by left-brained and right-brained thinking? Susaan Straus, a Herrmann disciple and former vice-president of CSC index. before forming her own company, Performance Resources, explains that the left and right hemispheres produce different patterns of thinking and one side tends to dominate.

The left side uses sequential processing: it looks at detail, splits the world into identifiable bits and pieces, has the power of syntax and uses logic and the grammatical stringing together of words. The right uses simultaneous processing, deals with the whole thing, can

Straus illustrates the differences with this story of two fathers. Bob (left-brained) and Harry (right-brained) who decide to buy their sons tricycles for their birthdays. Bob tours cycle dealers, scours catalogues, compares prices and checks consumer reports. A mail order model seems cheapest and best so he orders it well in advance. Harry

When the package arrives, Bob puts it to one side in a space he has prepared and only gets it out two days before his boy's birthday. On the same evening Harry is asking himself: "Did I order it, and, if I did, where did I put it?"

Bob clears a space on the garage

makes a mental note that he liked

the blue bike he saw somewhere.

floor, gets a bag for the rubbish, takes out his Swiss Army pen-knife, scores the plastic wrapper and carefully removes the instructions. He ds them, top to bottom. Each of the components are counted out and placed in neat piles on the floor. Within half an hour, the tricycle is assembled and ready for use. Harry doesn't have a pen-knife.

He clenches his fist and punches a

hole through the package, tearing

off the plastic wrapper and card-board and emptying the contents over the lounge floor. A few pieces have fallen under the sofa with the

instructions. Harry's search is short lived. He has found a little bell, just like the one he had on his own bike as a youngster. He likes the way it rings and finds that it's easy to fit onto the handle bars. Discovering the instructions, he consults the picture of the completed tricycle and adopts the traditional right-brained assembly method: if it doesn't fit, force it. In half an hour he, too, has a fully assembled tricycle . . . alongside a small pile of "spares".

e probably all have a bit of Bob and Borne when we approach our work. What Straus was doing with her IT group was to discover the extent to which either style might dominate our thinking.

Splitting the brain further in the Herrmann model, those whose thinking is dominated by the upper left brain tend to be logicians most concerned with the question "What?" Lower left-brained people are implementers or organisers who address the question "How?" Lower right-sided thinkers deal with the question "Why?" and are perhaps best defined as collaborators. Upperright sided thinkers are the visionaries who ask "What if?"

The team-combination of such individuals can be found in fiction if not in fact. The star ship Enterprise in Star Trek, the television series creation of Gene Roddenberry, is led by Captain Kirk, the upper right-sided visionary who relies heavily on Spock, his upper left-sided second in command. Scotty, the lower left-sided chief engineer, keeps the space craft going and McCoy is the lower right-sided, understanding doctor who finds himself at odds with Spock.

Herrmann found certain thinking profiles dominating in different kinds of jobs. Entrepreneurs were exceptionally upper-right minded. So were strategic planners but with an added inclination to the upper left brain. Sales managers had strong pulls to the upper right and lower left. Administrators were strongly lower left minded, engineering managers strongly upper left. Research and development managers had almost equal tenden-

left sides. Chief executives had some of the most even thinking patterns, slightly stronger towards the upper right, slightly weaker to the lower left.

Listing the business qualities evident in these different thinking modes, Herrmann suggests that the upper left-sided leader is good at gathering facts, arguing rationally, logical problem solving, understanding technical elements and considering financial aspects. A common criticism might be that he or she is "too critical and cold". Lower left-sided managers are good at finding flaws, approaching problems practically, demonstrating consistency, stability, working on time and paying attention to detail. They might be dismissed as "boring

or unimaginative". Lower right-sided managers can recognise interpersonal difficulties. understand how others feel, can integrate, teach and engender enthusiasm. Critics might call them a "soft touch". Upper right-sided people can read signs of coming change, recognise new possibilities, inspire and problem solve intuDetractors might think they have

their heads in the clouds. Straus picked two groups of people seemingly at random, from the course participants and asked them to go to separate rooms and draw up a brief report listing what sort of work they liked best and common characteristics. In fact the groups had been chosen for their right and left-sided tendencies from their

assessment scores. Predictably the left-sided group returned punctually, while the right-sided group was late. Not only did the various attributes fit expectations, so did the way they were presented. The left-sided people produced a neat, numbered list. The right-sided had jumbled lists on two sheets of paper with crossings out.

The difficult part for organisations seeking to harness these different thinking styles is to create their own "Enterprise". Straus says: "The best quality decisions or solutions will come from perspectives that draw on all four thinking styles to produce the whole brain solution." The mistake of some managers, she says, is to write peo-ple off because they think differ-ently. "The challenge is to cover all

Richard Donkin

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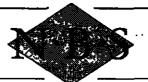
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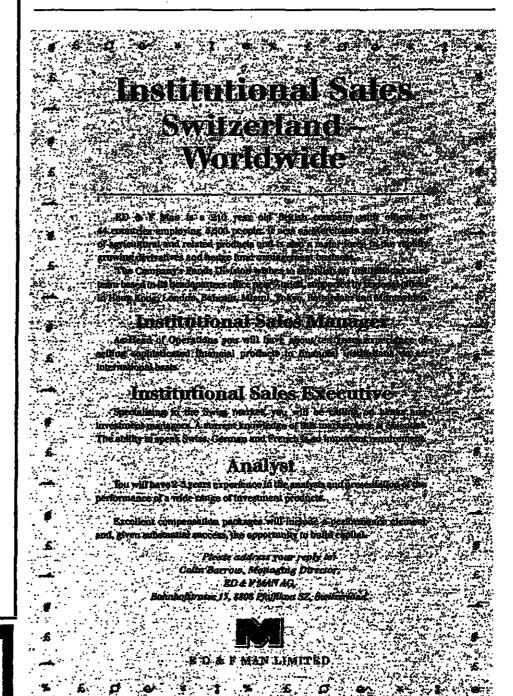
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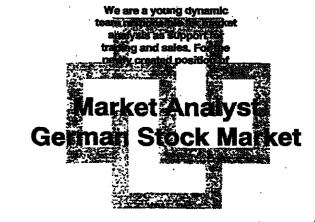
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Your vision will be based on around 10 years' experience with a large IT user in a complex processing environment underpinned by a strong technical architecture.

We don't want you simply to repeat your past successes. We anticipate that you will deliver solutions which are original, perceptive, informed and realistic. Your background is likely to

'You'll enjoy the challenge of finding the answers, when some of the questions have still to be asked

IT STRATEGIST/ SENIOR CONSULTANT

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include architectural development and you will display strong technical ability, derived from exposure to client/server, large IBM mainframe implementations and other distributed platforms. Motivation, creative thinking, strength of purpose and confidence in your own ability - combined

with excellent communication and interpersonal

skills - are the essential personal qualities. Above

all, you should enjoy the challenge of finding

answers to complex questions, some of which have yet to be asked.

Based in Edinburgh, the position commands a salary of up to £45,000, with a company car and a range of banking benefits, including relocation assistance.

> For an informal discussion, please talk to our executive recruitment consultant Paul Atkinson, on 031-467 8000 (or 0968 678766 evenings and weekends).

To apply, write to Paul with full career details - quoting Ref. 13699/FT at Metier Professional Recruitment, 9 Rosebery Crescent, Edinburgh EH12 5JP. Fax: 031-313 2456.

Committed to Equal Opportunities



The Royal Bank Of Scotland WHERE PEOPLE MATTER

Manager - Investor Relations

LIFFE is Europe's leading marketplace for the trading of financial futures and options, and offers a more comprehensive range of products than any other exchange in the world. With exchange membership and client activity on the increase, trading continues at record levels. As a result, we need to fill a key front-line marketing role within our Business Development function, which exists to promote LIFFE and its products to members and end-users.

Travelling widely, you will concentrate on developing broker relations throughout Europe and the Far East, liaising directly with the broking community and, in particular, the institutional sector. You will also manage the activities of a team of two, one of whom organises promotional events in continental Europe, while the other undertakes

market research in fund management.

This high-profile position calls for proven fund management experience as well as a background in financial marketing and/or promotional activity. Naturally, your interpersonal and presentation skills must be of the highest order. Language ability, especially German, would be a distinct

A highly competitive salary and benefits package will be available for the right candidate. Please apply, enclosing your full cv and details of present remuneration, to Deirdre Saliba, LIFFE, Cannon Bridge, London EC4R 3XX, quoting ref: M/IR.



Retail Markets

The Supervision of Retail SROs department at the Securities and Investments Board (SIB) aims to ensure that Retail SROs

As part of that department the Review Unit, assesses the quality and effectiveness in practice of the SROs regulatory functions, by carrying out continuous programmes of observation and assessment, on site. This includes case file reviews, interviews with SRO staff; direct observation and/or participation in regulatory activities and critical analysis of working procedures. Two positions have arisen within the department:

Head of Review Team

The post holder will devise rolling programmes of on-site assessment of the SROs regulatory performance and effectiveness. He/she will earn co-operation and respect from the SRO, and contribute positively to improved SRO performance. Heading a team of five, he/she will establish and maintain high working standards. Applicants should be chartered accountants whose background could include several years experience of managing audit/investigative work and either evaluation of business performance, financial services or regulation. They must have working knowledge of

the retail financial services industry, its players and products.

qualified to an ACII standard).

We offer a highly competitive remuneration package which

Interested candidates should write (enclosing a detailed curriculum

vitae) in strict confidence to: Mr F.J.H. Healy, Head of Personnel,

Bank of Ireland Group Treasury, La Touche House, IFSC, Custom

Both positions require team players with an apritude for critical analysis and excellent communication skills, both written and oral-Interested applicants should conract Anna Williams for an information pack, at Michael Page City, Page House, 39-41 Parker Street, London, WC2B 5LH. Telephone 071 831 2000. Closing date 8th July 1994.



Michael Page City

Team Member

The team member will undertake reviews of SRO regulatory procedures, recording findings, preparing evaluation reports and drawing up recommendations for future action by the SRO. Work will include inspection of case files, interviewing SRO staff, observing activities on site and participating in monitoring visits to member firms. Applicants should either be qualified accountants with some financial services experience or have a background in compliance or as a practitioner in the financial services industry (preferably



Head of Treasury - New York

have developed a very successful international network with offices in New York, London, the Isle Of Man and Jersey.

As part of our continuing commitment to international States. The ability to achieve income targets and manage

development we are seeking to recruit a replacement for costs will also be an integral component of this position.

demands a high calibre individual with a wide variety of skills. reflects both the demands and importance of the position.

continually develop and progress our business in the United House Docks, Dublin 1, Ireland. by Friday 15th July, 1994.

Bank of Ireland

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Group Treasury

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and in the International edition every Friday

> For further information please call:

Gareth Jones on 071 873 3779

Andrew Skarzynski on 071 873 4054

Philip Wrigley on 071 873 3351

SAMUEL MONTAGU

Specialised Financing

EXECUTIVES - Age 23-28

Samuel Montagn is the UK and European merchant banking subsidiary of HSBC Holdings plc, one of the largest and most strongly capitalised financial services organisations in the world. Samuel Montagn's Specialised Financing Division provides clients with a broad range of bespoke financial solutions in areas such as Acquisition Finance, MBO/MBI Finance, Mercanine Finance, Tax Based Finance, Syndicated Lending & Banking Advisory. It has a broad range of clients in both the UK & Continental Europe. As a result of increased business activity the Division now seeks to recruit two additional executives.

The successful candidates will join established business teams and provide analytical and marketing support to senior managers and directors. The ideal candidates will be credit trained graduates with 1-2 years banking experience and should be familiar with complex financial modelling techniques. Strong interpersonal skills are a prerequisite and finency in another European language would be an advantage

These positions offer excellent career prospects for ambitious young professionals seeking a move to a more challenging sector of the financial markets. The positions also offer a competitive remuneration package including the full range of banking benefits.

Interested candidates should contact Niall Macrosughton at BBM Selection on 071-248 3653 or write, sending a detailed Curriculum Vitae, to the address below. All applications will be treated in the strictest confidence.

76, Watling Street, London EC4M 9BJ



Tel: 071-248 3653 Fax: 071-248 2814

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financing major projects overseas, who is used to dealing with the highest commercial and government tiers. You must have an in-depth knowledge of ECA finance, particularly ECGD buyer credits; you'll understand risk analysis of foreign currency contract pricing and you'll be familiar with the control and monitoring of bank limits and the management of corporate foreign currency books.

But beyond the technical skills, you'll have the wit and nimbleness of thought to create an expert financing deal, even if, in theory, no such deal seems in reach.

The scope of this role is enormous; the position is there to make your own. The prospects of career progression within the \$multibillion group are considerable.

We are offering a full benefits package, including fully expensed car, BUPA, pension and relocation.

To apply please send your CV to Vicki Kearney, STC Submarine Systems Limited, Christchurch Way, Greenwich, Landon SE10 OAG. Clasing date: Friday 8th July 1994.

Export Finance Officer ENEG Marketing Officers AAA-rated European Bank, expanding

our retiring head of treasury in New York. This senior position

Candidates should have extensive dealing experience in a broad

range of financial markets, excellent management and

motivational skills and have the foresight and creativity to

its structured Finance department requires an export finance officer with a minimum of 3 years experience of marketing to and negotiating with major corporates. Aged 25-32, the successful candidate will be a graduate or ACIB qualified, computer literate with sound knowledge of ECAs and other export finance techniques.

Manager Loans Syndications £30-35,000

Several vacancies exist for candidates with expenence of marketing to corporate and/or tinancial institutions, credit skills and exposure to syndications and asset sale techniques. Our clients take career progression seniously and contributions to the business will be rewarded with perturnance related compensation and continued scope for advancement.

ENEG

Many of our clients, highly respected international banks, have vacancies for Marketing Officers at all levels with experience of lending to clients including corporates, financial institutions and sovereign entities. In addition to vanilla lending, areas include aircraft finance, property finance, project finance, M.B.O./ L.B.O. finance, trade finance etc. Candidates must have sound experience gained with either a clearing or international bank.

Credit Analysts £25-40,000 We have been retained by top named

banks requiring Credit Analysts. Primary responsibilities will include assessment of corporate clients and/or financial institutions and written and verbal presentation of the recommendations. Candidates will be aged 20s to late 30s with good educational background, credit training and a minimum of 2/3 years bank experience.

details please contact Peter Besoint, Associate Director or fra CV on 071-636 2736

GORDON BROWN & ASSOCIATES LTD RECRUITMENT CONSULTANTS SEN FLOOR, 2 LONDON WALL BUILDINGS, LONDON ECOM SEP. TEL: 071-628 7601 FAX: 071-638 2738



SALES EXECUTIVES -Financial Marketing/Investor Relations

echnimetrics is a global provider of customised information to the corporate and nancial markets. Our effects include household names worldwide who rely on our research to reach their target audiences.

As our markets expand, we aim to recruit additional sales professionals to cover the UK, France, Germany and South Africa. Successful candidates will be degree educated entrepreneurial in sparit, goal crientated and computer literate. Fluent French or mother tongue German will be a pre-requisite for two of the positions. A minimum of three years business to business marketing experience would be a distinct advantage. andidates will be expected to travel frequently to their markets, and the work will

New business development at senior executive level

Substantial package + benefits

Account management to maximise customer surjefaction and profitability. You will need the ability to anticipate client needs within corporate investor relations departments and broking houses, and to deliver effective solutions. Within our young and dynamic team, we value individual initiative and strong communications skills which we consider key to our continued success. Please send your Curriculum Vitae and covering letter to:

Ms. Ciara Scalion, Technimetries, Inc., 84 Newman Street, London WIP 3LD TECHNIMETRICS, INC.

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Editor Required

A brilliant job for someone who knows all about European Equities and meeting frenzied deadlines. You would like to work for an Edinburgh-based company that is fun, challenging and a dynamic force in financial publishing.

Please write with your CV and current salary details to Justin Willey at Edinburgh Financial Publishing. 16 Randolph Crescent. Edinburgh EH3 7TT.

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Unique opportunity to join a highly successful International Fixed Income Fund Management house with potential for equity participation

Our client has established an enviable reputation in the international fixed Income market and, with nearly \$2 billion under management, has a growing number of North American and European clients. As a small London based team they now seek a high calibre Economist to play a key role in Increasing the depth of their market analysis and to contribute to asset allocation

Candidates will be in their late 20s or early 30s with excellent economic training, particular experience of international macro economics and an understanding of the dynamics of the fixed interest markets. This could have been gained within an economic research organization or in a financial institution. Candidates must demonstrate strong analytical ability, creativity in the interpretation of economic forecasts and clear verbal presentation of ideas.

For an initial discussion in confidence please contact us quoting reference 4960 at 20 Coustn Lane, London EC4R 3TE. Telephone 071-236 7307 or Fax 071-489 1130.



A STEPHENS GROUP CONSULTANCY



Our client is a major Middle East bank currently undergoing a significant re-engineering project within its Operations Division.

Candidates should be aged 30-40 years with hands-on experience of refining and developing the processing and automation functions of L/C's, collections and credit administration. Exposure to centralising retail operations would be an advantage.

Please forward detailed co's to Brian Jarvis at the address below. Jonathan Worn & Co. Limited, Financial Recruitment Consultants No. 1 New Street, London BC2M 4TP Tel. 071-623 1266 Feb. 071-626 5259

JONATHAN WREN



SAMUEL MONTAGU

CORPORATE FINANCE

CITY

Samuel Montagu is the UK and European merchant banking subsidiary of HSBC Holdings plc, one of the largest and most strongly capitalised financial services organisations

The Corporate Finance department has an unrivalled reputation for its creative approach to financial opportunities. This ability is derived from the experience of a highly professional team. The department offers advice to a wide range of companies throughout the

UK and internationally. With the HSBC Group's substantial resources, Samuel Montagu has the capacity to underwrite and finance transactions of all sizes.

The company wishes to recruit two, experienced, highcalibre corporate financiers. The successful candidates willi-

- have gained 2-5 years' corporate finance experience in a major merchant bank/financial institution
- possess the necessary commitment and drive to succeed within a team based environment

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EEXCELLENT

 demonstrate an informed interest regarding recent major developments within the UK Corporate Pinance Market In return, a highly attractive package is on offer and promotion opportunities will only be limited by the successful candidates' level of achievement.

For further information, in complete confidence, please contact Stephen Grant on 071-379 3333 (confidential fax 071.915 8714), or write to him at Robert Walters Associates, 25 Bedford Street, London WC2E 9HP.

FORMER SOVIET UNION & THE BALTIC STATES

The UK Know How Fund is sponsoring rechnical assistance projects to assist the development of major banks in a number of countries in the former Soviet Union.

Senior Bankers

You will be placed in each of the banks for periods of between 1 and 2 years. Specific duties vary from bank to bank but all involve providing advice and assistance to the bank, at director level, with reference to lending.

A credit trained senior banker, ideally you will have general management experience and a knowledge of Russian or other relevant language would be an advantage but is

An ability to adapt to a different cultural environment together with a desire to assist in the transition to a market economy are fundamental. The posts have reasonable remuneration together with an allowance to cover expenses including accommodation. If required the posts could be on the basis of secondment from

Applicants should either be nationals of Member States of the European community, nationals of Economic Area Member State (i.e. Austria, Finland, Iceland, Norway or Sweden) or Commonwealth citizens who have the established right of abode and right to work in the United Kingdom.

Closing date for receipt of completed applications is 13 July 1994.

If you are interested in meeting this challenge please write including a full curriculum vitae, indicating any constraints on location or remuneration requirements to Mrs A McColl, Ref AH369/McC/FT, Abercrombie House, Eaglesham Road, East Kilbride, Glasgow G75 8EA.

ODA is committed to a policy of equal opportunities and applications for these posts are tought from both men and women.





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Your key role initially will be to make recommendations on sectors and individual stocks specifically in North America, with increasing responsibility for portfolio management.

This is a particularly challenging position which demands an individual of graduate calibre with 2 - 4 years' experience in a similar high-profile role, ideally dealing with US equities. To succeed, you should have keen initiative as well as the ability to work in a systematic and disciplined manner. You must be comfortable working as part of a close-knit team, and be able to demonstrate strong communication and interpersonal skills.

In return, we offer a highly competitive salary and benefits package which includes non-contributory pension, free life assurance and BUPA. To apply, please send full CV including current remuneration details to: Elizabeth Horn, Personnel Manager, Dunedin Fund Managers, Dunedin House, 25 Ravelston Terrace, Edinburgh EH4 2EX.



TURKISH BUSINESS DEVELOPMENT C

A major European Financial Institution seeks a Turkish Business Development Officer for its London Emerging Markets Group.

The successful candidate will have a minimum of two years' relevant financial experience in Turkey, including working with Turkish Treasury/Foreign Trade Department and covering recent privatisations, and will be at ease dealing with Government officials and Chief executives in major industries there.

He/She will need first class academic qualifications (preferably to second degree level) in a relevant discipline, and will offer perfect fluency, written and spoken, in Turkish and English, being able to conduct business in both languages. Fluency in further European languages would be a considerable advantage. Confidential enquiries should be addressed to GMBM, 27 Floral Street, London WC2E 9DP.

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European Securities Research

Competitive package

Kleinwort Benson is one of Europe's most successful merchant banks offering a comprehensive range of financial services to an impressive and continually expanding list of clients. Our Securities Arbitrage desk is seeking a research specialist to analyse European Equity and Bond markets. The successful candidate will have clear understanding of the fundamentals driving the European securities markets and, will be familiar with asset allo

theory. They will also be comfortable with software packages including Excel. Core duties will include, daily analysis of specific markets, liaison with the trading desk in order to advise on strategy and new methods of analysis, maintaining, updating and creating databases including programming and ad-hoc projects as and when required

Applicants will have a strong mathematical background ducated to degree level together with some programming knowledge preferably, Visual Basic. Strong interpersonal skills and the ability to work to tight deadlines in this hectic continually changing environment are pre-requisites for this position.

Applicants should apply to Julia Pomerance, Personnel Department, Kleinwort Benson Limited, PO. Box 560, 20 Fenchurch Street, London FC3 P 3 DB.

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The successful candidate will be young, with a solid background in banking, several years experience as a foreign change trader and/or investment advisor, and in-depth towledge of the Forex market. This responsible position requires initiative, creativity, independence, endurance, flexibility, a well-developed sense of personal responsibility, strong interpersonal skills, and a professional appearance. Fluency in English is required.

Please send a detailed CV to: Ms. Irene Jousen, Olsen & Associates AG, Seefeldstrasse 233, CH-8008 Zärich, Switzerland. Interviews will be conducted in London or Zurich. Workplace will be Zurich. Olsen & Associates is



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> Box A2090, Financial Times, One Southwark Bridge, London SE1 9HL

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To play a full and active role in the financial management of the bank with particular responsibility for controls, systems, compliance and regulatory matters. Candidates will be qualified accountants from the banking sector who have already had successful senior experience in all key areas and who would relish the opportunity to develop and build a new business.

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To lead all cash management, foreign exchange and credit activities and with particular responsibility for product development. Candidates will be well experienced in the mechanics of the market and will be both creative and calculating controllers rather than speculators.

Salaries are likely to be most attractive to those currently earning at least £50,000 and, in each case, there will be a comprehensive benefits package including a quality car and relocation assistance to Edinburgh. Please reply, in confidence, with full career details to Stuart Macintyre, as adviser to the company, at Thomson Partners Ltd., 1-11 Hay Hill, Berkeley Square, London W1X 7LF or 14 Sandyford Place, Glasgow G3 7NB.

> Thomson Partners Search and Selection



Fund Manager

UK Fixed Interest

Our client, a major international asset management firm, with an ambitious strategy for growth, has an interesting career development opportunity for a young investment professional to join its highly rated UK fixed interest team managing assets of over £3 1/2 billion. The successful candidate will be a graduate in a numerate discipline with a team-orientated approach, excellent communication skills and 2 - 5 years' meaningful experience in a fixed interest research, sales or fund management capacity.

The initial duties will be tallored to the capabilities and experience of the

person appointed but will include responsibility for bond selection, the management of portfolios and some client reporting duties. The salary and benefits package offered will be rate with experience and will include a substantial performance bonus element. This is a highly attractive position within a wellfocused, friendly and successful team and, to apply, candidates are invited to write in confidence to: IMR Recruitment Consultants, No.1 Northumberland Avenue, Trafalgar Square, London WC2N 5BW (tel: 071 872 5447).



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The compensation package includes a competitive salary, dependent upon previous experience, non-contributory pension, medical insurance and permanent health insurance.

Please write in confidence with full career and salary details to Mrs L Merry, Personnel Officer, Thornton Management Ltd.

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To apply, please send a full CV to Response Manager, Barkers Response & Assessment, 30 Farringdon Street, London EC4A 4EA, quoting reference 018A. Closing date: 15 July 1994.

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International Management

(Finance with Honors).

Bachelors Russian history and

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journalist (food industry).

Flexible to relocate and travel.

Contact: Mr Kirking, Vapencova 8, 147 60 Praha 4, Czech Republic.

Tel: (42-2) 42-41-22

Fax: (42-2) 25-08-01



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Developed sales management and team building skills Computer literacy and familiarity with multi-media delivery systems.

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> Please send your CV and a covering letter to: Box Number A2091, Financial Times, One Southwark Bridge, London SE1 9HL

MANAGER, FINANCIAL SECTOR Jersey

We are a leading firm of international moneybrokers and require a senior individual in the corporate banking/broking sector to manage our Jersey office in St. Helier. Successful applicants will have international experience and a local resident is preferred. In return we offer competitive remuneration and benefits.

Applications should be made in writing enclosing a current CV to: Mrs G Pearton, Personnel Officer, M W Marshall (Financial Services) Ltd., 1 Portsoken Street, London E1 8DF. Closing date 6th July 1994.

INVESTORS CHRONICLE

INVESTMENT STRATEGIST

We are looking for an investment strategist to cover the world's big financial markets in equities, bonds and currencies. Working as part of a two-person team, the challenge is to develop coherent investment strategies and explain them clearly and entertainingly to readers who are not experts themselves. Knowledge of the markets is an essential, as is an enthusiastic and flexible approach.

Please send CV and hand-written letter to Ceri Jones, Editor, Investors Chronicle. Greystoke Piace, Fetter Lane, London EC4A 1ND

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HEAD OF FINANCIAL INSTITUTIONS GROUP

A major South African bank seeks an executive to manage its Financi utions Group based in the Johannesburg Head Office.

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An excellent package including relocation expenses is offered. Applications, including full details of career to date and current package, which

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GRANTS CONSULTANTS

Eurofi was established in 1980 and is the largest independent consultancy specialising in State Aids, EU Funding and legislation.

Most clients are large international businesses, operating, or intending to operate, within Europe. Our grants consultancy advises clients on securing EU and Government grants for capital investment

and research and development projects. Eurofi publishes reference books on grants and EU legislation including the "Guide to European Community Grants and Loans." ADDITIONAL CONSULTANTS ARE REQUIRED TO SUPPORT OUR GROWTH IN

deliver strategic advice at Board level. The nature of the work requires mobility and a total commitment to providing the highest standard of

CONTINENTAL MARKETS AS WELL AS TO SUPPORT OUR UK CONSULTANCY

Candidates will be ambitious professionals, financially numerate, have a successful track record of

advising major corporates and possess the maturity, confidence and communication skills necessary to

service to clients. Fluency in at least two European languages is preferred. Candidates are invited to send a cv and supporting letter to the:

> Chief Executive Eurofi House, 37 London Road, Newbury, Berkshire, RG13 1JL Tel: +44 (0) 635 31900 Fax: +44 (0) 635 37370

FT/LES ECHOS



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Portuguese or Spanish) and a satisfactory knowledge of a second of these languages.

Applications must be made on the official application form, which together with full details of the competition, can be obtained by writing, preferably on a postcard to:

ission of the European Communities Recruitment Unit - ref. COM/B/765, rue de la Loi 200, B-1049 Brussels

Successful candidates can expect to work in Brussels or Luxembourg.

Or Commission Offices

CONDON: Commission of the European Communities.

Office in the United Kingdom, Jean Monnet Centre 8 Storey's Gate - London SW1 P3 AT.

BELFAST: Commission of the European Communities.

Office in Northern Ireland, Windsor House, 9/15 Bedford Street, Belfast BT2 7 EG.

CARDIFF: Commission of the European Communities.

Office in Wales, 4 Cathedral Road - Cardiff CF1 9SG.

RGH: Commission of the Europe Office in Scotland, 9 Alva Street - Edinburgh EH2 4PH.

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Lawson lifts the veil on professional issues

going to go.

Andrew Jack talks to the new president of the Institute of Chartered Accountants in England and Wales

wo years of bombardment by the headquarters bureaucrats at Moorgate Place in London have clearly not yet had their full intended crushing effect on the new president of the Institute of Chartered Accountants in England and Wales.

Chatting to the FT earlier this week while "minded" by Andrew Colouboun, secretary and chief executive of the institute, Roger Lawson allowed his official presidential veil to slip periodically – and without much

forced tugging.
It is not that Lawson has managed to entirely clear his agenda. Barely settled into his office since starting in his role earlier this month, our conversation was squeezed in between an interview with another journalist and a lunch with John Redwood, the

Welsh secretary.

Some of his presidential predecessors have certainly been known to succumb to the ministerial "red box" trick beloved of civil servants: drowning their bosses beneath torrents of irrelevant paperwork.

Within the institute, there is the additional risk from the gallons of drink at innumerable receptions and dinners, leaving little time to develop personal visions - let alone be allowed the chance to implement

But Lawson is certainly willing to offer contentious views. "It is entirely appropriate that there should be greater transparency from accountancy firms] for buyers of services so they can be satisfied of the financial strength or otherwise of the people with whom they are doing business," he says in a swipe at the firms' tradi-



Roger Lawson: contentions views

tional refusal to disclose their

"Of course any action along these lines would be up to the member firms themselves to take," Colquboun hastily interjects. "The institute would only be involved in prescribing activities if there was a clear public interest issue.

On other topics, a more familiar institute line quickly emerges. "The legal claims against accountants are completely out of proportion," Lawson says, echoing standing policy which calls for lobbying to repeal company law to allow auditors to cap their liability.

In the same vein, he says there is no tension between the "dual roles" of the institute; as both trade association for its members and regulator in the public interest. "These roles have co-existed for one hundred years, says. "I do hold the official line." tions to one, with regional and functional arms. "It was appropriate 25 years ago and it is still appropriate," he says. The defensive barriers also go up on the institute's disastrous investment in Accountancy Television, which fell

He argues there may be a need to make the case for reform more into the hands of the receivers. "It's an unhappy episode," Lawson says.
"We were trying to create a medium clearly, particularly to younger members. We've been unblushingly gen-tiemenly in our approach so far. It would be a shame if we didn't grasp for our own members and others. We believed it was the way education was the opportunity. I am sorry not to use more passionate, emotional words but Soon, no doubt, there will be letters this is a case based upon logic."

to newspapers and magazines (signed by him though often penned by offi-cials) taking the establishment line Lawson's second target is to improve the image of chartered accountancy. "We've got to get the branding right, to make sure the pubagainst some attack or other on the reputation of the profession. Asked about whether he is con-cerned about "lowballing" or preda-tory pricing as larger firms undercut their smaller rivals in tenders for lic are aware of the rigorous training of the qualification and distinguish it from non-qualified people," he says. This will involve publicity to students work, for example, he replies that it is something already considered by the chartered accountants joint ethics and employers, and persuading local practitioners that they can provide "added value" to their clients.

His third aim is to review the tech-Even so, there is a Lawson twist. "It nical provision of the institute: to is an issue about which we remain nervous," he says. "Any firm that puts in a price must demonstrate that respond to changing issues, ensure that members remain competitive, and support the role of the Research Board that funds academic work. it does not compromise on quality or it could be subject to reprimand.

Finally, he talks about the need for changes to the institute to understand its members' needs. "We need to move from a Whitehall mentality to being a more market-driven organisation," he says as Colquhoun (an ex-Foreign Office civil servant) sits quietly. "Til be tinkering at the edges rather than carving the place to "be adde than carving "Concern up," he adds reassuringly. "Consensus management is vital."

None of these topics is perhaps as snappy as one of those of the president before last, Ian Plaistowe: that

should be "firm, fast and fair". Such catchphrases can have the habit of returning to haunt their authors. The jury is still out on whether this aim

attempting to investigate Price Water-house's audit of the Bank of Credit and Commerce International - could spell the end of self-regulation. On audit regulation too, he sees the need for "a slightly lighter touch" from

Until the second world war, the bylaws of the institute expressly forbade a chartered accountant outside public practice to take senior office. He is now the fourth member from business

Equally important, Lawson is also the first president to have won his place in a contested election. In the past, any list of contenders for the

"I think the election has given me a

has yet been achieved. Lawson concedes that a recent defeat in the courts of the profession's joint disciplinary scheme - which was

One reason for his slightly unortho-dox views is an unusual background.

to inherit the top seat. During his year in office, he remains on the staff (indeed the second-longest serving person after a secretary) as a director of 3i, the venture capital company, which he says is "fully supportive" of his activities.

throne was whittled down in smokefilled rooms, before a single name was placed for ratification in front of the

greater degree of confidence than I otherwise would have had if I had arrived here because it was Buggins' turn," he says. "I will stand up and say what I believe.

FINANCIAL TIMES FRIDAY JULY 1 1994

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require extensive travel outside the U.K. to the business operations of the organisation.

Colquhoun adds that the committee

would have preferred to take a stron-

ger line, but was held back at the insistence of the Office of Fair Trad-

ing, which apparently claimed interference in pricing by the institute

would have interfered with competi-

has a list of ideas for change during

his year in office. The first is restruct-

uring the professional bodies - reduc-

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Like all those before him, Lawson

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You are likely to be aged 25-30 and will possess a CCAB recognised Accountancy qualification. In addition, you will have

Competitive salary package a minimum of six months Computer Audit experience gained

either within public practice or a large Commercial/Public Sector organisation. Personal attributes will include an incisive mind, well developed written and verbal communication skills and a readiness to deliver high standard, professional work to tight deadlines.

In return, PW can offer outstanding training and career development prospects. Your remuneration package will be competitive, based on experience.

If you feel you are ready for this challenge please send your application, including a comprehensive CV, to: Rosalind Myles, Price Waterhouse, No.1 London Bridge, London SE1 9QL

Price Waterhouse



ROTTWICHAM - REDINGL - ST, M.BANS - SQUTHAMPTON - WINDSON - ASSOCIATED FIRMS IN INFELAND, THE CHANNEL ISLANDS AND THE ISLE OF MAIN Price Waterhouse is authorised by the institute of Chertered Accountants in England and Wales to carry on investment business.

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INVESTMENT BANKING

Career Opportunities in Financial Control

Product Accounting • Regulatory & Risk

Management & Financial Accounting • Special Projects/Business Analysis

Barings is a long established, international financial services group, providing a range of financial services to our clients who include governments, international agencies, industrial companies and private

Our investment banking arm comprises the merchant banking business of Baring Brothers & Co., Limited and the international securities trading and broking business of Baring Securities Limited. Our culture is characterised by independence, service quality and innovation.

We are looking to recruit a number of ACAs with a Top 5 firm background to join our Financial Control team. You may have recently qualified or have up to three years' PQE. In whichever role you join Barings, you will be based initially in London; but for the right individuals we can offer career progression opportunities both here and abroad in our expanding network of offices.

We seek individuals with an impressive academic record, initiative and the willingness to learn and develop new skills. Enthusiastic and ambitious,

you must be able to function effectively both individually and as part of a team. A confident communicator, with well developed interpersonal skills, you have the capacity to become fully aware of the broader business issues.

You will find the Barings' culture demanding, yet supportive, and benefit from a flat, lean organisational structure and a significant on-going investment in technology. However, in a business where the people make the difference, we do expect you to make a full commercial and personal contribution.

The rewards include a competitive salary and benefits package, including private medical insurance, non-contributory pension scheme and discretionary bonus; we expect that the opportunity of gaining a broad insight into our business will be just as important to the right candidates. This is an excellent entry point into a diverse and

In the first instance, please write with full career and salary details to Ruth Norman, Personnel Department, Barings, 8 Bishopsgate, London EC2N 4AE.



BARINGS

Management & Operations Accountant - Aviation Salary £27,500 pa

We are a fast growing service company in the field of Aviation. W You must be a graduate qualified CIMA with relevant experience of at least years. You must be able to speak Arabic, have a strong ication skills and a positive commercial outlook.

Reporting to the MD, you will be expected to work on your own initiative to have the authority and confidence to make key decisions within the ps, and to interact with our clients at executive level.

rviewed on the 28th of July 1994. Previous applicants may

ition to Miss Lisa Jackman at: Cavenair Ltd., 6th Floor, Ish Place, London Wild 9DL Tel: 671 637 3773

INVESTMENT BANKING OPPORTUNITY CIMA QUALIFIED £25 - 30,000 + MORTGAGE SUBSIDY

odd, based in smeets offices in the beart of the City. Having steadily increased p i recent years, the firm's expansion has resulted in this opportunity in whytecomity qualified CIMA accountant, agod between 24 and 28. The successful candidate will have either a fi

PAREE BRIDGE

an exciting newly created role – international securities group...

HEAD OF PRODUCT CONTROL

cDM180.000

Banking Benefits

FRANKFURT

Drive, motivation, commitment and highly developed analytical skills, are the essential qualities needed to fulfil this key role at one of the world's foremost investment banking institutions.

Within the already established Frankfurt operation, this new position will allow an experienced accounting professional to develop and restructure both the systems and reporting approach in a highly sophisticated and dynamic environment. The role will entail working closely with the local front office responsible for bonds, equity derivatives and syndications, as well as senior management in the trading and finance areas in London and New York.

Candidates should clearly demonstrate an impeccable academic record combined with 2-3 years relevant experience gained at an international banking or securities house or, alternatively, within the profession. Highly developed communication skills are essential, although fluency in German is not a pre-requisite.

This is a rare opportunity for an individual to enter into a high profile role, where the level of responsibility and influence is significant. The ability to act decisively and provide effective solutions is paramount and will afford the successful individual outstanding further career development within the global organisation.

Interested candidates should contact Jacqueline Long on (44) 71 209 1000, eves & weekends (44) 474 874473 or write to her enclosing a CV at FSS Europe, Charlotte House, 14 Windmill Street, London W1P 2DY, United Kingdom. Fax: (44) 71 209 0001.



Financial Controller

Deutschland

Jahresgehalt CA. 120.000,-DM

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Fließend Deutsch und Englisch in Wort und Schrift Mindestens 5 Jahre Erfahrung im Finanz-Manager Eine in England oder Deutscheland anerkannte 88



DIRECTOR OF FINANCE

West Midlands

c£45,000 + Benefits + Bonus

THE COMPANY

Gibson Greetings Inc., the third largest greetings card publisher in the USA, established UK and European

Highly regarded for product quality and customer service in a direct-to-retail environment, Gibson Greetings has quickly established a position of leadership in what is a very competitive market.

Key member of UK Management Group required to drive the Finance and IT functions during this challenging development phase, establishing the systems, policies and procedures to move the business forward in the long Reporting to the European-based MD with functional responsibilities to VP Finance in Cincinnati, USA.

QUALIFICATIONS

- Graduate, qualified accountant, aged 35 to 45, with proven track record in commercial environment.
- Treasury, Management Accounting and Costing experience. Highly computer literate, experienced in selection, implementation and development of
- IT systems. Key strengths will include experience of USA reporting, background in manufacturing and skills at operational,
- business planning and strategic levels. Team player approach is essential.

Please write, in confidence, enclosing CV to: Peter M Osman FCA, Managing Director, GIBSON GREETINGS INTERNATIONAL LIMITED, Gibson House, Hortonwood 30, Telford TF1 4ET.



Management of Change

Director of Finance & MIS West Midlands c£60,000 + Executive Benefits

Organic growth and acquisitions have taken this company's turnover to £1.4 billion and complemented its traditional activity with entry into new markets to become a major force in catering and food retailing.

The result of this growth has been change both culturally and financially and nowhere has its effects been felt more keenly than in the finance function.

The ability of finance to manage this change has been one of the main reasons why the transformation has been so successful. To continue that process, a Director of Finance and Management Information Systems needs to be appointed to the group's largest company, which employs 20,000 people in over 3,000 outlets and generates a turnover of £320 million.

Investment in IT has so enhanced the quality of management information that it has given the company a significant advantage over its competitors

and building on that strategy will be the major thrust of this position. This, coupled with the integration of the financial reporting of different companies, whilst still providing accurate management information and fulfilling statutory obligations, makes for a rare and challenging role.

Candidates must be qualified accountants from the retail or service sectors who have managed a Systems ferant or service sectors who have managed a systems function as part of their responsibilities and who will be comfortable operating as Finance Director in a company of this size and complexity. The level and frequency of both internal and external contact means good inter-personal skills are essential.

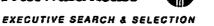
Please send a full career resumé including a daytime telephone number and salary history, quoting reference number B/156, to: E. P. Larder, Riley Consultancy Services, Centre Court, 1301 Stratford Road, Hall Green, Birmingham,

LONDON • ABERDEEN . LEEDS . MANCHESTER . EDINBURGH .

 GLASGOW **■ BRISTOL ● NORWICH** • BIRMINGHAM • NOTTINGHAM



Price Waterhouse



The London International Financial Futures and Options Exchange

Financial Controller

c.£60,000 + car + benefits City

The London International Financial Futures and Options Exchange (LIFFE) is amongst the top three futures and options exchanges in the world.

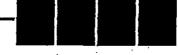
Their continued success and growth means that they now wish to appoint a Financial Controller to make a key contribution to the management and development of an effective and forward looking finance function. Reporting to the Director of Finance, major responsibilities will include the control of:

- · Production and interpretation of financial management information, including financial results, budgets, forecasts, and plans, to tight reporting deadlines
- Enhancement of their treasury activities Development, implementation and enhancement of financial
- and management information systems The day to day management of an accounts team.

الغارات محتجا وجوالا الفالا تتقلوني فالتراوا المكروري المحاوية الحاملي

- Probably aged in your late 40s to early 50s, you will be able
- A strong track record in financial management and control. probably gained at Financial Controller/Finance Director level in a major services/financial services organisation
- · Excellent staff management skills with strong leadership Substantial experience in developing and co-ordinating
- effective and controlled accounting and MIS systems
- Excellent communication soils with the ability to promote financial awareness throughout the Exchange. Please write, quoting your salary and reference J/1465 and

enclosing a full CV, to Judith Richardson at: Executive Search & Selection, Price Waterhouse, Milton Gate, I Moor Lane, London EC2Y 9PB.



Finance Director

From £85,000 London

Our client is a division of a major pic with international interests in the Energy and Process sectors. It has diversified into new markets, with significant success through joint ventures and strategic alliances and now has an annual turnover in excess of £650 million.

To maintain its premier market position, it is currently undergoing a programme of business process re-engineering, implementing a fundamental review of how the needs of the business are serviced.

The Finance Director will report directly to the Chairman and will be responsible for the formulation of financial targets, administration of corporate development initiatives and attainment of cost-efficient

As an integral member of the executive team, with custody over the future direction of the business, you must have the necessary stature and ability to make a significant contribution.

Applicants must have a proven track record in enhancing business services and the provision of considered financial input to the overall benefit of business and profit performance. Experience of the engineering-based contracting sector would be highly advantageous.

Please send a detailed CV, quoting reference M/484/94, to Steven French.

Closing date for receipt of applications is Friday 8th July 1994. Interviews will be held in London.

KPMG Selection & Search

St. James' Square, Manchester M2 6DS.

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AYLESBURY VALE COMMUNITY HEALTHCARE

DIRECTOR OF FINANCE

c.£42k plus car and benefits

We have a reputation of being a market leader in providing community based services and we are continually looking at innovative ways of improving these. We are a successful 2nd wave Trust with a contract income of £25m and our services cover Adult Mental Health, Elderly Mental Health, Learning Disabilities, General Community, Physical Rehabilitation, Pallative Care and a Child and Family Directorate.

Due to the promotion of our current postholder, we are seeking an experienced Director to head up our well developed Finance and information Services and maintain the Trust's outstanding financial record. As an Executive Member of the Board you will also play a key role in the corporate development of the Trust.

The successful candidate will have:-

- 3-5 years experience at or near board level in a complex
- A CCAB qualification with a minimum of 5 years post qualification expenence
- The ability to plan and drive through new initiatives and the leadership to motivate others to the same level of
- The ability to analyse situations and present clear solutions The personal skills to work with staff at all levels including fellow Board Members and professional colleagues

Aylesbury is situated close to London in an area of outstanding beauty with high standards of local schooling including excellent grammar schools. A competitive benefits package is on offer with a lease car, PRP and relocation expenses. After you have received the information pack you may like to

contact Bromwen Davies, Chief Executive (Tel No: 0296 393363 ext 595) for an Informal discussion. For an information pack and application form please contact Ralph Griffiths, Director of Personnel, Aylesbury Vale Community Healthcare Trust, Manor House, Bierton Road, Aylesbury, Bucks. HP20 1EG. Tel No: 0296 392803 (24 hour

wering service) or Fax No: 0296 398659. Please quote reference number 0466 when applying. The closing date for receipt of applications is 20th July 1994. Interviews will be held on 10th and 11th August 1994 - any difficulty in attending should be indicated on your application.

The Trust is working towards equality of opportunity and has a non-smoking policy



PARKINSON'S DISEASE SOCIETY OF THE UNITED KINGDOM

FINANCE DIRECTOR c £35,000 + BENEFITS

Experienced ACA / ACCA / CIMA to start | October 1994 or before. This new post, as a key member of the senior management team, will enable the successful candidate to participate fully in the continued development of the Society through the provision of sound financial management and advice.

Responsibilities relate to all aspects of the Society's financial affairs and the development of financial strategy.

A job description is available from Richard Rhodes or Cathy Tucker, Feltons Consulting, 12 Sheet Street, Windsor, SL4 !BG. telephone number 0753 840111. Closing date 8th July 1994.

The Parkinson's Disease Society is striving to be an equal opportunity employer. "Our mission is the conquest of Parkinson's disease

distress it causes, through effective research, education, welfare and communication."

APPOINTMENTS ADVERTISING Appears in the UK edition every Wednesday & Thursday and in the International edition every Friday. For information on advertising in this section please call: Philip Wrigley on 071 873 3351 & Gareth Jones on 071 873 3779

Retail - Strong Finance & Commercial Skills FINANCE DIRECTOR DESIGNATE

Our client is a young, dynamic retail company, which is growth orientated and poised for rapid expansion. There is now an immediate requirement for a Finance Director Designate to join the senior management team.

Reporting to the Managing Director, the principle responsibilities will comprise the co-ordination and management of a small finance team, including all aspects of timely financial and management reporting. The successful candidate will be a qualified chartered accountant with extensive retail experience including substantial knowledge of stock control and shrinkage.

You will have excellent IT skills and be capable of establishing, reviewing and implementing comprehensive systems throughout the company,

Strong negotiating skills and the ability to establish interface between the sales, merchandising and accounts functions of the company are essential prerequisites of

Aged between 30-38, you will have a high level of commerciality and business acumen together with drive, energy and ambition.

c£40,000 + BONUS + EQUITY

The successful applicant will be provided with excellent growth potential within a group that aims to take its business to the stock market.

Interested applicants who will enjoy a fast moving. innovative working environment and are able to contribute to a small and highly motivated team should write enclosing a detailed CV to:

Glles Daubeney or Caroline Stockdale at Robert Walters Associates, 25 Bedford Street, London, WC2E 9HP, or Fax 071-915 8714.

ROBERT WALTERS ASSOCIATES

ACQUISITIONS ANALYST

Key appointment in major Blue Chip

CENTRAL LONDON

An outstanding opportunity has arisen for an ambitious and highly commercial finance professional to join one of Britain's leading companies. With an annual turnover in excess of £10 billion and operations throughout the world, the company is well placed to meet the global

Working as part of a small, highly visible team, and liaising closely with to £35,000 senior management, your primary brief will be to undertake detailed

+ Car

+ Benefits

challenges of the future.

review of acquisitions and other large capital investment proposals to enable the Board of Directors to make informed decisions. Involvement will include initial valuation assessment and risk identification, through to due diligence and the integration of new investments into the worldwide group. You will liaise with external advisors and much of your work will

be project based.

The successful candidate will therefore require the following key attributes:

Qualified graduate ACA with first time passes and 1-4 years P.O.E. Exposure to corporate finance or other non-audit assignments. An understanding of the acquisition process and taxation and

treasury issues.

Czech Republic

Experience of working with detailed financial models. Commercial outlook combined with outstanding inter-personal skills.

We are interested in talking to candidates who can display records of

consistently high achievement and who are comfortable working alongside senior decision makers. Energy, creativity and flexibility are all qualities which will enable you to take advantage of career opportunities within the company either in the U.K. or overseas.

Interested applicants should write in confidence to Andrew Livesey, quoting reference number 2020 at Nicholson International, Bracton House, 34-36 High Holborn, London, WC1V 6AS. Alternatively fax your details on 071 404 **8128**. Our client is an equal opportunities employer.

GM

INTERNATIONAL CORPORATE AUDITORS

Salary £30-£35,000 plus

General Motors Corporation

Exceptional Package - Bonus, Profit Share, Expat Policy

INTERNATIONAL

NICHOLSON

General Motors Corporation

-- UK----

Australia

General Motors, one of the world's largest companies, has increased its market share and strives to remain a world leader in transportation production and services.

GM's vision is to continue to build customer enthusiasm by focusing its people and its processes on teamwork and continuous improvement in all areas of the business.

GM have several strategic advantages that make the vision iv: a large customet dase, a large and excellent car and truck dealer network; strong brands; a global presence in engineering, manufacturing and marketing; a management team with broad international experience, and most of all, a worldwide team of diverse, capable and motivated employees.

Operating in almost all the countries around the globe with a turnover in excess of US\$138 billion the company's philosophy is based on recruiting, developing and maintaining the best talent

Standards of excellence prevail across all our business operations and we are constantly reviewing practices, procedures and systems through the international Audit function ensuring optimum levels of effectiveness, particularly the GM activities located in Europe, Asia-Pacific, Africa and South America.

Due to demand from GM's worldwide operations we are seeking exceptional individuals to fill important posts in their dynamic International Audit function.

Candidates should be bright, commercially aware and ambitious with at least three years auditing or related work experience alongside a graduate professional accounting qualification and/or an MBA. Individuals should be able to understand international

GOODMAN MASSON SHAW Financial Search & Selection

cultural differences, be able to tune into local needs and be committed to adding value to the operating companies management process.

A rigorous analytical approach combined with excellent interpersonal skills is essential as well as fluency in at least two European languages, preferably English and German.

These positions are based out of Vauxhall and Opel locations in UK and mainland Europe, however candidates must be prepared to undertake significant world wide travel, up to 100% (single and couples accepted through a travel and accommodation policy which reflects the importance of each role).

If you recognise these posts as the most challenging openings in International Auditing currently available, respond in writing sending a CV to our retained consultant Guy Matthews at GMS, Goodman Masson Shaw, 2 Bath Street, London EC1V 9DX; Tel: 071 336 7711; Fax: 071 336 7722 (any direct application will be forwarded to Goodman

GROUP ACCOUNTING MANAGER

Bourne End, Bucks

Lex Retail Group, a subsidiary of Lex Service Plc, is the UK's largest automotive retailer with a turnover in excess of £1 billion. The Company operates 104 car dealerships nationwide covering a broad range of 25 different franchises. The Group's continued success is attributed to a combination of ng acquisitions and an unwavering commitment to delivering an outstanding quality of service to its customers.

Substantial growth in the business has necessitated a reorganisation of the Group Accounting activities which are being centralised at the Group's head office. As a result an exceptional financial professional is required to lead and motivate a department of 10 staff.

As a member of the senior finance team, responsibilities will include all financial, management reporting and analysis, acquisition/divestment accounting, statutory reporting and centralised payroll. Additional responsibilities will include on-going maintenance, development and support of the Group financial reporting and consolidation systems and a diverse range of ad hoc activities.

c£35,000+F/X Car+Benefits

To qualify for consideration you should be an ambitious ACA aged in your early 30's with a strong track record of personal and professional achievement in your career to date. As a natural leader, you will possess the energy, vision and management skills to develop a team committed to enhancing business performance. Your strong sechnical and systems skills will enable you to make a significant contribution in a highly complex and acquisitive organisation and thereby benefit from the excellent career prospects available within the group.

To further your interest in this exceptional opportunity, please send your CV or telephone our retained consultan Ian Coyle at Executive Connections Ltd, 43 Eagle Street, London WC1R 4AP. Tel: 071 242 8103. Fax 071 831 4571.

Lex Retail Group



SENIOR ACCOUNTANT

A senior management role in the gas retail sector

to £35,000 + benefits

Enfield

"Gas from Eastern Electricity" is a new venture made possible by the deregulation of the gas market. Building on our success as the largest electricity supplier in the UK and a FTSE 100 company, gas is now a major component of our energy portfolio.

We need a person to make sure that the finance section achieves key objectives in the production of finencial and management accounts, but also, and critically, to ensure that the section contributes as an

integral part of our retail activity. A qualified accountant, you will have more than three years' experience in a relevant environment. ideally within a retail or large volume transaction business Personal experience of implementing new systems and the ability to understand and interpret business results are also essential.

A member of the senior management team you will facilitate and welcome innovation in this rapidly changing environment. With a successful track record in managing and motivating people, you will also be an excellent communicator with an open and enquiring nature.

in the first instance please write to John Bosdet, Personnel Manager with a comprehensive cv at Gas from Eastern Electricity, 249 Carterhatch Lane, Enfield, Middlesex EN1 4BW, by 11 July 1994. interviews will be held on 19 July.

We are an equal opportunities employer.



Finance Director - Russia (J.V.)

The Company
This pioneering global telecommunications company has already achieved significant gains in the high-growth markets of Russia and the CIS. Its impressive expansion in 1993 shows a darity of emphasis placed on this exciting region. Backed by a further \$60m capital investment program, 1994 will see yet further market penetration with the commencement of additional commercial services in highly-populated areas. Currently they have nine separate JVs or operating business units in Russia and the CIS. While considerable infrastructure is already in place, the group is ensuring its continued expansion with a policy of new license acquisition and investment in the latest technology.

To US\$70,000

Tax Efficient plus Expat Benefits

The Position As Finance Director reporting to the Vice President of Finance you will be responsible for overseeing the Billing and Collection function, supervision of the accounting activities which includes the production of monthly management reports to western standards and the supervision and hiring of staff. In addition you will maintain a control over the Joint-Venture's commercial activities ensuring effectiveness in line with the Business Plan and prevailing laws of the Russian Federation, this will include currency exchange activities, tax laws and local government regulations.

Combined with the expected technical financial skills drawn from experience ideally gained from within a large company scenario, you will also display a high degree of diplomacy, cultural understanding and integrity. Linguistic ability in Russian, although not essential, will be a major asset. Applications are therefore encouraged from Russian nationals, who have already experienced working with a western Joint-Venture partner in a senior finance role. Alternatively, our client seeks strong financial managers with commercial acumen, resilience and tenacity. The organisation is able to offer career progress beyond this current role.

Please send a full resumé with covering letter to the address/fax below quoting reference FT 2338 on all correspondence. Applications will be treated in strictest confidence.



ANTAL INTERNATIONAL

Executive Recrustment Riverbank House ● Putney Bridge Approach ● London SW6 3]D Tel: +44 (0) 71 371 9191 • Fax: +44 (0) 71 731 8160 (24 hrs)

FT/LES ECHOS

The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world. For information on rates and further details please telephone:

> Philip Wrigley on 071 873 3351

Global responsibility London based £100,000+ package

X

Michael Page Finance

Specialists in Financial Recruitment Loudon Bristol Windsor St Albans Leatherhead Birmingb Nottingham Manchester Leeds Glasgow & Worldwide Our client is one of the leading forces in international private banking with an impressive record of profits growth and an established worldwide network.

As part of a major strategic review they now seek to appoint a CFO, reporting to the Chief Executive, to be a key player in the global development of the business.

Key responsibilities within this newly created position will be:

- · To be an integral member of the management team in establishing, reviewing and implementing group strategy.
- To develop the group finance function and to provide top quality appraisal systems for both financial and business performance.
- To lead the development of the finance function globally to include all aspects of corporate accounting, tax planning, transfer pricing, systems, budgeting and business planning.
- · To play a leading role in acquisitions from evaluation, due diligence and completion to post acquisition integration.

We are looking for a qualified accountant with an outstanding track record of achievement in an international environment and with proven skills in general management. Excellent interpersonal and presentation skills, immediate impact and a highly professional approach are prerequisite. Candidates are likely to have a background in private banking or investment banking but those with a career of significant achievement from other sectors will also be considered.

The remuneration package includes a substantial basic salary with a significant performance related bonus together with normal banking benefits, and will not be a limiting factor for the right individual.

In the first instance, please write, enclosing a comprehensive curriculum vitae and current remuneration details to Jonathan Williams, Director, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH

All applications will be treated in absolute confidence.

European Business Review

London **Brussels Paris**

£30-40,000 + Bens



Michael Page International

International Recruitment Consultants London Paris Amsterdam Dusseldorf Sydney With turnover in excess of £1 billion, our client is committed to becoming the most cost effective distributor of office automation and photographic equipment supplies in the industry. This pre-eminence will be achieved through a strategy of strong branding in relation to technologically advanced and proven products together with a global distribution infrastructure.

The company has recently established a Worldwide Internal Audit function and is seeking to appoint two ambitious qualified accountants with strong commercial, communication and technical skills who can der the potential to progress into senior line roles. Initially focussing on European operations, these newly created positions report to the Head of Group Audit and encompass the definition and implementation of policies, procedures, controls and systems with the overall objective of adding value to the business

Specific responsibilities will include: Identification of control weaknesses.

Nigel Milford, Michael Page London, Page House, 39-41 Parker Street, London WC2B 5LH. Fax 071 831 2612.

Mark Spacy, Michael Page Belgiun Sa Spacy. Deserme NV Avenue Moliere 262. 1060 Brussels Fax: +2 34 70 081

Operational review.

Systems reviews

Having qualified within an International firm of Accountants, the Audit Manager will either have gained experience in a commercial audit environment or will have progressed to manager grade within the profession. The Audit Senior role represents an excellent opportunity for a newly qualified accountant seeking to make the first move

Given the geographical coverage involved, the roles could be based in London, Brussels or Paris with anticipated travel content of between 60-70%. Fluency in at least two European languages, including English, is essential - preferred second language French or Italian.

Interested applicants should write, quoting reference 188784, enclosing a comprehensive curriculum vitae and daytime telephone number to the appropriate office below.

Alexis de Bretteville. Michael Page France, 3 Boulevard Bineau, 92300 Levaliois-Perret,

Paris. Fax: +47 57 39 18

CORPORATE FINANCE **ASSISTANT DIRECTOR**

Capita Corporate Finance (CCF) is expanding its team of deal leaders due to the increasing workload from MBO teams and acquisitive dients.

A subsidiery of the highly successful listed Capita Group, CCF is

- a qualified accountant or lawyer with experience of corporate transactions gained in an inclustrial or City environment. a team player with a flair for delivering innovative solutions to
- an ambitious professional who will help win assignments and execute them to the highest standards.

Rewards will include a profit related bonus scheme. Please send your CV, details of your present salary and a dayame telephone number to lan Smith, Managing Director.



Fast Track Financial Controller

Swindon

CASSELL

Our client is a £60 million turnover company, providing products and services to the automotive industry. Part of a highly ful, UK based, multi-national Group it has been recently formed by the acquisition of a company in Swindon and its integration with an operation in Banbury. The operational activities will continue on both sites. It is extremely successful in its market places and has ambitious plans for future growth. Reporting to and working closely with the Finance Director, the hallenges will be to:

- Integrate the financial systems and establish an effective finance department of c15 staff for the combined operations. Establish an appropriate reporting and budgetary infrastructure and foster a culture of cost and profit responsibility.
- Co-ordinate, prepare and review operating budgets, forecasts and stretegic plans.

 Provide ad-hoc financial planning support and interpretation
- of commercial performance for the senior management team.

 Develop, implement and maintain the finance related

ambitious, graduate calibre, qualified accountants. They will certainly have a good intellect, an energetic, creative approach and the drive and determination to achieve objectives. percial awareness and strong interpersonal skills are critical to deal credibly at all levels, both inside and outside the

c £36,000 + FX Car + Bens

Probably aged in their late 20's to early 30's they will have a demonstrable record of schievement to date and now be looking for real responsibility and an opportunity to influence the performance of a business. Ideally, they will have experience at an operational level within a fast moving environment including the preparation of management and financial reports, systems and MIS development and financial control.

This is a high profile role and prospects within the Group are excellent. Relocation assistance will be provided where necessary. rested candidates should forward a detailed CV, including current salary details and a covering letter explaining why you meet the above criteria to Keith Evans, Regional meet the above criteria to Keith Evans, Regional
Manager, Michael Page Finance, 29 St Augustine's
Parade, Bristol, BSI 4UL, quoting reference 193676.

Michael Page Finance Specialists in Financial Recruitment London Bristol Windsor St Albans Lentherhead Bir ngham Manches

Financial Controller

Birmingham

£30-35,000 + FX Car + Bens

During this period of change and challenge

Our client is a household name in retail, with £60m turnover in the UK and part of a French Group with a turnover of FF 8 billion with a well known market leading brand name. The company is embarking on a substantial investment programme to consolidate its market leader status.

We seek a key member of the management team to continue and raise the profile of all services offered by the finance function, managing and developing in terms of guidance and motivation of the finance department. You will be responsible for monthly reporting both for domestic and group packages. Other key responsibilities will include annual reporting, computations of the tax liability and attanging advantageous financing of capital projects.

Significant emphasis will be placed on the

ability of the candidate to drive through the changes required from the imminent restructure.

progression opportunities are excellent. Candidates should be qualified Chartered Accountants with the ability to adopt a flexible approach. Excellent communication skills, high levels of drive and well developed leadership qualities will also be essential. A knowledge of French and retail experience

would be advantageous but are not essential. Interested candidates should send in a copy of their Curriculum Vitae to Gareth Davage or Tony Gleeson BA CA at Michael Page Finance, The Citadel, 190 Corporation Street, Birmingham B4 6QD quoting reference number 194129.

Michael Page Finance Specialists in Pinancial Recruitm

er Leeds Glasgow & Worldwide

FINANCIAL CONTROLLER

£35,000 + car & benefits

Cassell plc is a medium sized book publisher which achieved a stock market listing in June 1994. The company has seen substantial growth both organically and by acquisition since the original management buy-in in 1986. With further opportunities for expansion and growth there is now a requirement for an ambitious Financial Controller.

The successful applicant will be a qualified accountant who will also have commercial/industrial experience. Reporting to the Finance Director the role will include the management of and the active participation in the small accounts department with the production of the statutory accounts and the completion of daily, weekly and monthly management and cash reports to exacting

This role, in time, is expected to result in appointment as Company Secretary.

Candidates should submit in strictest confidence a detailed curriculum vitae, including current remuneration to:

Yvonne Maguire, Personnel Manager Cassell plc, Villiers House, 41-47 Strand, London WC2N 5JE (Strictly No Agencies)



Staff of 35

A combination of the two, with a bias on the latter undoubtedly produces the correct result. And correct

Yet the cerebral challenge of climbing the perpetual learning curve of the broadest range of complex treasury products, is not often mixed with the management challenge to motivate a large team of professionals. The collective objective is to help drive forward rather than slow down, the stream of new business initiatives being generated by the "front office", whilst meeting the high standards of excellence required for statutory

presentation and prudent financial accounting. Can you lead the team to meet the above challenges in conjunction with the bank's finance director? Your abilities will include:

Spotting potential problems and solving them before

Kidsons Impey Search & Selection Limited 29 Pall Mall, London SW1Y 5LP Telephone: 071-321 0336 Fax: 071-976 1116

Structured package negotiable

results reached quickly and painlessly are of paramount importance in our Client's growing "back office". Organising the frenetic thoughts of dealmakers Going back to basic principles to resolve complex

problems rapidly whilst maintaining good relations between all your colleagues
The successful candidate will have built on an outstanding academic record to achieve the above skills and be ready to take an upwards or sideways move from a recognised investment bank, international securities house, or perhaps from a major insurance company or treasury consultancy - in order to satisfy their long

term ambitions - which may be broader than the above role to combine serendipitous and perspicacious treasury accounting methods.



Please telephone Peter Willingham in strict confidence on 06285 21097 from 2pm Friday Ist or Saturday 2nd, 9am to 6pm only or write to him at the address opposite quoting reference number 808.

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Head of Finance and Administration

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£40.000 + Car and Benefits

Our client is a large Charitable Estate which manages a portfolio of property and investments in south London, with a value of £58 million and income in excess of £4 million. Though a charitable organisation the Estate is run on commercial lines, managing the residential and commercial property and maximising investment income.

The Estate Governors are seeking to appoint a Head of Finance and Administration to join the management team, reporting to the General Manager, with responsibility for the accounting and administrative function.

This responsibility includes involvement in the operational planning processes and budgeting, the control of the financial and management reporting, the continual development of the financial and administration computer systems, assisting the General Manager in administration of Estate committees, the strategic management and monitoring of a £40 million investment fund and the supervision and control of a broad administrative function which includes personnel, premises, vehicles, insurance etc.

The ideal candidate would be a self-motivated, 35-50 years qualified accountant with at least five years financial and administrative line management experience. Experience in the property sector would be desirable but not essential and a knowledge and commitment to computers and information technology is required.

Interested candidates should send a curriculum vitae, with salary details, and quoting reference 2841 lo:

worldwide

Jonathan Wilkinson **Executive Recruitment Services** Pannell Kerr Forster Associates New Garden House 78 Hatton Garden, London EC1N 8JA

Pannell Kerr Forster Associates

Group **Internal Auditor International PLC**

West of London

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Reporting to the Group Finance Director, you will be responsible for carrying out financial and systems reviews worldwide. Working independently, or with local auditors, you will work closely with senior operational management to identify issues, and prepare reports and presentations for group executives and the main board. You will also be involved in the broader financial management of the group and you will manage ad hoc projects consistent with the operations of a growing and dynamic PLC.

A chartered accountant in your twenties or early thirties, you will have trained with a major firm and have a proven record of achievement. A high level of intelligence and initiative and strong interpersonal skills are essential. Ambitious and resolute, you will have the potential to progress to a senior line management or group role within two to three years.

BDO

To apply please send a full CV with salary details quoting ref 1736 to Richard Holland (071 489 6244).

BDO Consulting, 20 Old Bailey, London EC4M 7BH.



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retail experience, you will oversee the Ledger. Payroll and Treasury functions. The preparation of cashflow forecasts, the effect on the right individual.

A fully qualified accountant with relevant plan and the recommendation of actions will form a critical part of a role which could well be a key professional development opportunity for

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Reporting to the Finance & Commercial Director, you will be vital to the performance of

probable that you will have experience in the drinks sector so that you are aware of the our operations. Professionally qualified, it is difficulties and demands such a position brings.

Staines

Project Accountant

control astems.

related projects being carried out concurrently. the correct control and allocation of costs and materials is essential, and you will need to mantain strong links both within and outside

Staines With many returbishments and building- the company. You will have significant experience in the building projects environment and be able to demon ability to design and implement effective



For all of the above positions, please write in the first instance with full career and salary history to Derek Parfitt, Personnel Director, The Magic Pub Company Ltd, The Rising Sun, Cleeve Hill, Chritenham, Glas GI.52 3PX. Tel: 0242 676281.

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For further information picase call:

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Finance Manager

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Holland

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All aspects of financial and management accounts, including both Group reporting and Operational Management information.

 Short, medium and long term planning including budgeting and forecasting. Full involvement, as part of the local management team, in the day-to-day running

Company secretarial affairs, filling of returns and haison with the company's external Auditors.

It is likely you will be aged 28-32 years with the personal credibility and commercial maturity to deal with the wide range of duties above. You will be a qualified Accountant with a broad range of experience in financial and management accounts as well as financial planning and analysis. A second European language (not necessarily Dutch) would be advantageous, but is not essential. Strong PC and financial modelling skills are essential.

interesting and demanding career opportunities will be available for the individual

Assistance with relocation will be available if required.

If you would like to pursue this exciting opportunity you should write to Karen Wison at Hoggett Bowers, George V Place, 4 Thames Avenue, Windson, SL4 1QP, enclosing a recent CV and a note of current salary quoting Ref. WKW/4498/FT.

EXECUTIVE SEARCH AND SELECTION

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Riverside Mental Health Trust is one of the largest mental health care providers in the country. Our Finance Department is at the very centre of ensuring the future business success of our services

providing quality patient-centred care.

We now require an ambitious qualified accountant (CCAB member) to complement the existing management team within the Department This is a new role which will see you taking the lead in the Trust's financial planning process, ensur information is available to support our contract negotiations. You will also produce the Trust's 3-5 year financial plans, taking account of service developments, analysis of competitors together with the strategic and resource plans of purchasers. This will see you working closely with senior staff in the Directorate of Corporate Development to produce business cases for capital investment and reviewing internal business plans for their financia

In order to succeed at this level it is likely you will have at least three years post qualification experience, either working in a professional firm, public sector or other business with a turnover in the range of £30M. You will already have enjoyed significant exposure to financial control, management accounting and planning. Your career thus far will have equipped you with the necessary communication and influencing skills to enable you to work closely with senior Directors assisting them in evaluating financial risks and contingency planning in confident plain language. If you are ambitious there will be many opportunities within a confident Health Care Trust with a clear strategy for the future.

For an informal discussion of this position please contact Ms Nicky Cooper, Director of Finance, Tel: 081 746 6864 (from 11th July 1994). For an application form and information pack

please contact: Recruitment Services, Commonwealth House, 2-4 Chalkhill Road, London W5 ODW. Telephone: 081 846 6651 (24 hour answerphone). Ref. SM/154. Closing date: 18th July 1994. Assessment Day: 1st August 1994. Interviews: 5th August 1994.

Working towards Equal Opportunities

RIVERSIDE MENTAL HEALTH

BARING VENTURE PARTNERS LIMITED **FINANCIAL CONTROLLER**

Baring Venture Partners wishes to recruit a qualified accountant for its expanding pan-European venture capital business. The position includes responsibility for the operation of the book-keeping system in the London head office and the preparation of monthly management accounts and annual statutory accounts, involving the coordination and consolidation of financial reports from overseas

Suitable candidates will be in their mid to late twenties, with strong computer and analytical skills and will have the ability to communicate clearly both orally and in writing. Venture Capital is a fast-moving business populated by highly motivated and sometimes eccentric individuals. Only self-starters with a sense of humour need apply. Salary will be negotiable according to experience.

Applicants should write enclosing a curriculum vitae

David Huckfield, Administration Partner, Baring Venture Partners Limited, 140 Park Lane, London W1Y 3AA.



Appointments Advertising also appears today on Page 23

With a commercial instinct as strong as yours, you should be controlling much more than just finance.

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n this senior financial management role, you'll be taking over from someone who has gone on to specialise in the operational side of our business.

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Sour immediate task is to lead and manage (you should certainly recognise the distinction) a 75 strong department with four people reporting directly to you. It covers the financial areas you'd expect, like financial accounting, receivables, pricing and MIS. And some you might not, like franchising and insurance. If you have a specialist interest in any particular area, we'll encourage you to develop it.

Gaut if you're the kind of accountant we hope you are, your focus will go way beyond the boundaries of your own department, large though it may be.

gou'll be someone who's irresistibly drawn to the commercial heart of our business, and you'll leve more for us there than by sitting at your lap-top, endlessly poring over the figures. Qurs is an exceptionally fast and fluid business, with 1/2 million transactions a year, and priorities changing daily. We'd want you to help our managers to adapt, react and stay in control even when the commercial pace is fast and furious. It's a marketing-led business: when someone has a good new idea, you'd make it financially achievable - and probably contribute some good business ideas of your own. And it's an international business: you'd need to quickly establish your credibility with our US parent, as well as your peers in the flerts UK management team and our European operations.

Cour seven years post-qualification experience will have included at least two years with one of the major international accountancy firms and commercial experience gained in an environment not dissimilar to our own.

will also have exposed you to the flexible, entrepreneurial management culture of which US organisations like ourselves are the leading exponents. And it will also have convinced you that being a Chartered Accountant should be just as much about business as about finance

n which case, it's a conviction that everyone here at Hertz shares. a first step, send your c.v. to Keith Paul, Personnel Manager, with a covering letter that makes a powerful case for including you on our shortlist. Hertz UK Limited, Radnor House, 1272 London Road, Norbury, London SW16 4XW.



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You must be an experienced consultant with considerable system selection. implementation and project management experience. Ideally you will also be a qualified accountant. Your experience will have been gained either within a large consultancy firm, a software house or industry. You should be self motivated, a good presenter, an excellent team member and have a keen interest in developing the business.

These positions will suit individuals hungry for greater autonomy and responsibility who wish to work closely with clients on a wide variety of projects.

Interested applicants should contact Andrew Fisher, Parkwell Management Consultants Ltd 3 Catherine Place, Westminster SW1E 6DX Tel: 071 233 5207 Fax: 071 233 5205

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Application forms (returnable by Riday 15 July 1994) and further details available from the Human Resources Department North East Worcestenshire College, Bladowood Road, Bromsgrove 860 1PQ. Tek 0527 572585 (answerphone).





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